

Add Mss 45759

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BL04dg1 Add Mss 45759-62 Correspondence with Douglas Galton, Part 1
1857-66, 947 pages

Add Mss 45759, microfilm, 258 folios, 153 pages, correspondence with
Douglas Galton 1857-61, Adam Matthew reel 11

signed letter, ff1-2, pen

f1

30 Old Burlington St. W.

April 20/57 {arch: 43/4}

My dear Capt. Galton

I want to see one

[16:250-51]

Reform in the Chelsea
Hospital (which won't
require a Bill in Parlt.,
& which I know that
Mr. Robert Lowe both
could & would - & that
no one else would -
carry out) - I have
waited till Mr. Lowe's
head was mended,
which it was a
disgrace to us to have

f1v

broken at Kidderminster -
And I would ask you,
as I am not acquainted
with him, to put me
kindly into personal
communication with him
either by letter, or, if he
would let me see him
for one half hour, I
could tell my
whole story in that
time -

It is by no means a
terrific matter - But
the Governor & Commandt
of Chelsea Hospital

f2

are not men to move
in it -

If, however, you
should see any objection
to what I ask, pray
do not hesitate to tell
me so - For I can
arrive at Mr. Lowe
in another way.

[end]

My best love to
Marianne & believe
me ever, dear Capt. Galton,

Most truly yours

Florence Nightingale

Your friend Sir E. Colebrook's
success was considered an
immense triumph in Scotland.

signed letter, ff3-4v, pen, black-edged paper

f3

30 Old Burlington St..W.

April 10/58 {arch: 13 1858}

My dear Capt. Galton

Dr. Sutherland

[16:262-63]

desired I would
further the kitchen
plan for the Wellington
Barracks, for which,
it appears, you are
waiting -

So I sent up to
Soyer, who is ill, for
it, found it was

f3v

done, sent it ~~to~~ (with
the necessary direction) to
Smith & Phillips
in Skinner St. &
expect it back
to day at Soyer's -
 Soyer wishes it
to be looked at
here first, by you
& Dr. Sutherland &
Capt. Grant - and
appoints Monday -
 I do not know

f4

his reason for not
going at once to the
place where it is
to be put up -
 But I think,
if you could fix
any hour between
1 and 4 on Monday
to come here, it
would be as well
to do as he wishes
I see no occasion
to trouble Capt. Grant

f4v

to come to whom
you will give the
necessary information
But you will judge
 Soyer gives up about
the men dining in
the kitchen & admits
that it is undesirable.
 sincerely yours
 F. Nightingale
signed letter, ff5-5v, pen

[end 16:263]

f5

Dear Capt. Galton

[16:264]

That Soyer came
after you were gone,
& will come again
today at 2, for the
chance of seeing you -
We x think, however,
that a repetition of ~~for~~
the proposed Scheme
for Wellington Kitchen
will do for Chatham
if the former succeeds -
x i.e. Soyer and I

f5v

and that the
drawing for a
Kitchen which you
brought of -----?
will neither be
economical nor
efficient in its
cookery.

[end]

yours most truly
F. Nightingale
April 30/58

signed letter, ff6-8, pen

f6

PRIVATE Great Malvern
July 31/58 {arch: 20}

My dear Capt. Galton
Dr. Sutherland tells
my Aunt that you
told him that I "had
"written to beg you
"would put off Ireland
"till Mr. Herbert's
"return' - I dare say
this is only one of
Dr. S.'s deaf mistakes.
Still it may be
worth while for me
just to tell you

f6v

that Mr. Herbert has
never written or
said anything of the
kind to me - that,
when I wrote asking
you to come to me
on Sunday, fancying
you were in town,
it was to talk
about Barrack
Matters, but *not*
at all to intimate
any wish of the sort
from Mr. Herbert (~~illeg~~
much less from myself, of course) -

f7

that all I know about
it, is that Dr. S.
told ME that YOU
had heard from
Mr H., wishing
Plymouth to be put
off till his return.
But this, may be
as fabulous as the
other.

All however I
want to say now is,
-you will, of course,
settle your inspections
entirely to suit your

f7v

own conveniences & from
no imagination of the
kind. Dr. Sutherland's
coming down here to
see me must be no
element in the settling
To shew you this, I
ought to tell you
(PRIVATELY) the chief
reason why I want
him here - which is
about Indian Sanitary
matters, referred to me
by Ld. Stanley - But
this, of course, must yield
to what is ~~his~~ Dr. S's official
& main business. Indeed,
as far as my other work

[9:56]

[end 9:56]

f8

is concerned, it would
be more convenient
to me that Dr. S. should
go to Ireland now
than when Mr. Herbert
returns - But this
ought to form no
weight in the balance
either way.

I feel quite raised
in the scale of creation
by being the cousin of
a Colonel in the
R.E.

[9:56]

[end 9:56]

ever yours most truly
F. Nightingale

signed letter, ff9-11v, pen

f9

Great Malvern

Aug 28/58 {arch: 25}

My dear Capt. Galton

Soyer's death is a great disaster. Others have studied cookery for the purposes of gormandizing, some for shew, but none but he for the purpose of cooking large quantities of food in the most nutritious & economical manner for great numbers of men. He has no

[16:307-08]

f9v

successor. My only comfort is that you were imbued before his death with his doctrines & that the Barrack Commission will now take up the matter for itself.

1. then, you saw the Paragraph in yesterday's "Times" about Grant's kitchen

2. How has the gas kitchen in the Wellington Barracks succeeded? Would you

f10

ask the soldiers? &
make your conclusions?

3. Do you know
an intelligent, conceited
little clerk of poor
Soyer's, called Warren?
I conclude he could be
heard of from Mrs. Soyer,
15 Marlbor' Road,

St. John's Wood

4. Possibly Warren
could point out some
man who was taught
by Soyer & follows ~~in~~
his methods.

Do you not think
it would be very
important to have

f10v

such a person to teach
the men to cook?

Also, I was thinking
of asking Alexander,
the Director-General,
to collect opinions of
Army Medical Officers
as to the respective
merit of each form
of cooking apparatus
used by the Army.

[Gibson, of Aldershot,
has given a very
decided & useful
opinion against
Grant's.] But I
remember a mischievous

f11

little fellow, Mouat,
whom you saw at
Shorncliff, & who
used to declaim
against Soyer as
"all humbug" in the
Crimea.

If Warren, the Clerk,
could recommend a
Cook, it would be
perhaps better to have
the opinion of such a
man on the products
of each form of
cooking apparatus,
before making your Report.

[end 16:308]

f11v

Would you, please,
when you write, tell
me what your plans
of inspection are,
with regard to the
Barrack Commission?
Dr. Sutherland is doing
Government work
here - He is anxious
that you should know
this - And I am
anxious that you
should make no
difference in your
plans, on account
of this - very truly yours
F. Nightingale

incomplete, signed letter, f12, pen

f12

The "Metropolitan
Drainage" business is
disastrous & provoking
in the extreme - And
it is *not*
a "melancholy
satisfaction " to me to
know that you are
the only person who
have come well out
of it -

ever yours most truly
F. Nightingale

signed letter, ff13-13v, pen

f13

30 Old Burlington St.
W.

Sept 13/58 {arch: 3†}

My dear Capt. Galton
Mr. Herbert *is* at
Paris & will be in
Belgrave Sq. on (this)
Wednesday. 15th

Would it not be
as well to delay your
Irish expedition until
you have seen him?

in gt haste, ever
yours very truly
F. Nightingale

Dr. Sutherland knows this

T.O.

f13v

& we have written
to Dr. Burrell.

initialled letter, ff14-15v, pen

f14

Gt Malvern {arch; 33

[1:313]

Sept 23/58

My dear Capt. Galton

This is merely to say
that Soyer's late Clerk,
Warren, has turned up.
that I have recommended
him to await your
return - & that his
address is

14 Bute St.

Old Brompton -

I write this only because

f14v

it will be as well
to make no arrange=
ment with anybody
else till you have
seen him.

Your Mr. McKenzie
has sent me the
Plan & Section of
the Regimental
Hospital proposed.
But this too I have
said had better
stand over (as to

f15

discussion of any
alteration in the
plan) till your
return -

[end 16:313]

You will have
heard from Marianne
of the terrible grief
of the poor Octavius
Smiths. He left
England immediately
after the inquest
to tell Aunt Jane
at Aix. The verdict
at the Inquest was

[1:526]

f15v

a cruel & unnecessary
 one - since there was
 ample evidence that
 there could be no
 intention, but only
 great imprudence,
 on the part of
 poor Gerard. He
 tried to cross the
 line immediately
 before a train &
 was killed on the
 spot - that he Octavius
 was more affected
 by the verdict than
 by all the rest -

You will perhaps not
 receive this - so I will only
 add yours very truly F.N.

incomplete, unsigned letter, f16, pen

f16 {arch; [Sept 17-25 1858] Sept 1858 32

Mr. Herbert came
 back on the 15th. He
 has all your Dates
 of Inspection - He says
 he thinks he must
 meet you in Dublin
 & that he will go
 with you to Plymouth
 next month - But
 I dare say you have
 heard from him -
 Genl Peel is to be
 at Balmoral on the
 27th.

signed letter, ff17-17v, pen, black-edged mauve paper

f17

30 Old Burlington St. W.

Oct 5/58 {arch: 34}

My dear Capt. Galton

You will receive
to day a copy of my
Report to the W.O.
The English of its not
having been sent in
sooner is that the
state of health not
of me but of their
own Department
has prevented it -
But it does not

f17v

signify. Because they
will not understand
it. And we are doing
the work without
them -

Please remember
however that it is
REALLY "Confidential".

ever yours

F. Nightingale

signed letter, ff18-21, pen, in another hand, signed by FN

f18

Great Malvern {arch: 61}

January 18th/59

My dear Captain Galton

I hear that Dr. Hadley,
P.M.O. of Plymouth, (whom you saw
there) is agitating for promotion
& that he has even written
to Lord Belper on the subject.

[15:279-80]

I don't know whether this
be true, but I have been
asked - to write to you what
I think of him.

It is always very
disagreeable for me to be
manoeuvring either for or
against, the army medical

f18v

officers: at the same time
I cannot but feel that
I have had opportunities
which no one has ever had
or ever could have, of
knowing what they really are.

After a lengthened experience
of Dr. Hadley in two
successive capacities, I
consider him the type of
the inefficient & indifferent
Army Medical Officer -
not of the rogue at all

I knew four men successively

f19

in the post which he last
occupied at Balaklava -

Drs. Anderson, Hadley
Beatson, & Mouatt.

(I believe you know them all
but the first).

Dr. Anderson was the type
of the zealous, conscientious,
Medical Officer, who knew
every case in his hospitals
personally, & sincerely cared
for his men: Sincerely
but not bravely.

Dr. Hadley was what I
have said

f19v

Dr. Beatson was very like
Dr. Anderson - a little
less brave even, but with
more sanitary knowledge.

Dr. Mowatt was the type
of the clever fellow, the
unscrupulous blackguard
& the unmitigated rogue.

I believe I need hardly
say that, in all this, I am
referring exclusively to their
conduct to their men, as
Inspecting Medical Officers -
I do not refer at all to

f20

their Medical practise
upon which it is not business
of mine to give an opinion
- nor to their behaviour
towards the nursing staff
with regard to which I
conceive them to have been
irresponsible "*beans*" -
(there was an abject terror
of Dr. Andrew Smith &
Sir John Hall, such as
is never seen out of China,
& is quite indescribable
to you "gentlemen of England")
nor do I refer to their

f21

private character, as
the army (of all ranks)
has quite peculiar notions
of morality.

My bad opinion of Dr.
Hadley entirely rests
upon his inefficiency &
selfish disregard of his
duties -

Alexander, who has a
very good eye for a
man, has promoted
Anderson & Beatson, which
they indeed deserve.

f21v

I am very sorry to hear
 that Marianne has been
 so ill & glad to hear
 that you have her back
 in trim. I hope that she
 won't risk her life for
 the sake of being well
 before she is so
 {in FN's hand}

ever yours most truly

Florence Nightingale

Have you been thinking
 about the Day Rooms?

[end 15:280]

signed letter, ff22-22v, pen, in another hand, MSS signed by FN

f22

Great Malvern {arch: 7}

Jany 31/59

My dear Captain Galton

Dr. Sutherland tells me
 that you, the Barrack Commission,
 "will probably take a run
 " to Sheffield, York, Newcastle
 "Carlisle, Liverpool Birmingham
 "&cs before long". You are
 the only one of them who ever
 gives any certain information
 & it is really necessary to know
 for other business, so would
 you please tell me *if*
 & *when* these inspections are
 likely to take place?

f22v

I am very glad to hear
 that you have been to Wilton
 & I hope the good accounts
 of Marianne that I have
 heard are not "dressed"
 as we say in Statistics
 {in FN's hand}

ever yours most truly

F. Nightingale

signed letter, ff23-24v, pen

f23

Private April 4/59 {arch: 1859 29}

30 Old Burlington St.

My dear Capt. Galton

Dr. Sutherland told me yesterday that you were thinking of going to Ireland for a fortnight on Thursday.

What I want to ask you is whether it would be equally convenient to you to do the York, Sheffield &c Inspections during *this* fortnight; & not to go to Ireland till

f23v

Easter Monday -

My reason for asking this is that this will be a very busy fortnight with us - the last before Easter - that Sir J. McNeill is coming to town for this one fortnight, who is to help in this business - & that Dr. Sutherland, if he goes on Thursday, will not only ~~not~~ be away during *this* fortnight, but will not see Mr. Herbert during this

f24

~~for~~a month, because
of the Easter Holidays

Mr. Herbert will
not say any word
of this kind (I
have not even asked
him) because, you
know, he is not the
sort of man to do so.

At the same time,
I am bound to say
there is no vital
necessity for the change.

Please do not
think that I am
planning to have my
Easter holidays free -
by this arrangement.
Because I should not

f24v

be able to
go out of town ~~for~~
them, "*whether or no*"

I write to you
without asking Dr.
Sutherland either -

Please do not
think it necessary
to give me reasons -
If you merely say,
"we must go on
Thursday or not
at all" it will
be enough for me -

I am afraid Marianne
has suffered a good
deal. But I trust
it is over -

ever yours truly
F. Nightingale

signed letter, ff25-25v, pen

f25

April 5/59 {arch: 30}
My dear Capt. Galton
In case you should
receive a counter
word thro' Mr. Clough,
I write just this to
say that I gladly
accept your change
- believing that
it is on the whole
better for us altho'
much of our special
business will be
suspended by imme=

f25v

diately by this coming
Dissolution
I have been
"cursing & swearing"
like an Ash Wednesday
ever yours most truly
F. Nightingale

signed letter, ff26-27, pen

f26

Private West Hill Lodge {arch: 33}
Highgate Rise
N.

May 9/59
My dear Capt. Galton
Sir E. Lugard [9:83]
refuses (on account of
pressure of work) to
serve on the Indian
Sanitary Commission.
In his default, I had
proposed (to Mr.
Herbert) Brig. Greathed,
he of the wonderful
march fro Delhi

f26v

Agra, (?) of whom
I know nothing but
that he is a first
rate soldier & that
he is returned home.
Mr. Herbert inclines
now to him.

Could you get
~~his~~/Greathed's measure for
us in things such
as we want ? or
could you mention
any fresh name

f27

which would be for
this Commission?

"A Queen's Officer
"of acknowledged
"Indian experience"
is the only stipulation
made -

Advise me, pray.
Or tell me any one
through whom I
could get information.

yours ever most truly
F. Nightingale

[end 9:83]

signed letter, ff28-29, pen

f28

Hampstead NW

Dec 28/59 {arch: 59}

[16:363]

My dear Capt. Galton

Would you have the
goodness to send me a
copy (for Sir C. Trevelyan
at Madras) of the last
Revise of the Instructions
drawn up for improvements
in Barrack & Hospitals
by the Commission?

yours ever most truly

F. Nightingale

Capt. D. Galton R.E.

W.O. Whitehall (Turn Over

f28v

Mrs. Herbert told me that you & Mr. Herbert had agreed upon a plan for Dayrooms for the Wellington Barracks. As she is not very correct in her memory, would you tell me whether anything, & if so, what, is going to be done.

[15:429]

And remember

f29

please, that I hold myself bound about the furnishing.

I should like to see the plans -

[end 16:363]

[end 15:429]

F.N.

I will send to the W.O. tomorrow for the copy of the "Instructions".

incomplete, signed letter, ff30-31v, pen

f30 {arch: 1859}

I am sorry that the "bargain" (pecuniary) for you is, as it appears to me, so bad a one -

- Could you tell me
1. whether Smith & Elder are to make their payment on the day of publication?
 2. how soon you will know what this payment will amount to?
 3. will you let me know as soon as

f30v {arch: 1859 39}

you ascertain what
the amount will
be?

I was in hopes
there was to be no
contingency in your
payment -

ever yours

F. Nightingale

I like the look of
the 3rd Part - I have
done no more than
look as yet very
much.

F.N.

signed letter, ff31-31v, pen

f31

30 Old Burlington St.

March 10/60 {arch: 12}

My dear Capt. Galton

If you could come
here & see me at
any time, I should
be very much obliged.

I have nothing
particular to say
but only a great
desire to talk.

I know how busy
you are - Almost

f31

any hour any day
would suit me,
provided I knew
it beforehand -

A verbal
message tomorrow
through Dr. Sutherland,
please -

Yours ever truly

F. Nightingale

initialled letter, f32, pen

f32

March 26/60 {arch: 13}
My dear Capt. Galton
Would you be
kind enough to
hear, mark &
consider what I
have asked Dr.
Sutherland to say
to you - & then come
& see me some
day this week?
ever yours most truly
F.N.

address, f33v, pen

f33v

Capt. Galton R.E.

signed letter, ff34-38, pen, black-edged mauve paper

f34

Private 30 Old Burlington St.
April 24/60 {arch: 16}
My dear Capt. Galton
I write to you these
points to discuss with
Dr. Sutherland because
he, I am quite sure,
would forget them on
his way down to you -
1. In a Pavilion
Ward (in a country
Hospital) 75 x 25 ft
and 15 ft high, -
would one of your

[16:370-71]

f34v

grates warm
sufficiently, instead
of two common
grates which is
what they propose?

2. The Plymouth
females have been
again applying
for their Hut.

3. I upbraided
Mr. Herbert for
his circular about
Hospital Repairs -

f35

He has just sent it
me (the enclosed) -
Would you & Dr. S.
discuss it & return
it to me?

4. Mr. H. & I had
some talk about
separating men &
horses in the
Cavalry Barracks.
He says the C. in C.
says we always
put our grooms
over our stables

f35v

I said, but we
never have 150 grooms.
He had nothing to say.
And he said he
did wish to try the
separation.

5. I told him that
the space in Sheerness
Hospital Wards had
not been re=distributed.

He was as angry
as he can be -
Would he could be
more so!

6. He says that he
had neglected to

f36

-2-

give the order about
the Cape Hospital
Huts - but that
he will do so this
week - & that you
will have the
designing of them -
[Perhaps you have
it already.]

7. He says that
Albert is very
anxious about the
Guards' Barracks
plan - & that
he, Mr. H., is

f36v

going to take it
himself to the Pr.
as soon as it is
ready.

Do please criticize
it very much &
let us see it to
criticize it too -

I would even
furnish Mr. H.
with a short Memo.
upon it - [For he
does forget so -]
He says 1.. that

f37

the expensiveness of
it is owing to its
being on the "Pavilion"
plan. 2. - that
there was not
ground=room for
its being on two
stories & that he
did not know there
was any harm in
three & four stories.

[end 16:371]

I don't want
him to indoctrinate
Albert with false
principles. And I

f37v

should be very glad
if we could agree
upon a Memo. [The
expensiveness is NOT
owing to its being
on the "Pavilion" plan -
ever yours sincerely
F. Nightingale

The Comtee on the Re=organization
of the W.O. is going to
sit again directly - Mr.
H. spoke to me about
it. He has your paper
& he & I went over it
thoroughly - The Minute Return

f38

-3-

he means to have -
At the same time,
I don't feel sanguine.
No one appreciates
as I do Mr. H's
great qualities. But
no one feels more
the defect in him
of all administrative
capacity in details.
F.N.

unsigned letter, ff39-40, pen

f39

Private 30 Old Burlington St.
April 25/60 {arch: 18} [16:371]

My dear Capt. Galton
If the Guards'
Barracks plans are
really, in their revisal,
yours, I am perfectly
satisfied.

But I don't want
Mr. Herbert to go to
Albert with a lie
in his mouth, (I mean,
saying that things
are inevitable which

f39v

are perfectly evitable)
And, therefore, if
you would insense
Dr. Sutherland
to morrow, I *may*
see Mr. Herbert
before he goes to
Albert, & should
like to be able to
tell him what *is*
good & what it *bad*,
or to write it to
him.

f40

Thank you very much
for your letter -

Please talk over
these things more
fully with Dr. S.
tomorrow -

I have acted
upon what you
wrote -

ever yours most truly

[end 16:371]

signed letter, ff41-41v, pen

f41

Private 30 Old Burlington St.

April 27/60 {arch: 19}

My dear Capt. Galton

Would you be so
good as to send me
back my copy of the
Circular for Repairs of
Hospitals, with any
observations you will
be so good/kind as to make
upon it?

[16:371]

I wanted to go
over with it with
Dr. Sutherland & to

f41v

remonstrate with
Mr. Herbert upon
it on Sunday, if
anything can still be done
in the way of carrying
out *his own*
"Regulation", which is
quite opposed to it.

[end 16:371]

ever yours sincerely
F. Nightingale

signed letter, ff42-43v, pen

f42

30 Old Burlington St.

W.

July 2/60 {arch: 30}

My dear Capt. Galton

I have a most
dismal (tho' not
~~to~~ at all more
dismal than it
ought to be) letter from
Dr. Aitken, the
new Pathological
Professor at Chatham.

[15:375]

He complains
1. of the utter disorder

f42v

of the Museum -
which is no one's
fault but his
predecessors' (you
will have to enlarge
the Museum next
year, which experience
shews will take
but a small sum)
2. of the non -reception/fulfilment
of their requisitions
for ~~their~~ "fittings",
which went in
in *April*, & which

f43

are sticking somewhere
 in the W.O. (About
 this I complained
 to Mr. Herbert
 yesterday - And
 he "made a note
 of it.")
 3. that the "buildings
 "themselves require
 "to be carefully
 "looked over - The
 "lecture room is
 "far from being
 "water tight."

f43v

(about this Mr. Herbert
 said I might
 apply to you)
 The School ought
 to be in working
 order by Sept. 1,
 if they are to do
 anything this
 Session.

Believe me
 ever most truly yours
 F. Nightingale

signed letter, ff44-45v, pen

f44

30 Old Burlington St.

W.

July 11/60 {arch: 31}

My dear Capt. Galton

Cwm keeps writing [16:372]
 against the Woolwich
 Hospital site in the
 "Builder". **Cwm** keeps
 amiably sending me
 his Articles. The
 "Builder" has always
 stood our friend in
 all enlightened things,
 'specially about Netley.

f44v

It is a great pity
to have an enlightened
paper putting forth
fooleries - which I
should myself
believe, if I were
a out-stander,
from the general
character of the
paper -

The whole gist
of its argument is:
Mr. Herbert in

f45

Office is different
from Mr. Herbert
out of office. This
I am not at all
prepared to deny
-in administrative
things -

But as the case
of Woolwich Hospital
site is clear, let
me either answer
it in the "Builder"
which always puts

f45v

me in (admirable
paper!) or get a
question asked in
the Ho: of C. for Mr.
Herbert to answer.
ever yours sincerely

F. Nightingale

I hope you have brought
me back Cherbourg
as a "small token"
from France -

[end 16:372]

signed letter, ff46-46v, pen

f46

Tuesday July 31 {arch: 1860? 39}

My dear Capt. Galton

I have three people
coming to me this
afternoon on business
I cannot well
put off -

Could you be so
very good as to
come to me instead
on Wednesday at
any hour you like.
Please fix your

f46v

own hour

I send the
plans - as I
promised. But
if you could
send them back
by Bearer, in order
that we might
go over a few
more points in them
to morrow, I should
be very much
obliged

ever sincerely yours

F. Nightingale

signed letter, f47, pen

f47

30 O. B. St.

Aug 24/60 {arch: 43}

My dear Capt. Galton

Can anything be
done for the unfortunate
creatures enclosed?

If you could come
& see me to day,
tomorrow, or Sunday,
I should be very
glad - But there
is nothing pressing.
(I wish there were!)

ever yours most truly

Add Mss 45759

33

F. Nightingale

signed letter, ff48-48v, pen

f48

30 Old Burlington St.

Aug 26/60 {arch: 44}

My dear Capt. Galton

I hope to see
your youngest "daughter"
some time *to tea*.

I am not
forgetting your water
supply per Patient.
Would you take
the trouble to look
at Pp. 136,7 of
my little book,
which you need

f48v

not return to me.

I will take
care to obey the
latter directions
in your note -

But I always do

ever yours most truly

F. Nightingale

initialled letter, ff49-50v, pen

f49

30 Old Burlington St.

Aug 29/60 {arch: 31}

[16:544-45]

My dear Capt. Galton

I should have sent you
my calculation of water=supply
per day per Patient yesterday
but that I wanted to have
the experience of the Hospital
Surveyors of some of our largest
Civil Hospitals, which I now
have - & which confirms mine.

My calculation is
24 gallons per *individual* in Hosp.
of which 16 galls: must be soft,
at least.

My calc: is based upon this:
that *all* the water which touches

f50

the inner & the outer man
ought to be soft water - the
water used for cleaning,
washing up &c may be hard,
if it likes it.

My calc: includes Baths -
& does not include washing - ~~for all~~ except the wringing out of
certain things,
therefore used for severe cases, which

Patients	650	must be done before they are
Other persons (say)	150	sent to the General wash=house,
		& the washing

of bandages &c - 800
 800 persons at 24 galls: per day each
 = 19200 galls: per day
 Of this, 12800 galls: should be
 soft water.

One gallon of soft water per Patient
per day will be required for the
Pharmacy [This is ~~usually~~ /in Civil Hospitals condensed water from a
steam boiler, collected in

slate cisterns for the purpose.]

f50v

I have had both your letters about Dr. Gibson's objections to the plans - & Mr. Robertson's remarks -

I have looked them all over. Some are futile - others imply a mistake in apprehension - some are good -

I will return you all the plans, with answers, to morrow.

[Certainly there is a singular want of managing appreciation in our Army Med. Dep. Compare what the kitchen of a Civil Hospital, like St. Bartholomew's, cooking for perhaps 900 persons, does, with what Dr. G. thinks your kitchen cannot do, but must have a vast number of little *succursales* to help.]

yours ever truly

F.N.

[end 16:545]

initialled letter, ff51-54, pen

f51

[16:372-73]

Private

Upper Terrace
Hampstead

Sept 1/60 {arch: 49}

My dear Capt. Galton

I sent your plans & my remarks (on the D.G.'s remarks) last night. My remarks were *only for yourself*

If the D.G., or Purv. in Chief, insist upon things which are obviously in their province, I think it would be wise to yield.

E.g. if the D.G. wishes for "two operation wards", altho' it is manifestly absurd, let him have them.

If the Purv. in C. wishes for a *Bakery & Washery*, he will probably work them well & let him have them.

f51v

Dr. Gibson's remarks struck me as those of a man who wished to be beforehand with others in the reform, & not of one master of his subject.

Mr. Robertson, on the other hand, altho' he is a man I know & despise, writes like one at home in his own matters.

Neither, it is obvious, knows in the least what the working of a large General Hospital is - Gibson has never seen one -

However, it is a great point that he does not object to large wards -

Please refer back to me any counter=objections the D.G. makes - or any thing (before Monday) which you think wants farther explanation

[end]**f52**

Private

Do not let me say anything to deter you from writing to Mr. H. about the Ass. Under Sec office I know of nothing that should prevent you - And the W.O. has my best wishes that you should succeed.

[15:291-92]

Odious as the W.O. is, I think you would be sorry if you left it. You are quite sure to rise in it. I only wondered whether you would not find the duties of Ass Under Sec. very tiresome

I had a long conversation with Mr. H. about the W.O. the last Sunday he was in town. (I don't attach too much value to this - we have had such conversations pretty nearly every week these three years & he has never done any thing)

f52v

The only thing he said that was new was that Hawes must go & that he should be glad of names for his successor. Whom would you recommend?

Mr. H. said it must be a man of well known habits of business, *not* in the Office who had been perhaps in the H. of C.

Of course it must be one known, not only to us but to the country, for a good man of business.

He said Godley would do (in which we don't agree) but Godley is dying.

We talked about you - He ~~filled~~ /answered how difficult it would be to supply your place. I said Major Gordon, now at Constantinople, would do - the best.

f53

If you would let me write to him, I have not the least objection -

And I could truly say that My writing was the result of his conversation with me, not of mine with you -

But I am not at all sure that it would not be best for you to write yourself, *if you will.*

If you were to map out the office, whom should you put in it?

I think you said Col St. George as the Artillery man & Col Simmons for the Select Comm.

But whom else?
Mr. Herbert says it would be

f53v

very important if one of the Officials, ~~and~~ a soldier (such as Col St. G.) were in the H. of C. to answer soldiery questions.

The whole concern is so [illeg]/ rotten at present - people talk of my "terrible & extraordinary experience of inefficiency" in the Crimea - I say my "terrible & extraordinary experience of inefficiency in the W.O." (during the last 4 years) - no one would believe it - if it were put in Punch -

And I call Mr. H. inefficient. He does not carry out his own intentions.

f54

3. Have you heard any thing more about the Instruments for the School?
4. Any thing you send to Burlington St. will be forwarded to me within the day.

Dr. Sutherland will see you today - I suppose you leave London for Sunday - But if you do not, would you like to meet him here? We could feed you

Please burn this letter -
yours most truly

[end 15:293]

F.N.

signed letter, ff55-56, pen

f55

Army Med. School Hampstead

Sept. 3/60 {arch: 49}

My dear Capt. Galton

On Saturday I had a letter
from the Professors of the A.M. School
- quite desperate.

[15:383]

The authority ~~of~~ for the
Instrument money had not (then)
come.

Ten of the Students had
arrived.

They stared at the bare
walls & the absence of all
arrangements for their work
(in the new building) & concluded
"the school was a hoax"

Most unfortunate it is -

f55v

for the first impression may
have a very serious effect
upon the future of the
School - And, if one of these
young men were to write
to the "Lancet", it would
"damage" the School most completely

What ever haste is made
now, the beginning must be
under great disadvantages.

This is the substance
of the letter. and you will
observe it applies, not
merely to the Instruments
but to the fittings -

f56

~~[illeg]~~ It is really too much -
 I wish the War Office were at
 Timbuctoo - I am sure we
 should do much better
 without it.

Altho' this School is but
 a small matter, it is just
 a type & a climax of the
 working of the whole thing.

And I am very glad it has happened. because it is
 so. And I shall just write to
 Mr. Herbert, & tell him of it.

Please do all you can to
 put forward the fittings &
 the Instruments - Or the School will
 be (what the "D News" says
 truly Sir J. Graham's Report is)
 a "disgraceful failure".

[end 15:383]

ever yours sincerely
 F. Nightingale

signed letter, ff57-57v, pen

f57

A. Jackson's Esq.
 Upper Terrace
 Hampstead
 Sept 7/60 {arch: 50}

My dear Capt. Galton

Pray do not
 trouble yourself to
 come here before
 5 or 6 o'clock, as
 I know it must
 be very inconvenient
 to you, (& it is all
 the same to me -)

- Unless you have
 other engagements,

f57v

If you like to
send the Woolwich plans up
per Bearer, I can
look over them
before you come -
 We can dine &
sleep you -
 yours ever truly
 F. Nightingale

signed letter, ff58-59, pen [1:470]

f58

Upper Terrace
Hampstead
 Sept 8/60 {arch: 52}
My dear Capt. Galton
 It occurred to
me that perhaps
you might like
to send Gwendolen
& her nurse here
for a week.
 We have but
one small room
(Now the little
Cloughs are here)

f58v

but it is airy.
And Marianne
might think (for
"Sanitary" reasons)
it was better for
her to be here
than in town,
during the week
which, I understood
you, would elapse
before they went
to Lady Belper's.
 We would take
care that the

f59

"Field Marshal" did
not knock her
down.

If she came on
Monday, we should
be proud to
receive her

yours most truly

F. Nightingale

There are donkeys on
the Heath which form
the ecstasy of the
little Cloughs' existence,
to ride on.

ff60-61v, D. Galton, Sept. 10, 1860, War Office, outfitting of the
Medical School

initialled letter, ff62-62v, pen

f62

Hospital Orderlies Sept 10/60 {arch: 53}
My dear Capt. Galton

Could you get (*in writing*) from [16:373-74]
the Army Medl. Dep.

1. in regard to *all* Hospitals - -
In carrying out the Regulation=number
of Orderlies, viz. one to ten sick
and one to every fraction above ten,

- do they apply this to the number
of sick in *Hospital*, or to the
number in each *ward*?

e.g. to a Hospital of 58 sick,
(in the five wards of 24, 24, 8, 1 and 1,)
would they have six Orderlies
or nine?

And what number of N.C. Officers? one or two?

2. in regard to *Woolwich* Hospital,
Could you get a List, *in writing*,

f62v

of the *Officers* and ranks of their "twenty
 N.C. Officers" of whom I understand
 nine are for the wards
 eleven " " administration
 Unless you ask for their Offices
 (or what *they are to do*) you
 will merely get a list of
 so many Company Serjeants
 " Serjeants

&c &c

I want their ranks too - But
 what I chiefly want is a List
 as follows:

Fuel Store 1 Serjeant
 Pack " 1 ?

&c &c &c

and *to how many wards* (or to how
 many Patients) 1 Serjeant or
 Company Serjeant
 as the case may be.

F.N.

initialled memorandum, ff63-66v, pen [what hosp?]

f63

1. The enclosed plan is the same as
 if, out of the (Lavatory) end of the Malta
~~plan~~ ward, one half of it were converted into a
 ward. Amputation cases had
 far better be located in any large
 ward than in such an arrangement,
 where the Scullery, W.C. & sink
 all open into a narrow passage with
 the ward doors opposite.

2. It would be almost impossible
 to carry a Patient in from the Operating
 Theatre - i.e. to turn him round
 at right angles in a passage 4 ft
 wide - The door of an Operation
 ward had better be nearly opposite
 that of an Operating Theatre - or
 the turn must not be so sharp &
 the passage much wider.

f63v

3. The little pencil sketch is much better - viz - with the Nurse's room nearest the corridor on one side, & the Scullery, Sink, &c on the other and the wards occupying the *farthest side*.

But I cannot conceive any Medical Officer, preferring two bad wards to one good one. If there were no partition, there would be one good ward with windows on three sides, capable of holding two Operation cases, who would be much better so & together.

4. As the two lower stories will ~~have considerable~~ be thoroughfares, the Patients would be much quieter so than just over the said thoroughfare & the refuse cart coming to the Basement.

f64

5. There would be many ways of isolating the W.C. & sink, besides that indicated. Anyhow I am afraid it will be expensive. But any how operation wards, if opening upon a little Corridor, must have that Corridor with windows opposite their doors - not other doors - I would just as soon put an operation case into the Lavatory of the Lariboisière ward -

f64vOperation
Wards**f65**

[This "prisoners' Sick Return" for a Garrison of 5000 men, (exclusive of the sick Prisoners in the Woolwich Common Huts) is certainly a most extraordinary ~~speci~~ exhibition of Woolwich administration.]

~~According to Dr. Mapleton's~~ Statistics, you must provide for eighteen prisoners and a half.

~~But I don't see~~ how this will do, when, in another month you may require accommodation for *twenty-nine*.

Adjoining wards must be thrown together for prisoners, or cut off for other sick, as occasion may require.

f65v

To keep a large ward always for them would be wrong.

Ought not, ¶these average monthly numbers to represent the Monthly Totals for a number of years? ~~divided by the number of months?~~

They have taken only the months for one year - This Return may show an excessive number or too low a number.

[end 16:374]

f66v

Prisoners'
Sick Return

signed letter, ff67-68, pen

f67

Upper Terrace
Hampstead

Sept 19/60 {arch: ~~60~~}

My dear Capt. Galton

I have received
all the Woolwich plans
& papers - many
thanks -

If you would
come tomorrow &
dine & sleep, it
would be very
kind of you - we
could then talk
it all over -

f67v

Dr. Sutherland
has not "shewn"
for some days -
Nor will he today.

I should like
him to go over
the plans & if
possible to come
& talk them over
with you here -
so that, if tomorrow
would do for you,
as you kindly
propose, it would
do better for me -

f68

Mr. Herbert comes
back on the 29th.
ever yours most truly
F. Nightingale

signed letter, ff69-70, pen

f69

Sept 20/60 {arch: ~~61~~}

My dear Capt. Galton
The Woolwich plans
are not ready. For
that Sutherland is
(or fancies himself)
laid up with Bronchitis.
I think it is
scarcely worth your
while to drive up
here merely to
talk with *me*
about them. For

f69v

his opinion we must
have. ~~And~~/ even though
you must be in
a hurry to put
forward your plans,

Should you
think it worth
while to put
them off till Friday,
when, if you
could dine, or
dine & sleep
here, we should
be most glad?

By that time,

f70

the oracle will
I hope have spoken.
ever sincerely yours
F. Nightingale

Thursday

Hampstead
I don't think
it would save
time in the end
for you to have
the plans back
today.

signed letter, ff71-71v, pen

f71

Hampstead NW

Oct 3/60 {arch: 64}

My dear Capt. Galton

[16:379]

I return Mr. Abel's
letter to be registered
which certainly it ought
to be -

Scientifically no
doubt it is correct -
But he takes the
main practical point
for granted, viz. that
the "proportion of lime"
used will *always* be
slightly below that
required &c"

f71v

Could you ask Mr.
Abel for a report
on the practical steps
to be taken next,

viz. tanks, sizes, &c?

[end]

ever yours sincerely
F. Nightingale

signed letter, ff72-73v, pen

f72

Hampstead NW

Oct 6/60 {arch: 65}

My dear Capt. Galton

1. Could you tell
me exactly how the
sending out of the
Cape Sanatorium Huts
is going on? Are they
all to be sent out?
Is the Hospital to
be made complete?
Is it already complete?
Or how?

[16:380]

2. I should

f72v

answer the Minute
you sent me by
saying that, as
the W.O. has great
difficulty in meeting
the cost of
accommodation
for all its *Patients*,
it cannot do so
for "Medical Officers"
"with large families".
And they must
send out a P.M.O.
with a *small*
family.

f73

3. I send you the
Bucks Infirmary plan,
with criticisms, as
you were so good as
to say that you &
Mr. Graham would
do it. At the same
time you know if
you are much pressed
just now, I think
their own Architect
ought to do it.
But he can't.
4. Are the Wellington
Barrack Day Rooms

[16:647]

[end]

f73v

open yet?

5. Have you had
Capt. Hale's Report
of the Gibraltar "Home"
yet?

ever yours most truly

F. Nightingale

Please let me have
another talk with
you about *Ward*
Presses & such like
(for the Woolwich Hosp.)
before you come to that
in your working plans.
I have had a good deal of
information & made a
good deal of calculation
since I saw you - about them

[end 16:380]

signed letter, ff74-79v, pen

f74

Gibraltar Hampstead NW
"Home" Oct 7/60 {arch: 66}

My dear Capt. Galton

The enclosed is
from Col. Shadwell
about the Gibraltar
"Home" -

[15:431]

I think he is
right that

1. Mr. Herbert
should call for an
Official Report from
Sir W. Codrington

The rest of the

f74v

advice that we have
received stands thus:

that either

1. H.M. Gov. should
make a grant to the
"home" to clear off
debt - leaving it to
support & to govern
itself.

Or

2. Govt. to take the
premises on lease &
to clear off the debt
wholly or in part -
devoting a certain sum

f75

to repairs - the
Barrack Master to
inspect buildings &
~~furniture~~ only at the
end of the quarter
-all repairs of furniture
& all wilful damage
to be paid by the
defaulters or out of
the "Home" fund - ~~rent~~ &
all other charges to come
out of the "fund"

I am less anxious
about the Gibraltar
"home" itself than

f75v

that it should be
made a precedent
- that whatever
the W.O. does for
this should be part
of a *general* plan
- & that Gibraltar
should only be used
as an example -

I think Col. Lefroy
is more right
than Col. Shadwell
about the terrors
of the Barrack Master
as a bug=bear to scare
away soldiers.

f76

But I do not
profess to judge -

I want you to
advise. ~~And~~

And if you will
tell me *which* had
better be urged, I
would press it on
Mr. Herbert at the
same time as you
do - & try to get
some more private
subscriptions.

Is it true what

f76v

Col. Shadwell implies that
that {she has inserted a 'that'} it would be better if the furniture
& fixtures could be
in the hands of the
Committee, *paid for*
by them - & that
the building should
be in the hands
of the Barrack Dep.,
paid for, with any
alterations, *by*
them?

[end 15:431]

ever yours sincerely
F. Nightingale

f77

I have got a
Return for you of
what three of our
biggest Hospitals,
(all, ~~over~~/above 500 Patients),
do in their kitchens.
In each case *one*
woman & *one*
kitchen maid do
the whole. And
in each case, a
good many persons
Officers, servants, & Nurses
are cooked for *besides*
the Patients. It is
also to be remembered

f77v

that there is a great
deal more trouble
in cooking for a
Civil Hospital than
for a Military -
because two thirds
of the Patients in the former are
severe Surgical cases
& accidents, coming
in at all hours,
& often eating
enormously and
irregularly. These
cases are rare in
Military Hospitals.

F.N.

Add Mss 45759

57

f78

Kitchen

London	Beds 445	1 Cook		cooks for Patients
			1 K. maid	Nurses

{ & Matron

Servants
{ m. & f.

{ Mess dinner
of all the Officers
except Governor

St. Thomas's	520	1 Cook		cooks for Patients
			1 K. maid	Siste rs & Nurse s

Guy's	& Probationers 550	1 Cook		cooks for Patients
			1 K. maid	50 Nurse s

12 Helpers

King's College	5 Laundry 120	1 Cook		cooks for Patients
			1 K. maid	&100 Officers

including Female

(3 dinners) ~~staff~~

very small
kitchen

Staff
{ a

f79v

Presses

whole stock of linen

kept in ward.

12 prs sheets - double row
16 inch wide 17 inch long

1 ft high

3 prs per bed

lock & key

double supply of linen

kept in ward (of 24 beds)

press 4 ft

6 ft

3 ft frontage

18 inch deep for sheet

Whole stock of linen

kept in ward - in

Nurse's little room

Whole stock of extras

kept in ward ~~in a~~

two dressers 6 ft high with
shelves at end of ward

lock up cupboards

arrowroot, sage, barley

on shelves - books do

2 good oak dresser=top
tables

on castors - placed down

middle of wards - 5 ft long
2 ft

7

wide

2 ft

6

high

two shallow drawers

cupboards underneath }

Press 1 ft 6

with
one

3"

or
more

1 ft deep

shelves

for wine & dangerous
medicines

In surgical wards, press
same size as linen do.

signed letter, ff80-81v, pen

f80

Upper Terrace
Hampstead
NW

Oct 11/60 {arch: ~~69~~}

My dear Capt. Galton

Thank you very
much for your letters
about the Gibraltar
"Home"

[15:431-32]

1. I understand
that the W.O. gives
£500 subscription
to pay off the debt.

2. that it guarantees
the rent, 833 dollars
in case of deficiency

f80v

of income

3. If so, will the
W.O. simply pay the
rent, when the fund
are short - leaving
the committee to do
all repairs & pay
for them -

Or

Will the (contingent)
paying of the rent
involve the W.O.
being responsible for
the repairs - the
Barrack Master
inspecting - the

f81

- Committee paying -
4. May I make use of your information to get private subscriptions?
 5. Will the same be made general for all cases - And will you not do what you proposed viz. issue it as what the W.O. proposes to do for all cases, with a short account of the Gibraltar Home?

f81v

Could you come up here (to dine) to day? If it would suit you better *any day next week*, pray say so - I have nothing very pressing to ask, after all. it is more to hear *your* news.

Many thanks for the Bucks Infirmary plans just come -
ever yours very truly
F. Nightingale

[end 15:432]

ff82-83 letter to FN Oct. 20, 1860, sending papers on Canteens, looking for papers on the Gibraltar home

signed letter, ff84-85, pen

f84

Private Oct 22/60 {arch: 71.} [16:432]

My dear Capt. Galton

I saw Mr. Herbert
yesterday - And he
will have Mr. Drewry's
papers handed over
to you at once -

I dare say by
this time you have
seen Mr. Herbert
He goes out of town
to night.

2. Enclosed is Col.

f84v

Lefroy's opinion,
about "Soldier's
Home" - viz - that
doubling the bonâ
fide subscriptions
would be better
than paying half
the rent.

Which do you
think is best?

I doubt -

Please return
me his letter.

[He is wrong
about the tents.]

f85

Please don't forget
to send me a copy
of Sir W. Codrington's
letter about the
Gibraltar "Home" -
when, if ever, it
turns up. I want
it for Col. Shadwell.

[end]

yours sincerely ever
F. Nightingale

initialled letter, ff86-90, pen

f86

Hampstead NW

Oct 24/60 {arch: 72}

My dear Capt. Galton

[15:434]

I send you
your Minutes on
the Gibraltar "Home"
(with my Summary,
which I beg you
to return to me)
One has heard of
"Circumlocution"
Offices - But this
beats all. I have
sent a similar
Summary to Mr.

f86v

Herbert, with a
request that, if
it be possible, we
may not have
another 12 months'
Minutes to get the
money from the
Treasury? I don't believe
he knew of this) last step -

I send you back
these Minutes, as
in duty bound -
But, if you can,
keep them apart.
I want to have
them again
2. Is it true as I

f87

have heard, (only thro' Sutherland) that Godley comes back in a week? [end 15:434] [16:647]

3. I send you *my* "Minute" about St. George's Hospl kitchen. I am no admirer of the Civil Hospls as you know - But what I send you about their kitchens is literally true.
4. I send back the Bucks Infirmary plan, with many thanks and a one

f87v

- suggestion - But again I say, if you are pressed, this is obviously the business of the Bucks people to do themselves -
5. I should like to send some affecting attention to Mr. Graham a man for whom I have conceived the highest admiration
6. Many thanks for your Cottage grates - Could the oven be ventilated? [end 16:647]

F.N.

f88

[15:434]

Gibraltar "Home"

1. For what period would the Guarantee (of the rent by the W.O.) continue annually? for the duration of the lease? or of the "Home" itself?
If the "Home" cease to pay its way, what then does the Guarantee do?
2. If the rent is guaranteed for the

f88v

- duration of the lease, who becomes security for the repairs usually provided for in a lease?
3. If the W.O. undertakes any such covenant, does not the Barrack Master come in?
4. Would the Guarantee be simply paying the rent, if the "Home" can't do it itself? or any

f89

part of the rent?
leaving the Committee
to manage everything
else -

[end 15:434]

f90

ST. GEORGE'S HOSPITAL
KITCHEN

<i>Cooks for</i>		<i>Servants</i>		
Patients	350			
Servants	9	1	Cook	No Helpers employed in the Kitchen
Officers	9	1	Kitchen Maid	
			1 Scullery Maid	

Diets all cut up & weighed separately
in Kitchen - sent in hot water Dishes
to wards - by lifts - all served in less
than one hour -
kitchen maid & scullery maid carve -
cook weighs -

signed letter, ff91-91v, pen

f91

Hampstead NW
Oct 30/60 {arch: 74}

My dear Capt. Galton

I have been
referred to, with
regard to the new
Glasgow Infirmary
(detestable place)
as to Cements for
Walls. Keane's
Cement is the one
they affect. I know

[16:534]

f91v

you have been
looking into these
Cements lately -
Which do you
recommend? for
inside Hospital walls - [end 16:534]
2. Have you heard
from Capt. Hale?
And what are
we to do with
our Gibraltar "Home"
subscriptions?
yours most sincerely
F. Nightingale

signed letter, ff92-93v, pen

f92

Hampstead NW
Oct 31/60 {arch: 75} [16:647]
My dear Capt. Galton
If you would be
so good as to come
up here & dine
Friday, we shall
be all ready for
you, I mean as
to plans, not as
to mutton chops
I am very
sorry to write so

f92v

late -

Thank you
very much for the
Bucks plans - I
think them excellent.
Much better than
their own, and I
should think less
costly -

[end 16:647]

[16:380]

I thought the
60 bed plan of
the Regimental
Hospl EXCELLENT
too -

But, if it was

f93

the Purveyor in Chief
who told you to put
stores in the head
Nurse's room, (be
this Nurse a male or a
female,) he knows
nothing of his business.
It is equally essential
for the protection of
the Nurse from
suspicion, and of
the Patients from
plunder, that
everything should
be distributed openly
in the ward itself

f93v

or in the Kitchen
Store-room, whatever
that be called.
And the fewer
Store rooms, the
better - i.e. the
less chance of
wrong.

[end 16:380]

ever yours sincerely
F. Nightingale

signed letter, ff94-95v, pen

f94

Hampstead NW

Nov 8/60 {arch: 77}

My dear Capt. Galton

Thank you very
much for the cements.

[16:383]

I have not the
least hesitation in saying
that common plaster &
limewash is better
than the unpolished
cement - & that the
first thing to be done
with it is to lime
wash it. You may
see this at Guy's Hospl

f94v

To Hospitals, which
cannot afford a polished
cement, should be
recommended plaster
& limewash -

But ~~in~~ /some of the poorest
Hospitals of Paris
~~they~~ have now a
polished cement in
the kitchens.

Would Scagliola
be cheaper? It would
do -

I ~~do not~~ think
however ~~but~~ that
the *polished* cement
(at 10d per foot)

f95

would amply pay
itself in a few years
by saving the cost of
lime-washing. But
people never think of
this -

I do not like the
green colouring - I
think the palest
possible pink
might have an
advantage over white.

If you could get
a very nice glazed
brick, with a flat
surface & finely set
joints, would it

f95v

not do for the interior
walls of poorer Hospitals?

yours most sincerely

F. Nightingale

Is Keane the Patentee
of these cements of
Francis's.? I want
to make out what
"Keane's Cement" is.

[end 16:383]

initialled letter, ff96-101v, pen

f96

Hampstead NW

Nov 13/60 {arch: 78}

My dear Capt. Galton

In re 60 bed Hospitals

Dr. Sutherland on
looking at the wood cut,
is horrified to see that
"the ward is too short
& too wide."

I cannot conceive
how *his* misunderstanding
arose - because he &
I fully discussed this
defect together, when
the first plan came to
us.

[16:383-85]

f96v

However, that does not much signify.

The question is, what is right?

I hold

1. that every bed space should have 8 feet in width (= length of ward) You say in your Report "7 ft 8 inch" but less than 7 ft 8 inch it should not be.
2. that every ward of beds above 20

f97v

is much better for being 26 ft wide rather than 24 ft

Dr. Sutherland says, "Yes, but that gives more than the Regulation cubic space of 1200 ft - and the Medical Officers will fill up with beds"

If this be so, I have nothing more to say.

I was always against so small a quantity as 1200 cubic ft - for this

f98

very reason that
it makes too
narrow a ward -

Your ward must
not be *shortened*
in order to give it
width. But 24 ft
is too narrow for
above 20 beds.

It is always
a good thing if
dressers, tables &
above all, if your
fire places could
be put ~~down~~ / along the
middle of the wards

f98v

-2-

If the ward is only
24 ft wide, the M.O.'s
will always ~~say~~ object
they have no room
to pass & will abolish
the dressers & tables.

Where it is a
Regimental Hospital,
& only one Surgeon,
I think myself the
objection is futile.
Can't he squeeze
himself into a
passage way between
bed=foot & table?
But where there
are many Officers

f98v

it is a serious
objection.

And where there
is a Clinical School, an insuperable one
There really is not space
enough -

You must settle
the matter in the
way to have fewest
objections -

But unquestionably,
while 7 ft ~~12~~ 8 inch
is a minimum for
each bed's width
(*length of ward*)

f99

a ward of 24 ft, is
a narrow one for
the length.

F.N.

f99v

Width
of Hospital
Wards

f100

{written along the side}
Your ward ventilation should be by
shafts & inlets - and *not* by holes
into the roof=space with a louvre
along the ridge
[faint pencil, not FN
It is so intended. The inferior hands
stupidity put in the roof!
[red ink on diagonal]
a lift has been added
& the staircase lessened

60=bed Hospital

1. The stair=case
is enormously too
large.

Depend upon it,
the upper flat will
thus be made by the
doctors into their
principal wards.
Put a ladder in
one corner and
a lift in the
other (for the Stores)
and make it
impossible for
Patients to go up

- unless indeed
you mean to add
another story of wards
for Patients some day.
2. the height of the
upstairs rooms need
not be more than 10 feet
if not for Patients.

f100

3. Would it do
to throw back the
centre of the two
story building
four feet both ways,
viz - Orderlies Room
& Surgery & Waiting
Room and stair
case area? Would
it save money?

Or would it do to make the Surgery
4. There is a & Waiting Room
disproportion between 10 ft wide in place
the cubic space (& of 12? the object
Superficial area) being to contract
of wards & adminis the staircase area.
trative Offices.

in another hand, in red ink] I don't understand
this - is it that
the offices are too
large?

5. Certainly the W.C.
sinks are ill
placed (of the
2 bed wards)

Could not there
be placed in a
lighted & ventilated
space under the

f101

stair W.C., W.C. sink
Lavatory basin and
Portable Bath?

It is most
objectionable to
multiply these Ward Offices
more than can be
helped - And therefore
all that should be
absolutely necessary
is that the tenants
of the 2 bed wards
should have nothing
to do with the Ward
Offices of the 28 bed
ward

6. Two, not three, W.C.'s for
the 28 bed ward
are said to be
sufficient (in a
Regimental Hospital)

7. It is a primary
principle in Hospital
discipline that the
Hospl Serjeant should

f101v

not be allowed
to keep any description
of stores in his
room - All Hospl
Stores should either
be kept *in* the
ward in lock up
dressers - or in
the general store=
room -[I see
presses indicated
in the Hospl Serjt's
room. This is wrong.]

8. I don't like the
great dark space
in the 2 bed ward
but don't see how
it can be helped - except by the plan inclosed

9. There must be
windows from the
Nurses' rooms into
the 2 bed wards

10. According to my calculation, 8 Orderlies would serve
this Hospital - According to Dr. Mapleton's, 11 - or sometimes
30!!!! Any how there must be Sleeping room for 7, not for "5"

orderlies. **[end 16:385]**

initialled letter, ff102-05v, pen

f102

Hampstead NW

Nov 17/60 {arch: 79}

My dear Capt. Galton

1. You must not
have a window
over your bath.

[16:385]

[Of course it
has a hot & cold
water tap, tho' this
is not shewn]

2. Sick men like
washing at a basin
set into a table,
which allows them
to put down their

f102v

bit of soap &c and
is much more
convenient than
an isolated basin
& soap dish

The arm is a
bit of foppery.

The table
should be white
enamelled slate -
something to shew
dirt, (which slate
does not). the
basins also white;
& set into the

f103

~~slate~~ table in the
usual way - the
space underneath
the table left open,
for the sake of
cleanliness.

[Each basin of
course is meant to
have a hot & cold
water tap]

I think 35 inch
a good height for the
table -

The flooring should
be of good ~~oa~~ wood,
oak, if possible.

f103v

And I wish the
French or Berlin
polish could be tried.
The former stands
water best -

3. I like the
kitchen range - Every
boiler should be
supplied with water
separately -

There seems a
deficiency of means
for cooking small
quantities of anything.
No gas -

There seems to be

f104

only a double range
of steam boilers & double
ovens.

But you have
a Cook=in=State
now. I should
consult Warrener-
Ask him both about quantity and
variety - whether the range is enough.

Do pray provide
for the poor wretches
in the administration
who have been so
basely deprived
of kitchens.

~~yours hur~~

4. I calculate one

f104v

jack towel to every
3 men (to be
changed every
second day at least)
Or would you
give us four rollers
to ~~every~~/the three basins?

(~~It~~/ The towel must then be
changed every day)

If the rollers are not
close to the basin,
the men will use
the *nearest*, however
wet & dirty the towel.

I should be glad

f105

to look over any
the smallest
particular you
choose to send me
5. I should prefer
enamelled earthen
ware baths such
as you have put
up in the Wellington
Barracks, however
costly They keep
in heat better &
are the only ones
fit for Hospitals
6. I should like

f105v

to see the warming
& ventilating plan
for these Ablution=rooms - [end 16:385]
Yours most truly
F.N.

signed letter, ff106-07v, pen

f106

Woolwich Nov 20/60 {arch:-80} [16:386]

Hospital

My dear Capt. Galton

1. I should like to
know what the thickness
of the Plate glass is which
can be put in for £300
of £400 more - I don't
think P. glass of less than
from $\frac{1}{4}$ to $\frac{1}{3}$ of an inch
makes any material
difference in warmth
I should doubt their
having this for the
price -

When one knows this,
then

f106v

one would farther consider
 nothing replaces the
 ventilation of double
 windows on winter
 nights - 2. *plate glass*
 single windows are undoubt=
 edly more cheerful -
 But I should like
 to know the above as to thickness
 before going further.

2. I forgot to say -
 a Bath must be
locked up when not
 used - the lockable up
 place must include

f107

a window, chair &
 room for one (or even
 two) Bathmen -
 I had understood the
 Bath was to be
 locked up with fly
 door - so as to
 separate it from
 Lavatory -

3. I had heard of ~~the~~/a
 "Soldiers' "Home" at
 Woolwich, kept up
 for two years by
 N.C. Officers & men,
 After the Officers had
 let it drop. I asked

f107v

Dr. Sutherland to
 find out about it.
 And he, I find, has
 written to you. I
 do think it *is*
 very important, if
 you will find it out.

[end 16:386]

Yours most truly
 F. Nightingale

initialled letter, ff108-09, pen

f108

Maps Dec 5/60

My dear Capt. Galton

I keep the Peiko &c
for myself.

In return for which

I send you two
red pencils, which
you admired.

Sir----- James's
letter is very good.

[15:439]

I saw Mr. Herbert
on Sunday - shewed
him the specimens
& told him the
scheme, which he
greatly approved.

f108v

Should you not
begin by making
a list of what
maps they could
let the soldiers
have? There would
be the cost of
rollers - not much
- & which I would
gladly pay, if
otherwise you
must " go to the
Treasury".

Should you not
begin with existing
maps of the Ordnance

f109

Dep. & then add on
from time to time
such new maps as
e.g. China, Crimea
&c, as they appeared.
The Large Mercator's
maps should go to
every Garrison - &
a selection made
of such other maps of
operations, sieges
&c, as would be
useful -

Should there be
a General Minute,
directing the Map
Dep. of the W.O. to
furnish them?

f109v

Perhaps the Maps
of the world might
be put on rollers
& varnished - &
the maps of
operation on
pasteboard and
varnished -

ever yours sincerely

F.N.

Please say what is
best about all
this.

[end 15:439]

signed letter, ff110-15, pen

f110

Hampstead NW

Dec 5/60 {arch: 86}

My dear Capt. Galton

I had already
written to Col Lefroy
about the Woolwich
Day Room - as also
about Genl Lawrence's
Memo. Because he
knows more about
these things than
any one else -

[15:439-40]

I also spoke
about both to Mr.

f110v

Herbert on Sunday.
But he waits to be
advised.

The gist of Col.
Lefroy's letter is
this: -
The Woolwich
Day=Room did not
succeed under the
Officers. It is
nearly self-supporting
under the men -
The first month's
management has
left them only
2/8 in debt.

f111

The officers, I understand, in giving up the management to a Sub-Committee of N.C.O.s, have taken the debt with them -

I have sent Col Lefroy money for the men, premising that it is *not* to go to help the Officers to clear off a debt of £67.

I don't at all want to help the Officers!

f111v

Now, *what would the W.O. do for this poor little Day Room?* Please say.

2. About your minute from Genl Lawrence on the Aldershot "Victoria Library".

The gist of Col Lefroy's information would make it far more useful -

Would you communicate with ~~him~~? Genl Lawrence in the sense of the enclosed

f112

As regards newspapers,
you will see that
Regiments are allowed
to supply themselves
at present - The
question is, whether
you could get Col
Lefroy's proposal
to grant £2 a year
per company or troops
carried out by the W.O.

If this were done
& the men would
subscribe, they could
make their own
arrangements with

f112v

News=Agents for
sending the Periodicals,
wherever the
Regiments moved -
ever yours sincerely

F. Nightingale

Please return to me
all the Papers I
enclose - even
your own minute
from Genl Lawrence

I could send you
Col Lefroy's Report
& the "Library Regulations",

f113

(both of which I have)
ready marked, if
you liked it.

F.N.

f114

Proposals
for *all* "Soldiers' Homes"

I

At stations where premises sufficient for the wants of the garrison, can be rented, whatever sum is raised on the spot, or by the committee, with the view of adapting & furnishing the buildings shall be doubled by the W.O. - which will also give an annual subscription equal to half the

f114v

rental, as long as the "Home" is kept up.

II

Where a building sufficient for the wants of the garrison is to be erected specially for the purpose & furnished, the W.O. shall contribute an equal amount to that raised on the spot or by the Committee.

Where ground is leased, the W.O. will contribute

f115

also half the annual ground rent.

[end 15:440]

initialled letter, ff116-17v, pen

f116

Hampstead NW

Dec 7/60 {arch: 88}

My dear Capt. Galton

Would you think it well, if Mr. Herbert would make a

"Minute regarding ~~the~~ a supply of Maps for Garrison Reading Rooms"

thus:- "As it is desirable to supply information to soldiers on general Military subjects: - copies of all maps of

f116v

military operations executed by the Topographical Department to be mounted & supplied to every Garrison Reading Room at home and abroad. In doing so, lists of those sent to each Garrison to be kept, and the distribution to be made in such manner that each Garrison may possess

f117

a different set of maps,
so far as it may be
practicable to do so."

Mr. Herbert is
quite willing to make
a Minute to this
effect -

2. Altho' I mentioned
Genl Lawrence's
Memo to him, I
think we had better
wait & not do
anything more
about that; until
Genl. L. has given
you the additional information
we ask for, if

f117v

you will be so good
as to ask him.

Mr. Herbert asked
how long was Major
Gordon's leave - Can
you tell? Mr. H.
said he would
see him last
Monday. But I
dare say he could
not. Mr. H. goes
to Wilton to morrow,
as I dare say you
know - He is in town
now -

yours ever truly,
F.N.

signed letter, ff118-19v, pen

f118

Hampstead NW

Dec 9/60 {arch: 89}

My dear Capt. Galton

Like you, I don't see anything in these papers of Mr. Glover's. As to Meat, all this is known & done in Corporation towns - And I don't believe the Commissariat ~~is~~ has any need of these suggestions - at all - As to Field Hospitals, Mr. Glover has never

f118v

seen any. [He was asked to go to the Crimea & did not.]

Did I tell you that, as far as regards a Hospital in the situation of Woolwich, I have quite made up my mind in favor of Plate Glass against double windows. I had a long conversation with the Supert. of King's Coll. Hosp. about it - she invites you

[16:386]

f119

or Dr. Sutherland to go
to look at their windows,
& to ask for her,

Miss Jones

Lady Superintendt

She could not tell me
the exact thickness
of their plate glass.
But I guess it is
about an eighth of
an inch - rather too
thin I should think
(for your large wards.)
But she says their lesser
wards are always
warmed enough with
one fire - by means of the plate glass - and that
they can always keep
~~down~~ a couple of

f119v

inches & open at the
top in all weathers.
The window is a "fall",
not a sash. She
likes the tripartite
windows, as at the
Middlesex Hospl.

Double windows
are difficult to keep
clean - Orderlies find
them difficult to open
wisely. {there is a line to the bottom of the page}
If managed
unwisely, they
are quite as cold as single windows.
And certainly they
do make Hospitals
very dull - they may
be seen at St. Mary's

[end]

ever yours truly

F.. Nightingale

signed letter & envelope, ff120-22v, pen

f120

Hampstead NW

Dec 17/60 {arch: 92}

My dear Capt. Galton

I should be very
glad to see Genl.
Lawrence on Thursday
or Friday, if you
thought it possible
that he would like
to drive up so far
as this - It would
certainly expedite
the coming to some
decision about

[15:440]

f120v

these Reading=rooms,
if he would - But
it is hard upon a
man, who is only
two days in London,
to expect it.

If Genl Lawrence comes to me, would you
send me back all my papers, Col. Lefroy's
letter &c referring to his question. **[end 15:440]**

I quite agree
with you about
Miss Jones - to my
mind she has done
(quietly & sensibly)
the greatest work
in Hospital nursing
which has been done -

[16:387]

f121

As to the dust=shoots,
 however, I do not quite
 agree either with her
 or with you - King's Coll.
 Hosp. is small - In
 large Hospitals, even
 not so large as
 Woolwich will be,
 it is absolutely
 necessary (and in
 many is actually
 done) to have dust=
 shoots, which can
 easily be contrived
 so that nothing

f121v

else can go down -
 Nothing/ other plan, {there is a line to the bottom of the page where
 is written}
 John Bull will do anything well & regularly
 where a machine is in question &
 nothing without -
 Miss Jones's
 "iron boxes"
 are quite
 out of the
 question in
 a Hospital
 of any size
 will
 secure the punctuality
 necessary in a vast
 Hospital where the
 Dust=cart comes
 to the door only
 once or twice a
 day.
 I don't at all
 object to your "key"
 mind.
 ever yours sincerely
 F. Nightingale

[end 16:387]

f122

Private

Captain Douglas Galton R.E.
War Office
Pall Mall

f122v {arch: 17 Dec 1860}

unsigned note, f123, pen

f123

Governors {arch: of S. Thomas's Hospital Dec 20 1860 93}

~~Toite~~

J. Thornton
Lushington
Neave
Hedworth Barclay
Marjoribanks

These I know &
would write to -
But all but Neave
(who is I know at
Hampstead now)
are almost certain
to be out of town
at Xmas -

signed letter, ff124-24v, pen

f124

Hampstead NW
Xmas Eve
{arch:[1860] 95}

My dear Capt. Galton
Certainly the splay
of the windows (in
Woolwich Hospital)
should be of the
same material
polished cement -
as the ward wall,
with a broad bead,
to prevent chipping.

Please tell me
as soon as you have

f124v

the reply from the Treasury about
the Institutes &
what it is.

ever yours sincerely
F. Nightingale

signed letter, ff125-25v, pen

f125

Upper Terrace
Hampstead NW
Xmas Day
/60 {arch: 96}

My dear Capt. Galton

Cry of fire!

[16:532]

The *Lisbon* Hospital
(the plans of which
are now passing thro'
our hands) and
the Bucks Infirmary
are both going wrong
about their *end*
appurtenances to the
wards - Could you

f125v

be so very good as
to send me a
tracing of the *ends* of the Woolwich
Hospital wards -
for these misguided
individuals?

[end]

Yours sincerely
F. Nightingale

signed letter, ff126-29, pen

f126

Hampstead NW

Dec 29/60 {arch: 97}

My dear Capt. Galton

1. Thank you very
much for the tracing
of which I have
made two.

[16:651]

I sent your
Bucks Infirmary plan
long ago to Sir Harry
Verney; & now I have
sent this -

Altho' we have
not got all we want
(they won't build

f126v

their kitchen out
behind, & they *will*
build their Operating
Theatre in the roof
where the cats go)
they have certainly
improved their
wards very much.
After your suggestions
- which I did not
give them the chance
of refusing, for I
told them you had
made that plan
for me & they

f127

think we are going
to build it elsewhere.

It is the only way
- they were quite
eager to have the plan
then.

And, by the same
line of tactics, they
have been got to
adopt polished cement,
oak floors &c

2. Genl Lawrence was
so good as to come
up here one evening
(Thursday but one)
But as he had not

[end 16:651]

[15:440-41]

f127v

written I unfortunately
was not up, & could
not see him -

However he wrote
me a good deal of
information, and was
so kind as to say
he would write
a plan -

I have sent
Mr. Herbert an
abstract of all
the information I
have been hitherto collecting
from you & yours
Minute, from Col. Lefroy,
Mr. Sabin, (the Chaplain)

f128

from Genl Lawrence
&c &c about Day
& Reading Rooms &
Libraries (few enough)
And I have asked
him to appoint a
Committee of you,
Genl Lawrence, Col. Lefroy
& Dr. Sutherland
to draw him up a
plan - for I am
quite in despair
when I see how
"much cry & little
wool" there has been

f128v

bout Day Rooms
for the last 3 years.
I send you
Mr. Sabin's & Col. Lefroy's
last letters, in case
you like to glance
at them. please
return them.

*Do you think
such a Committee
would answer?*

I have also told
Mr. Herbert of your
idea of an "Inspector
of Reading Rooms"
which I am quite

f129

sure is necessary -
Or nothing will be really
done -

Bless that Treasury!

[end 15:441]

3. I heard that Lothian
Nicholson was appointed
to the "London District."
As I have always an
eye to business, don't
you think we can
make that "pay"?

Mr. Herbert goes
today to Tottenham Park
till Wednesday
ever yours most truly
F. Nightingale

initialled note, f130, pen

f130 {arch:[Oct- Dec 1860]
84}

Gibraltar

Soldiers' Club

Would you be so good as to
read the enclosed letter; &
to draw up, with Dr. Sutherland,
some kind of a plan as to
what we ought to do for
it?

Please return me
Capt. Jackson's
letter -

F.N.

incomplete note, f131, pen

f131

{arch: {December?} ~~98~~}

Mr. Herbert, in speaking of Godley, told me that he understood "that it was quite impossible he could remain for long at the W.O., even if he did come back". Perhaps I did not put this clearly to you

I think he *wishes* himself, as he authorizes it himself, that the Gibraltar "Home" advertisement should appear-

initialled note, f132, pen

f132

Mr. H. told me that Godley was coming back, But it could be but for a time -

If it saves your time to tell Dr. Sutherland your answer to the two enclosed questions, or to come up here yourself this afternoon & have some luncheon with him, please do.

F.N.

initialled letter, ff133-34, pen

f133

30 Old Burl. St.

Jan 7/61

My dear Capt. Galton

Could you tell
me the following:

[16:784]

the Charing X
Railway question as
to what it shall
pay for cutting into
St Thomas's Hospital
is to be decided
in a few days.

St. Tom's persists

f134v

in asking an
enormous sum
(£750,000 I think)
as a matter of
policy.

Do you think
this is bad policy?
Or would the
Railway be not
disinclined to
refer it to a
Jury, safe that
the Jury would
favour them?

f134

Some of the Governors
of St. Tom's are
anxious that only
a fair sum should
be asked, believing
that that would
be the best policy.

[end 16:784]

ever yours sincerely
F.N.

initialled letter, ff135-37, pen

f135 {arch: [ca Jan 1861] 83] 7 Jan?

Mr. Herbert told me
yesterday that he had
received the answer
from the Treasury
about the Gibraltar
"home", saying that
they will give £500,
if a private £500
is raised - that
he thought now
there was no
alternative except
to put the Advertisement

[15:441]

f135v

into the paper
publishing the sums
we have got, and
asking for more,
if we want it
because, without
this. we could not
know whether we
have the £500-
Would you settle
this? The "Times" ought
to publish the Advertisement.
all the sums
that I have had
anything to do with,

f136

including a £25 from
Mr. Herbert, have
been paid into
Sir C. McGregor's
St. James's ? -
Mr. Herbert has had
no answer from Sir
W. Codrington about
the specific matter
of the Advertisement,
but says that does
not signify.

I have had a
letter from Sir W. Codrington
informing me of Mr.

f136v

Herbert's public
£500 & private £25,
& very warm
indeed in his zeal
that the "Home"
may be made
completely safe
F.N.

[end 15:441]

ff137-38 DG to FN 12 Jan 1861 re Gibraltar home. Lord de Grey is gone as you know. I fear he will be a great loss and that the reorganization scheme will die with him. The plan as arranged would if worked at faithfully and carefully have placed the dept on a proper footing in regards to each other. But B Hawes did not like the plan and will therefor not let it work if he can help it as it took power from him, not legitimate power but power of interference in all.... But alas they ;..Capt. Hale & fund raising in Gibraltar for Gibraltar Home, lord de Grey's departure & the likelihood that the reorganization scheme will not go forward

initialled letter, ff139-42, pen

f139

BURN 30 Old B. St.
Jan 14/61

My dear Capt. Galton
Mr. Herbert told
me yesterday that he
had sent the Woolwich
sketch of organization
for a General Hospl
to you & that I was

[16:394]

Add Mss 45759

104

to have it from you -
But lest he should
forget, as he goes out
of town to day, I tell
you myself -

f139v

BURN

2. Ld de Grey stays another week to initiate Baring, as you know. I don't think the organization Scheme *will* fall to the ground. Mr. Herbert is embarked in it at last. The scheme includes, as you know, a Permanent Secy, head of the Office, *and* a financial Secy - Mr. Herbert told me yesterday

[15:306-07]

f140

that he understood Godley could not remain long - that Hawes, could not hold out for ever. but that, whichever way it turned out, his idea was that you would be the Permanent Secy, and Godley or Hawes the financial Secy (which I said would make Hawes retire)

[end 15:307]

3. As to the Woolwich new Hospl. I agree with you not to run

f140v

any risk - But I think
before the Pavilions are
finished, you will know
whether it is a risk.
All that Jebb said
to you he has said
to me - And I am
not convinced. He
says, have wards
side by side along
a Corridor. Because
it is so dangerous to
have damp courts
between ~~the~~ Pavilions
That is as much as

f141

to say that it is
more dangerous to
separate towns by
streets than to
build without streets
at all, in a
compact mass -
No streets are so
short or so low
as yours. Yet we
have seen sunny
streets - And I
had much rather
live opposite than
alongside my

f141v

neighbour. However,
all I say is, wait
till just before the
finishing of your
Hospital to decide
this question - Then
you will see. After
all your second
Corridor need not
be more than 4
feet higher than
the ~~first~~ lower
story of wards -

f142

4. I have had
a sketch of yours
for a Female Hospital
above a fortnight.
But the fact is,
I told Sutherland
that it required
a Delivery ~~Ward~~ one=bed room
for Lying in Women,
and told him to
ask the D.G. about
it, which he has
only just done -
D.G. says "yes" - ever yours
F.N.

[end 16:394]

initialled letter, ff143-44, pen

f143

30 Old B. St.
Jan 15/61
My dear Capt. Galton
I heard this
morning that Lord
Ebrington ~~was~~ is going
to bring in a bill
this Session about
Soldiers' ~~Ho~~ Day Rooms.
Did ~~you~~ Mr. Herbert
speak to you about
our little Committee
for the same? He
told me he had.

[15:441]

f143v

But I think he forgets.

 If not, I think
I would write to him
today - We ought to
be beforehand with
the Ho: of Commons -

 If you had time
to come up here today
or tomorrow, to have
luncheon (or coffee!!)
we might talk over
some things better
talked than written

f144

about [But there
is not much to say.]
 yours sincerely
 F.N.

[end 15:441]

initialled letter, ff145-46, pen

f145

30 Old B. St.

Jan 19/61

My dear Capt. Galton

 Mr. Rawlinson CE. has been
called in to examine the town &
Hospital of Winchester, *qua* drainage.

[16:591]

 Winchester is not sewered and
he ~~f~~ wants to know whether the
Govt would bear its share of the
expencc for the Barracks, instead
of shirking it, as it always does.

 - whether it would pay £1000,
which would be about its
proportion for the Barracks to
the population, ~~after~~ on condition
that it were satisfied as to the

f145v

plan of sewerage preferred - which is, as I understand, to find the Barracks with an outlet, which now have none -

If I am indistinct, please talk to Dr. Sutherland, who will be with you today.

2. The removal & re=building of the Hospital comes in to plan -

W I am going to send Mr. Rawlinson your pencil plan for the Bucks Infirmary, which they have copied & returned. Also, could you give me a tracing or lithograph of the last duplicate Regimental Hospital,

f146

with wards (little) sticking out in front & space between up to front door - Also, a rough general Estimate of expence, with number of beds - Mr. Mennie said, I think, that this one, which has two floors of wards, would be £80 or £90 per bed.

The Winchester Infirmary would require 112 beds - And I think, with a few Civil modifications, this last Regimental plan would do -

I have written for the Bucks Estimate to Mr. Brandon in like manner.

[end 16:591]

ever yours sincerely

F. Nightingale

ff147-48, D. Galton, Jan 19.1861, support for sewerage for Barracks, sending a tracing of the Hospital & something amended to look at, reorganization problems. I shall certainly be prepared to support the proposal of paying £1000 towards sewerage for Winchester Barracks and very glad to get it at the price. ...I will send you a copy of the hosp as soon as I can. I send you the illeg

ff149-49v, D. Galton, Jan 24.1861, comparing Parian with another substance as to cost, durability & colour

ff150-51v, D. Galton, Jan 29.1861, enclosing a letter from General Lawrence, the C. in C. & Mr. Baring(?) will want to strike items for

Woolwich Hospital out of the estimates

ff152-52v, J. Lawrence to DG, Jan. 28, 1861, Bath, accepting service on a Committee to investigate Reading Rooms

initialled letter, ff153-55, pen

f153

Private 30 Old Burln. St.

[15:442]

Jan 30/61

My dear Capt. Galton

Mr Herbert says

he *has* appointed

the Comtee for Day

Rooms &c - Can you

find out anything

about it? He says

he has appointed

yourself, Genl Lawrence,

Col Lefroy, & Major

Buckley. He says,

that he was afraid

f153v

"of appointing Sutherland,

"because there is a

"little jealousy against

"him in the Office.

(And between ourselves

I do think the way

Dr. S. talks is enough

to account for it)

"But that appointing

"you would keep all

"things straight &

"that he hoped you

"would be so good as

"to come up here,

"when you could, &

"keep me au courant

"And that then we

f154

"might talk over things.
He said, would Genl
Lawrence do for a
Regimental Commn Officer
to serve upon it? I
gave him the names
of Regl Commn officers
which I had only
just received. But
I am not sure that
it is not too late.
Do you think it
signifies?

[end 15:442]
[15:307]

We had a long
talk about the
codification, and
the Permanent Under Secy
& re-organization.

f154v

He says nothing actual
"will be done till April
" - Treasury won't send
"their answer &c
He says that he means
"to keep Hawes down
"within the limits
"of his Minute. And
that "Baring will help him".

But the fatal
mistake was not
beginning 6 months
ago, when Ld de Grey
was there - And
indeed I see a
very great physical
alteration in Mr. Herbert

f155

Poor man! he is aware
of it himself.

He said too that
Major Marvin was to
do the Codification.
I tried to insense
him with the
Barrister &c

Please burn -

[end 15:307]

ever yours truly

F.N.

ff156-57v, D. Galton, Jan 30, 1861, 12 Chester St., S.W., the Day Room
Committee, the reorganization has been pushed off too late,
ff156-57, letter from DG to FN 30 Jan 1861. I think it would be very
desirable to have a regimental commg officer upon the day room committee
because he could initiate something in his own regt. Dr Sutherland heard
from Col Kennedy of a illeg of the 5th Dragoon Guards |I think who has
a self supporting day room. I am sorry Sutherland is not on it. He is
very valuable in such enquiries. I knew illeg The reorg has been pushed
off too. Mr Baring

ff158-61 DG letter to FN 1 Feb 1861 After very much cogitation I think
our best solution of the wall difficulty for our wards will be a illeg
to put highly polished Parian for a height of 6 or 7 feet all round that
and for the ceiling to put plaster and paint it with 4 coats of paint
and 2 coats or even more of varnish. It would be above injury from
anyone and it would seem a very considerable outlay the cost of the
paint would not... colour. Ravenhill is trying 3. I went to committee to
examine into the organization of the dept concerned in the mgt and
maintenance of barracks and with the system upon which the works repairs
and other services connected therewith are executed. To report the
result of...

f162-162v looks like JS hand Capt Galton

initialled letter, ff163-66, pen

f163

30 Old B. St.

Feb 3/61

My dear Capt. Galton

Unless there is
some objection to the
Material you sent
last week besides
the colour (which
might possibly be
improved) I think
it would be better
to put Parian below,

Add Mss 45759

113

& the other material
above on the walls & on the
ceilings, rather than

f163v

paint.

You are going to
try it & will see
how it looks.

Could it not be
pure white, or, if
that is impossible,
yellowish marble
tinge?

I am afraid you
will find the
varnished paint
(besides its
- insecurity) go a
dull leaden-colour.

f164

2. I will "try" your
Committee "on" to Mr.
Herbert to day.

I assure you I am
quite frightened enough
that the Re:organization
will practically fail.

So that the best
alternative is to try
to improve the Depts.

The sooner your
Committee is formed,
the better. Unless
he will empower
you yourself to
organize at once

[15:307]

f164v

the working of the
Barrack Branch in
the way you mentioned
- which would be
best.

3. My Major Gordon,
as you call him,
called here on
Friday. He is gone
back to Dover today
& means to leave
his wife & children
there till April,
returning himself
to Constantinople
(end of next week)

f165

In the event of his
being recalled before
April, he will have
the fewer impediments.

He says the
Sublime Porte pays
him one quarter
out of four - And
he longs for England
& English men -

Certainly Kadikoi
must be dull -

[I did not see
him. But he
wrote this down] -

4. I am trying to

[end]

f165v

make Mr. Herbert
put Dr. Sutherland
on the Day Room
Comee ~~now~~/still. (I quite
agree with you as
to his value) -

*Do you happen
to see this "jealousy"
of him in the
Office?*

5. Mr. Herbert sends
me the Weekly
Returns sometimes
I see (about your
grates); -

[16:394]

f166

Surgn Black 2 Batt 11 Ft
Portsmouth
Temperature exactly the
same in the rooms
with yours & with the
old ones -

Now this shews the
complaints were stuff.
They did not complain
with the old ones.
Yours with less fuel
give same heat.
Indeed the thermometer
(58° to 62°) is too warm
for well men, I
conceive.

[end 16:394]

yours ever sincerely
F.N.

Ff167-68 DG to FN 3 Feb 1861 What do you say to the illeg. The illeg do not like the plan of not filling up the governorship. I suggest either filling it up or ABOLISHING it. Private. I hear that Capt Jervis shews about your letter to him as proof of his fitness for the appointment. difficulties with the Horse Guards over the Governorship

ff169-70 DG to FN W.O. 6 Feb 1861. Re female hospital est. Baring says he will go into the question of the barrack system when the estimates are over!!! re Parian and new materials

initialled letter, ff171-77, pen

f171

Feb 6/61

My dear Capt. Galton

I am considerably
stumped, not to say
floored, by my D.G.'s
figures.

[16:394-95]

He says "the Nurses'
rooms have only 500
cub. ft. each". Do
you make your height
then, when you build,
4 ½ ft? The rooms are
12 by 9; & I had an
idea they were 14 ft.
high. Is that 500 cub.
ft?

f171v

He says that, for a
Hospital of 24 beds,
he wants a Matron,
with "separate" rooms,
two Nurses and a
cook, all to sleep
on the premises.

I see 1 ward 8 beds
" 12 "

Does that make 24?

My idea of a
Hospital of that size
is to have a Midwife
sleeping off the "Lying=
in= Ward (*by no means*

f172

with "separate accommodns;
else you will have a
fine lady) one Nurse
under her to sleep off
the other ward - where
there will often be
children - and one
woman to come in
& do the cooking &
sleep away from the
place -

We might wish
things otherwise - But
a soldiers' wives Hospl
must be a rough
place - Unless you have
a confinement every

f172v

day, there will be
days & days when there
will not be a
helpless Patient in
the place - And even
in a Civil Hospital,
it would be thought
quite preposterous
to have a constant
staff of 4 for a
Hospl of 20 -

The Midwife ought
to (& does) do so much
of the messes herself
that many people
think it unnecessary
to have a Cook at all

f173

-2-

[They only have a
Charwoman to come
in.] *I don't.*
But the D.G.'s Hibernian
estimate is curious.

However, I have
sent to Robertson
to know what they
do do. And then
I will consider & let you know -

One thing we
must bear in mind.
For common decency
& humanity, there
ought to be a
Soldiers' Wives Hospls,

f173v

wherever there are
soldiers. And if you
mount these "en
Prince", you won't
get them, that is
all -

I don't approve,
in general, of Patients
being employed as
helpers - But in
this case, if you
can't do with

1 Midwife

1 Nurse

and one woman to
come in by the day,

f174

with the help of the
Patients themselves,
who *will* always be
getting themselves
admitted to be with
their sick children,
(& quite right too)
Why, you don't deserve
to have a Hospital.
And if you serve
them à la Gibson,
you won't have one.

Mr. Herbert said
on Sunday that he
would *prefer* ~~an~~ the

f174v

Commee (to back him
with the H. Guards)
for the organizn of
the Barrack Br.
And we, there &
then, wrote out one
upon your plan -
I know he has not
spoken to Baring
about it since -
But you know he
is a long time
about everything -
And I rather think
he meant to speak
to Ld. de Grey - first.
We will poke him now & then

f175

-3-

I like so much the surface of the new material - The manufacturers ought to be able to improve the color -

I did speak to Mr. Herbert about having Sutherland on the Day Room Commee - And he consented - And what is more, he spoke to the C. in C. about it - And the C. in C. was pleased to be pleased -

[15:443]

[end 15:443]

f175v

It stands now thus:-
yourself &
Sutherland
Col. Lefroy
Major Buckley
For a ~~Genl~~ Cavalry Officer,
C. in C. put on Douglas.
For an Infantry Officer,
I believe Col. Peacock
will be put on -
C. in C. wants Genl
Eyre of Chatham - And
I want Genl. Lawrence
See who will beat -

I don't see why
you need be unhappy
about your grates at all.

f176

Col. Lefroy has written
me a long letter
about the horrors
of not having Married
Women's Quarters
everywhere. He
instances Corfu -
Did you have a
letter from Sir J.
McNeill to me,
about Corfu, forwarded
to you by Mr. Herbert?
I will send (or shew)
you Col. Lefroy's letter.
But I don't see
how things can be
gone on with (in
that respect) much
faster than they are.

f177

Please to remember
that you have never
sent me the tracing
(or lithograph) and
Estimate of the two
floored Regimental
Hospl; for Winchester
and now I want
another copy for a
Convalescent Hospl -
to be built near
Ascot - please.
Feb 6/61 F.N.

[end 16:395]

ff178-79 DG to FN 9 Feb 1861 re hosp plan in lithograph. Will send 2 copies. In the female hosps I did not observe the remark of illeg that the nurses rooms have only 500 c ft does he mean to put their nurses illeg. I quite agree with you that if a female hospital is to be provided with every illeg luxury of attendance we may want them for a long time, but that is like the people in anything. They cannot bring down their minds to a makeshift. I maintain that if the illeg get a clear airing room and the attendance you suggest plus the assistance that patients would gain they ought to be very happy. It is far better than they have in their dens, even when illeg married illeg but it is this pampering which is the ruin of the army. I mean pampering in the wrong place.... Lord Herbert mentioned to me your kind suggestion that he illeg utilize my holiday by sending me to Corfu, but I cannot take a holiday now, I cannot leave till the Woolwich Hosp is launched, nor till a committee saw ...Thames embankment.

initialled letter, ff180-81v, pen

f180

30 B. St.

Feb 10/61

My dear Capt. Galton

I forgot to say
that O Herbert *will*
consent to have a
barrister to codify
that wretched W.O.
He mentions *Thring*,
who has been doing
the Militia - Do you
know anything of
him?

Also, would you

[16:592]

f180v

please devote the
first day of every
week - till further
notice, in driving
nails into Jack
Bonham Carter MP
about the Winchester
Infirmary?

Rawlinson, C.E.
who has been ~~had~~
down to look at it
(As well as at the
drainage,) told me
that the Sub-soil
was tainted past

f181

the power of cure -
that there were wards
so bad they could
not let the Committee
into them (only the
Patients) that
Erysipelas was
confessed to -
that the cubic space
is scanty - the
site over=crowded
- that they allow
they must add
to the Hospl to
the sum of £6000
- for £12000, he

f181v

says, they might
(selling the old
Hospital & site
perhaps for £3500)
have a new Hospital,
on virgin soil,
with light & air -
ever yours sincerely

F.N.

I have been pegging
into Sir Wm Heathcote.
Do tell J.B.C. that
they are quite behind
the times - Rawlinson
has sent in his
Report - a very good one.

[end 16:592]

initialled letter, ff182-83v, pen

f182

Feb 12/61

[15:443]

My dear Capt. Galton

I am quite sick
of bothering you & myself
about this Gibraltar
Home.

I have this afternoon
a letter from Gibraltar
(from Capt. Pilkington
Jackson R.A.)
saying that they have
not got the *private*
£500, upon which
the Treasury £500
is granted - that they

f182v

want an Advertisement
of that condition in
the Times - with
a short statement
saying what they
have got, what
they want & what
the Govt. condition is.

Now no one
can do this but
their own Committee.
O Herbert gave
his consent to such
a Advertisement
long ago. They need

f183

no other sanction. He wrote to Sir W. Codrington but says that the latter did not answer this point.

I don't mean to bother myself or you any more about it - We have got them nearly all the money they have got Capt. Hale said they might perhaps have made up the rest at Gibraltar. Well, they have *not*.. Then, tell them, please,

f183v

to draw up their Advertisement - & that when they have got their money, we will get the Treasury money for them.

ever yours sincerely
F.N.

The sail of the porter by the Battery Serjeants has been forbidden in Regimental Orders.

[end 15:443]

Please return me the enclosed - Perhaps it has been also sent to you -

ff184-85v DG to FN 12 Feb 1861, intended to call, did not, sends tracings, if done cheaply say £100 per bed about. But any architect could cube it. I will not give up my civilian 2 and Thring would be first, but he is now illeg. I will write as requested to JBC.... I agree alas with you about ... The Woolwich Hosp plans will be all ready on Tuesday. I hope so you will devote next week to them.

initialled letter, ff186-86v, pen

f186

Feb 12/61

This seems very good -
I presume it is in exact
accordance with the present
Ration. Mr. Warriner was
cautioned to make it so; and
to take out everything which
is *not* in the Ration, (which
last I see he *has* done)
[I do not know exactly what
the present Ration is - It
has been so different in
different places].
Mr. Warriner should, at all
events, be desired to put
at the foot of each Receipt
for how many men it is
intended - as a help to the
cook.

[Some of themse seem to

f186v

be for 22 men; and some not]
The whole ~~It~~ should then be printed,
and proofs sent to us -
with a statement of the
existing Ration. We would
then compare it.

But Mr. Warriner
should also be asked to
say whether he considers
his book in strict
conformity with said Ration
now.

F.N.

initialled letter, f187, pen

f187

My dear Capt. Galton
Mr. Warriner's
letter is quite satis=
factory, so far as
it goes - And I
think the thing
now is to put the
whole into print,
as fast as possible,
& send us the
Proofs - I should
like to correct then
a little of the English
yours F.N.
Feb 20/61

signed letter, ff188-89, pen

f188

Feb 24/61

My dear Capt. Galton
I cannot, for the
life of me, make
out from this,
whether they have
got more than
£284 towards their
£500.

The Gibraltar
Committee should
now put in their
Advertisement - Or

f188v

if they have funds
in hand, which
(together with
those here) make
up £500, they
should intimate
the fact to the
W.O.

yours ever truly
F. Nightingale

f189

I have a very few
criticisms to make
upon your Woolwich
plans - But I
have not got
thro' the Specification
yet - Dr. Sutherland
has been so lazy -
I hope to send
you all back
tomorrow.

[16:396]

[end]

F.N.

initialled letter, ff190-92v, pen

f190

30 Old B. St.
Feb 26/61

My dear Capt. Galton

We have at last
gone thro' both Plans
& specification (Woolwich)

[16:396-97]

I think there is
more to say about
the specification
than about the plans

I should like,
at all events, to see
the specification again
after it is printed.
Because there are
some things about

f190v

Ward Scullery sinks
 which I should like
 to make full enquiry
 about, which
 would take some
 days to get an
 answer - viz. as
 to the proper size
 of Sink for 32 bed=
~~Patients~~ wards &c

If you would
 walk up here today
 or tomorrow about
 4 o'clock for a
 cup of coffee, we

f191

might talk over
 things with Sutherland.

I should prefer
 tomorrow, because
 I am afraid I
 shall not be
 up today - *not*
 because I shall
 have settled my
 sinks to morrow -

But *either*
 day you will find
 Urim & Thummim
 here.

And I hope
 tomorrow to have
 done your Female

f191v

Hospital at last.

[end 16:397]

ever yours sincerely
 F.N.

ff192-93 DG to FN 3 March 1861 Let me clearly understand I am making the staircases of the Woolwich Hosp of oak the connecting corridor to be paved with tiles. The lands are provided of stone. Should not the landings be oak and all parts communicating with the stair cases? Also would it not be better for the corridor to be floored with oak. If it is cold for the patients feet to walk on stone up and down stairs it is equally so for landings. And is it not equally so for those exercising in the corridor. No illeg is to take place in the corridor as the basement corridor is provided for that. Will you please consider this

most [und 4 times] carefully. The corridor is to have its windows open when it can, but not to be removed in the summer as I once thought because of the difficulties of construction Also it is to be warmed with hot water pipes. Pray let me hear as soon as you can. Would the corridor windows be so much open in wet weather as to wet and spoil the oak floor very much or render it unwholesome by damp? Our day room committee met on Tuesday at illeg. Ld Herbert is got to Wilton

signed letter, ff194-94v, pen

f194

30 Old Burlington. Street.

W. {printed address:}

Sunday {arch: [24 Feb or 4 Mar 1861]}

My dear Capt. Galton

I don't even know whether you are in town. But if you are & have nothing better to do, would you walk up here between four & five o'clock? Not that I have any thing particular to ask. I wish I had. I rather want to hear.

f194v

I shall get Urim & Thummim to come down too.

yours sincerely

F. Nightingale

Make Genl. Eyre examine Sabin, the Chaplain, on the Day Room question. I have made Sutherland write to him to ask him.

[15:445]

[end]

{ff 195-196 notes for the following letter, not in FN's hand)

initialled letter, ff197-98v, pen

f197

30 Old B. St.

Mar 4/61

My dear Capt. Galton

All landings, stairs **[16:397]**
& passages inside the
pavilion doors should
be covered with oak.

The corridor may
be of *tiles*. Because
the same argument
about the Patients'
feet being cold would
apply to the garden -
And you could not

f197v

line the garden with
oak.

But I would lay
matting in the *corridor*.
It can be dusted,
when required.

To matting or
carpeting where the
sick are *constantly* -
or indeed inside the *Pavilion* doors at all, -
I have the same
objection as to
Kamptulicon - They
all accumulate &
hide dirt - & some

f198

absorb foul air. And
this you *can't* shake
out, like dust.

Hot water pipes
may be used for the
corridor.

Certainly rain
may drive into the
corridor & damp the
floor. Hence tiles
are best, *unless
oak is cheaper.*
You put your matting
down the middle,
where it is not
likely to get so wet,

f198v

& if it does get
wet, you take it
up - & dry it out=side.

It is sufficient
to open the Corridor
windows (in summer)
right & left on hinges
like French windows.

Yours

F.N.

[end 16:397]

initialled letter & envelope, ff199-202, pen

f199

30 Old Burlington. Street {printed address:}
W.

Wednesday {arch: [27 Feb or 6 Mar 1861]}

My dear Capt. Galton

I have done your
work of art & written
you a Treatise on
Sinks.

[16:557]

I will send you
down your model &
my treatise at once,
if you like it.

But if you could
come up here today
rather late - or
tomorrow at any time

f199v

in the afternoon, we
might talk it over.

I have seen Ld H.
And he says he will
set about your
Committee, as soon
as ever you like -

Make haste -
for he is like the "son
who said "I go, and
goeth not."

[end]

ever yours
F.N.

f200

3 Sinks
for a ward of 32 beds -

[16:557]

1. The scullery sink must be exclusively reserved for eating & drinking vessels & such like - It would be better if the Model were two inches longer, broader & deeper -

The border should be two inches broader on the side of the *washer* -

On the side opposite, the water will be apt to splash up - it would be better if it could bulge outwards a little. I prefer the straighter end - & would make both ends the same.

Great pains must

f200v

be taken to have
the earthenware
thick enough to stand
the wear & tear of
Hospital scullery
washing.

In order to make
unnecessary the nasty
practice of putting
~~in~~ a tub into the
sink to "wash up",
the sink ought to
be made, if possible,
so as to retain a
few inches of water,
at pleasure.

The cock must
be of the best kind
Some cocks turn on
water too abruptly
& some too slowly.

2. The Lavatory
would be a great
deal the better for
a sink of exactly
the same kind, with
exactly the same

f201

But if the Lavatory
be not large enough,
the Lavatory=sink
need not absolutely
be this size.

improvements as No. 1.

This must be
exclusively reserved
for emptying wash=
hand basins & basins
for dressing wounds &c.
Wall and floor
to be of course protected.

3. Bed=pan sink
- to be used only for
emptying all secretions,
all excreta, all
expectoration, blood
& vomit.

This should be a
circle, about 18 inch
in diameter & 1 foot
deep - with broad
rim & a trap like
a W.C.

This should be
placed high enough
not to be used for
any other purpose.

The space
underneath will
do for hooks to hang

f201v

up bed=pans &c
which should never
be put in the W.C.

I should like to
see the Model of the
bed=pan sink.

The walls round
the sink must be
protected with
slabs of enamelled
slate or tile

The cock over the
bed=pan sink should
come right over its
centre, so that the
water may fall
straight into any
vessel to be cleansed

All sinks must be
lighted at night
A faint gas=light
is enough - a pane
of glass high up is
sufficient to
introduce light into
the various compartmts
This of course will
be done in lighting
the Lavatory & W.C. **[end 16:558]**

f202 {written on the side} Sinks for Wards

Capt Douglas Galton
{arch: from FN giving instructions
about hospital sinks.}

initialled letter, f203, pen

f203

30 O B St.

Mar 8/61

My dear Capt. Galton

The question might
now be settled by an
examination of each
of the surfaces with
a magnifying glass
- dry and wet - to
see how the surface
takes water -

The colour also
should be carefully
examined -

Otherwise one may
look on the ~~file~~ thing
as decided - yours F.N.

[16:558]

[end]

initialled letter, ff204-05, pen

f204

30 O B. St.

Mar 14/61

My dear Capt. Galton

As to Stuart's motion
about the grates -

[16:397]

Do cite the experience
of Wellington Bks, two
winters - before any
other grates were put
up - if you have any
favourable Reports

Ditto - Woolwich &
Portsmouth.

I saw a Surgeon's
report that the
temperature was the

f204v

same at Portsmouth
with the new grates,
altho' complained of,
as with the old.

I would not
dwell so much upon
the saving - as upon
the ventilation effected
in winter. I would
dwell upon the
sweetness of the
rooms with those
sweet grates -

Last winter
was unusually severe
Still the exceptional

f205

winters must be met
& might be met by
a trifling alteration.
This I would state.

[end]

Yours sincerely
F.N.

f206 DG to FN W.O. 15 March 1861 Will you look at the enclosed and let me know what your views are about it before I do anything more with it. My grates were coldly defended and warmly attested. If Mr Baring does not support better than

ff207-10 unsigned remarks about grates, JS hand. The new barrack room grates have been introduced as a necessary part of barrack room ventilation and which could not have been carried out with the old grates. |They are intended to warm part of the fresh air admitted to the room by making use of the waste heat imparted from the back of the fire to fire day and from the air being heated to a temp of 60° F. They were constructed after consideration of the report of a special com appt by the general board of Health on ventilation and warming..... [good clear note on]

f211 DG to FN 18 March 1861. I send you an est of the cost of Parian wall coverings

initialled letter, ff212-13, pen

f212

30 O B St.

Mar 22/61

My dear Capt. Galton

I understand that Baring won't ventilate the Barracks in summer, because the grates are not hot enough in winter - I think Baring must be an Army doctor. Why are the men to die of foul air in August because they say they are too cold at Christmas.

[16:400]

f212v

For the next nine months certainly let them breathe (by their shafts & inlets - which have valves to close) and then see how you can warm them in the next three -

But on no account give us an iron heated surface - At least in Hospitals - I stipulate against this.

f213

in any improvements
which you may
consider necessary

[end]

ever yours sincerely
F. Nightingale

ff214 DG to FN 29 May 1861. I send you a copy of the report. Could you get it reviewed by yr friend in the Builder, in the view of saying that the defects must be due to a defective system of mgt. Re reorg of WO, sec of state

ff215-16 DG to FN 2 June 1861. Re estimates. WO structure.... For these reasons it is suggested that it would be most desirable to plan as assistant to the mil under sec a sc officer conversant with sanitary questions. It is therefore proposed that 2 the office duties be divided as above mentioned under civil and mil under sec, 2 that an asst under sec for the military branch be appointed, 3 that Capt Galton be appointed as asst sec and that Major Gordon now at Constantinople be appointed to succeed him.

ff217-20v, D. Galton, June 4, 1861, a short summary of the proposal {for W.O. reorganization} for the assistant undersecretary

ff221-22v, D. Galton, June 8, 1861, sending tracings of Woolwich Hospital, hoping contract will be soon let, discussion of the successor for Lord Herbert

f223 copy of FN letter to Galton June 8 1861

f223 {arch: Copy with two passages omitted where
square brackets have been inserted.} **[16:309-10]**

Private

& Confidential June 8, 1861

My dear Capt. Galton

Lugard is only to have the corresponde
regarding Military law, promotions &c - In fact, to
be just what he was before.

2. - Herbert has gone back to the original plan
with regard to you - viz: to oust Forster - to put
Sir J. Burgoyne elsewhere, & to give Gervois the
Fortifications & you the Buildings under Col.
Harnees (?) without any intermediate Officer -

[]

If you are not quite tired of writing (I am)
& will send me your views on plan 2, I will do
my best during this month to urge them on
Mr Herbert. He says distinctly he will do
this before he leaves Office.

All this is strictly private. Burn directly, if
not at a fire, at a candle, in the Office

Have you anything to say as to
saving *new* Woolwich Hospital before

f223v

- Herbert goes out.

There are a few *practical* things I shall try
to save - such as your expedition to the
Mediterranean.

[

[no signature]

[end 16:310]

ff224-25v, D. Galton, June 10, 1861, discussing the re-organization of
the W.O.

ff226-27 DG to FN 12 June 1861, problem getting a Minute passed as to
duties

initialled letter, ff228-29v, pen

f228

30 O B St.

[16:403-04]

June 20/61

My dear Capt. Galton

This defies criticism. There
is no improvement possible.

If the object is to build
a suitable Hospital where
people are to have a chance
of recovery - & not to cover
a particular bit of ground
with buildings - what can
one say to this but condemn
it utterly?

Even with this particular
bit of ground - even with the
condition of combining a Lock
with a General Hospital - this
is the very worst construction

f228v

possible -

And a different & better
plan might ~~have~~ be made even
on the same piece of ground -

Where you can't improve,
you don't know how to criticize.

E.g. that there should be
no closed angle in any Hospital
building is a first principle.

Therefore this Architect bisects
the angle with an extraordinary
spike - And then he crams
up the *two* angles thus formed - with out=Office=
buildings - Why? that there
may be no closed angle -

2. Then, having made a
gully for the wind to blow into,
he places Lavatories & W.C.'s
just where when the wind blows

f229

in that direction, it will blow all into the wards.

3. For a Hospital of 60 beds, of whom half Lock patients, what a ridiculous Surgical establishment - nearly one third of the building.

4. Are the people in Devonport born triangular? or on an average how many are born so. or what is the meaning of these triangular wards?

5. Is the Architect's ideal the profile of a revolver= pistol? If you look at the block plan in this point of view, it is very good.

But as he asks me my opinion, it is that I would much rather be shot outside

f229v

than in.

As Hospital principles are beginning to be well known, it would be quite enough to engrave this plan on the card of solicitation, to stop all subscriptions.

No Patient will ever get well here - And as I don't approve of the principle of Lock Hospls, I had much better let it go on -

Seriously ~~though~~ the plan is unimproveable - And if he wants me to criticize it, he must make one upon the (now) well-recognized principles of construction - You show him your Regimental one - and he produces this !!!!!

yours ever truly F.N.

[end 16:404]

incomplete note, ff230-31v, pen

f230 {arch: [a. 21 June 1861] ??}

Mr. Herbert is
inclined for your
little Commission
for looking into
the administration
of Hospitals.

[16:402]

Will you urge
it with him?
if you are still
of the same mind.

Can you send me
the plans of the

f230v

OLD Woolwich
Hospital? It is
for the purpose
of making a
scheme ~~of~~ for
the new Governor,
whom Mr. H.
says he will
appoint at once.

[end 16:402]

F.N.

f231v

OLD
Hospital
(Woolwich)
plans.

signed letter, ff232-37v, pen

f232

30 O B St.

June 25/61

My dear Capt. Galton

It's no use. You know
it's all wrong - They have
improved the plan as to the
few details in which they
have improved it. That is all -

[16:404-05]

The plan is radically
vicious & can't be improved -

They have taken a
piece of ground with no
consideration as to whether it
is suitable for Hospital con=
struction - And then they
come to Miss N. & ask her
to say that it is a good
plan -

f232v

I can't - I would not put
a Patient into it, if they had
made me a present of it.

It looks now like an ill=
fitting pair of trousers.

The only idea in the
Architect's head has been
the portico and square of
building behind it - which
is to make him a name,
I suppose, by its beauty - And
all the rest has been sacrificed.

I said of the former plan
It's all bad -

And as ~~it~~ they have
preserved the form, I suppose
they mean to preserve those
radical defects which under

f233

no circumstances can be improved. They must be removed:

of these are:

1. Kitchen under sick wards
2. Washhouse & laundry within the building
3. Dead house in the cellar!!!
4. Position of Operating Theatre Interfering with the bad external ventilation, arising from angular form of construction

N.B. Have they made the least calculation as to how many Surgical operations they will have in a year?

You see they have but two General wards - no Surgical wards at all - only 30 general Patients

f233v

The Operating Theatre seems quite ludicrous - In a general County Hospl of 4 times the no. of beds, it was found that there was one female operation in 14 months & 2 or 3 (men's) operations in a year -

If this is the kind of proportion they will have, let them have a light room at the top some where -

I am sure they have stair-case enough for a Buckingham Palace, let alone a poor Operating Theatre.

5. The arrangement of wall & window space in the wards is as bad as possible. The beds

f234

will be *under* the windows
~~[illeg]~~/and two in one corner -
 [You know all this has been
 settled long ago - viz two
 beds at most *between*
 the windows and one
 bed at most in ~~the~~ corners]
 6. A separate entrance
 could be obtained for the Lock
 wards on a better plan -

But to combine a Lock
 with a General Hospital in
 this way is a radically
 vicious thing to do -
 You don't know what the
 honest sick poor say - I do -

f234v

They say: yes, the wretches
 who bring disease upon our
 husbands & f/sons are cared
 for & cured - to be turned
 out again to pursue their
 vile trade again - And what
 does Government do for the
 sick *wives* & children of
 soldiers & the sick *wives*
 & children of sailors - Why,
 they take more care of the
 prostitutes than they do
 of the honest wives. [This
 is true in India - And there
 is enough truth in it every
where to make it worthy
 of notice that the honest
 sick poor say so]

f235

Now look at this Hospital.
 The best end is given to these
 wretches. The honest *must*
 go into their end if they are sick. Because they
 can't help themselves - But
 what will they say? Depend upon it,
 it does not do to lower this tone of feeling among them.

The only place, to put your
 Lock wards, if you will have
 them - is by themselves on
 that tongue of land which
 runs out - And build a
 high wall ~~round them~~/between. This
 is what is done in any
 honest sea=port.

The sick poor say: the Lock
 charity is the only charity
 which cures a person to be
 sent back to vice - Why?
 Because Govt cares about having

f235v

diseased soldiers & sailors -
 It does not care about
 having honest soldiers & sailors.

If, what has been actually
 proposed in the War Office,
 viz. to bring in the French system
 of registration, medical inspection
 & treatment, licensed vice, as
 long as it is healthy, - be done,
 {which it will not be, because
 our whole national feeling
 revolts against it) I can
 conceive no completion of the
 system of Lock Hospl which
 will more tend to debase our
 national character. I can tell you (I
 who have seen the French & British Armies) what that is

I have not the least
 objection to this letter being
 shewn to Sir J. Liddell, who

f236

-3-

I believe more than half
agrees with me -

And I will not sanction
in any way your pair
of trousers -

Yours

Florence Nightingale

Let me say that I am perfectly
aware that (what I have
related of) the tone of feeling
of our honest poor is partly
exaggerated - that a great
deal *is* done to reclaim
these poor wretches - But
I entirely agree with the
honest wives in this: - you cannot

f236v

reclaim prostitutes: you
must prevent prostitution:
the last ~~thing~~ way to do this
(or rather the best way to
increase prostitution) is to
provide means free of expence
and ostentatiously handsome and comfortable
for the cure of the disease
it entails - If you were
to provide means for the
marriage of one honest soldier
or sailor, or for keeping him
honest, if unmarried, by
proper occupation &
amusement, you would really
prevent prostitution more
than by reclaiming ten
prostitutes.

In civil life you don't

f237

expect that every workman,
 who does not marry before
 he is 30, will become diseased.
 In Military life, you do -

Why? Because a workman
 may have occupation & amusement
 & consort with honest women.

This is a horrible subject.
 And people always say, A
 woman can't know ~~du~~ anything
 about it. It is because I
 know more about the actual
 workings of the thing in the
 national mind & body
 than most men that
 I cannot hold my tongue.

I believe I was the principal

f237v

means of putting a stop
 to the horrible proposition
 in the W.O. above alluded
 to (by procuring information
 from France of the effects of it
 there) I wish my life were
 beginning instead of
 ending. I think F.N.
 I could do something
 to inoculate the country
 with this view of preventing
 instead of cure. Every time
 you provide a Hospital for
 sick wives & children means for
 making marriage respectable,
 for making the soldier's life
 comfortable, you are doing something
 towards it - Every time you provide
 means for making prostitution
 comfortable, you are doing something
 against it. F.N.

[end 16:406]

initialled letter, ff238-41v, pen

f238

30 O B St.

July 2/61

[16:407-08]

My dear Capt. Galton

Your plan is better than theirs for a General Hospl, in as much as yours is on the Pavilion plan -

But the fact is: you and I are both in a fix. Because they want to make us say that wrong is right.

It is wrong to have the Lock ward parallel to the sick ward - It should either be at right angles, though separate as per scratch enclosed - or away altogether at a distance -

The small wards in the sick wing are not good. One in the angle is specially bad.

f238v

The stair & hall are very large for such a building.

The Patients' waiting room is too far from the dispensary.

I cannot advise about Nursing in a building of which I altogether disapprove.

But, with regard to the Nurses' rooms, have they considered the following questions?

The number *Patients* 14, which is Jack's mystical number, is objectionable because you must have two Nurses to nurse 14. And you cannot have a Head Nurse, such as a Head Nurse ought to be, to preside over one

f239

Nurse -

Were this Hospl a General Hospl,
it would be nursed with

1 Head Nurse *for the whole*
(amply sufficient, if
the sick were better
distributed)

1 Night Nurse *for the whole*
with occasional assistance
for bad cases from the

2 Nurses for *each* ward.

This is a very ample Staff.

But how are you to do in *this*
case?

Is the same Head & the same
Night Nurse to do for the *whole*?
Lock Patients & all?

Most objectionable, if so -
Most extravagant, if not.

Is a Nurse to sleep off the men's
Lock ward? A respectable woman
ought not to be asked to do so.

f239v

Still less a *disrespectable* one.

Men's Lock cases are seldom
severe, hardly ever dangerous -
Real nursing they want in no
case - A man, a N.C. Officer he
ought to be, to sleep off the ward.
with men under him to clean
the ward - and a woman to
give superintendence, (for Lock
Men patients are *always* more
orderly where there is a woman
over them)- this is what you
want -

In Military Hospls, we have
entirely refused to put Nurses
to nurse these cases -

In most foreign Hospls, they
are locked up. And it is my
opinion they ought to be always
so - Treat them like Itch cases.

I never would sanction the
giving a woman the trouble & charge

f240

of being the turn key, in fact to such cases.

I presume the upper story is to be female -

Female Lock cases are different. They are generally severe, often in danger - They require the best nursing & closest surveillance from a very competent woman

(And no surveillance I have ever seen, prevented/s the appointments for further vice being made actually in ward)

A woman's Lock ward is a

far sadder place & more hard to manage than a man's -

But you won't get a Head Nurse *competent* to manage for these

arrangements (which are made

~~here~~ /for the Patients) *Such* a Head Nurse is, and ought to be, very highly paid.

f240v

Don't ask Sir J. Liddell about *this* - For I made the closest personal enquiry into the Nursing at Haslar. And the character of the Nurses there is notorious.

I wish we were well out of this - ~~and~~ or rather had never undertaken it.

No one but a John Bull (& a sea=port John Bull) would ever put the two sexes of Lock cases on two flats of the same building - if as I suppose, this is the case here -

Male & female Lock cases ought to be on different sides, if under the same roof at all. F.N.

[end 16:408]

ff241-46, J. Sutherland to D. Galton, July 10, 1861, Barracks Work Committee

ff247-48 DG to FN 28 July 1861, I could call at any time tomorrow if your like. Lord de Grey does Illeg I dent like the illeg. I only illeg Sir John Peto is on the com and that the evidence will be laid before Parliament. I maintain it to be proved 1. That the present system is

uneconomical, 2 that it is inefficient, 3 that it has hitherto proved useless as a means of education for the offices, since they are admitted to illeg. Sutherland ... I shall be very grateful for yr assistance in collating and analysis. Pray read the enclosed.

ff247-48v, D. Galton to FN, July 28, 1861, asking for her assistance in collating & analysis of evidence proving the need for re-organization

ff249-50v, D. Galton to FN, August 13, 1861, enquiries re Aldershot House as a club

ff251-52, D. Galton, August 14, 1861, difficulties re closing Officers' club at Aldershot, stray kitten

ff253-54v, D. Galton, August 15, 1861, plans for Kowloon

initialled letter & envelope, ff255-58, pen

f255

Miss Mery's

Oak Hill Park

Hampstead

Aug 16/61

[15:313]

My dear Capt. Galton

The very last words I ever heard my dear master say were about your position in the War Office. The very last (business) letter I ever had from him was about it too.

His wife & Lord de Grey have written

f255v

to me to ask what these were & what his wishes were - because, it seems he put on record (while at Spa) something to the same effect, which Lord de Grey has seen -

But I am afraid to move, in so serious a matter,

Add Mss 45759

156

(because he *said*
to me much more
than I can show

f256

in writing,) without
you -

Would you come
up here tomorrow
in good time (that
I may have *plenty*
of time to write
before post)

bringing up
any documents you
may have bearing on
the subject (I fear
you have none)
telling me what
position the thing
is in with regard to
the Treasury - (the

f256v

last time I saw him
I *understood* him
to say that he had
sent something in
to the Treasury about
you about the end of June - but even then
his mind was confused)

& bringing me a
statement on paper
of the exact nature
of the case - what
has been done &
what remains to be
done -

Please answer by
Bearer what time you
can come Dr. Sutherland
should meet you - This

f257

is the last opportunity
I shall ever have
of carrying out my
poor master's wishes.

His last articulate words
were (but I think
I told you this)
"poor Florence - our
unfinished work"
He said this twice
And I who know him
know what depth
of despair there was
in those words.

yours affectely

F.N.

The post goes out here by

f257v

half=past=four -
And I must write
at latest by tomorrow's
post. to Wilton.

F.N.

[end 15:313]

f258

wait *immediately*

Capt. Douglas Galton
12 Chester St
Belgravia

Add Mss 45760, microfilm, correspondence with Douglas Galton 1861-63, 287 folios, 218 pages, Adam Matthew reel 11

ff1-2v, D. Galton, Sept. 7, 1861, 12 Chester St., promising a visit; Lord de Grey hoping to carry out Lord Herbert's views; I would call on you on Monday at a little before 4, but not to dine as I have so much to finish before we start on Wed night or Thursday morning. I was with Lord de Grey last week. He is very anxious? To do all he can to promote what were Lord Herbert's views and he evidently has influence with Sir C. Lewis.

Hawes is more red tape than ever and I fear his wet blanketting everything indeed. I shall be at open war with him soon I fear. I say fear because it can lead to no good result to quarrel. Lugard told me that he and Hawes both want the IGF to report through Lugard and not through Haest but that Baring settled that memorable minute. It is really melancholy. Hoping to find you on Monday. PS I shall ride up so if you are not well enough to see me can ride back.

initialled letter, ff3-4v, pen

f3 {arch: [10 September 1861]}

My dear Capt. Galton

I think if Marianne would like to have Dr. Rigby's pattern of bran tea (which brought up the little Cloughs "by hand".) it would be better if you wrote to Blanch Clough for it - Marianne might justly think that I was offering advice which was not asked for - Blanch

f3v

is at Combe - she goes on the 17th to join her husband in France - leaving the three little branches at Combe -
yours

F.N.

Lady Herbert enclosed to me a note from Lord de Grey this morning, shewing that she had forwarded

f4

to him & that he had
 studied the things I
 wrote about Sidney Herbert's
 last wishes - always
 excepting that about
 the re=organization -
 I always doubt
 whether she forwards
 that - also as to
 S. Herbert's idea
 that Ld de Grey would
 make a better
 administrator than
 himself - which is
 true - I doubt whether
 she would forward
 that -

F.N.

f4v

Capt. Galton R.E.

ff5-6v, D. Galton, Sept. 12, 1861, thanking her for a message about bran
 tea and asking her to be godmother to the new baby

unsigned note on a letter, f5, pen

f5

What would you
 you do about
 being God=mother
 to this child? I *am* so
 fond of Douglas Galton.

ff7-8v, D. Galton, Oct. 21, 1861, Malta, thanking her for agreeing to be
 godmother, & describing the condition of Barracks & Hospitals in
 Gibraltar & Malta

signed letter, ff9-10v, pen

f9

32 South St.

Friday 15th {arch: November 1861}

My dear Capt. Galton

Thank you for
letting me know you
are come back -
I will ask you to
come & see me, as
you so kindly propose.
I will write & let you
know the time,
taking your Goldsmid visit
into account.

f9v

I send you the
last of the Wilton
game - Poor Wilton
is shut up &
Sidney Herbert's
wife is gone abroad -
It is as if an
earth quake had
swallowed all up
which occupied
our thoughts so
much these five
years - If any body

f10

had a right to the
last of poor Wilton,
it is you - So I
send it.

Clough is we
are afraid dying
at Florence. The
accounts are worse
every day.

The C. in Chief
has referred your
Day Room Report
to the Council of

[15:453]

f10v

Mily Education -
And Genl Knollys has
written a very ugly
letter to Genl. Eyre
This is private -
Lord de Grey wanted
to see you upon this
as soon as you
returned - But it
would be perhaps
well for us to talk
it all over first.

[end]

ever yours most truly
F. Nightingale

initialled letter & envelope, ff11-15, pen {postmarked: LONDON Z NO18}

f11

32 South St. W

[1:554-55]

Nov 18/61

My dear Capt. Galton

Our Clough is dead.

And I know no one
who, not of his
immediate friends,
will feel more about
it than you. He
died on Tuesday, Nov
12, a little after
midnight at Florence -
He was quite conscious,

f11v

kissed Blanch & his
sister, who had
arrived 3 days before,
& sent his "love" to his
children - But
he spoke very little
during this last illness.
Blanch & his sister
are coming home
directly & desire
not to be fetched.
They have courier
maids, who were

f12

sent out to them -

There goes another
valuable life. He
always seemed to be
like a race horse
harnessed to a coal
truck -

For himself there
is nothing to regret .
He never could have
recovered health &
spring enough to make
life again what it
should be to a man

f12v

of that stamp -

"The righteous
perisheth & no man
layeth it to heart
none considering that
he is taken away
from the " *good* he
might have done.

Now, hardly one
man remains (that I can
call a man) of all
those whom I have
worked with these
five years.

f13

And I survive them
all. I am sure I
did not mean to.

He was a man
of a rare mind and
temper - did "plain
work" so ungrudgingly
& so well. He
helped me immensely,
tho' not officially, with
his sound judgment
& constant sympathy.

Would you tell Mr.

f13v

Lowe, who cared
for him & who
ought not to see
it first in the
newspapers?

Bertha Coltman
has not been very
well. And they
keep it from her -
I tell you out of
excess of precaution
only. But I thought
it just possible that

f14

some of yours might
write to her -

Sutherland has
been heard of at
Paris where he
arrived on Sunday.
He will be at home
tomorrow or not
till Wednesday - in
which case I may
not see him till
Thursday. I ~~tell~~ mention

f14v

you this, because of
 the Trinidad papers
 ever yours most truly
 F.N.

The Meeting (with the
 D. Of Cambridge in
 the chair) for a
 memorial to Sidney
 Herbert is, I
 understand, to be
 on the 28th.

f15

Capt. Douglas Galton RE.
 12 Chester St
 Belgravia
 S.W.

f15v {arch: Nov. 1861}

ff16-17v, D. Galton, Nov. 21, 1861, problems with the Herbert Hospital site

ff18-19, D. Galton, Nov. 27, 1861, asking her to look at something enclosed, success with Kowloon

ff20-20v, D. Galton, Nov. 28, 1861, thanking her for her assistance with the Barrack Works Committee evidence, and discussing reorganization problems

ff21-25, unsigned, undated letter to Lord de Grey, re the position of the C.R.E.s

initialled letter, ff26-27, pen, black-edged paper

f26

32 South St.
 Nov. 28/61

This day we have
 buried Sidney Herbert
 & pronounced his
 funeral orations over
 him -

My dear Capt. Galton
 1. We are just
 in the middle of
 our *Ceylon Returns*
 now. The papers
 you send give no
 information, as ~~We~~
 you say. We

f26v

will do our best
to extract for you
from ours & send
it to you

2. What of the
W.O. order that
Engineer Cadets
are to be employed
as foremen of
works? Does this
prejudge your Report
in having only
one class of officers?
Please say -

f27

I will return you
your letter to Lord de
Grey - many thanks.

3. I was just
writing to you about
the Army Medical
Warrant in answer
to your enquiry &
will send it in
the morning.

yours ever

F.N.

initialled letter, ff28-29v, pen

f28

Capt Jackson's Report

[15:453]

~~Capt. Jackson's~~
Portsmouth Day Room
Report is done

It is the best
thing I have seen
of his & appears
only to want an
estimate -

It is good
common sense &
practical & not
enthusiastic -

f28v

Will you, when
it comes in to you,
talk to Lord de Grey
about it? and if
you approve,
order the Estimate
to be made ?

It is a good
moment after
what was said
yesterday at the
Meeting.

F.N.

Nov 29/61

f29

Private Chadwick at
Portsmouth

About two months
ago, Mr. Chadwick
told me that
Gordon, C.R.E.(?)
of Portsmouth had
sent for him down
to advise about
the daily refuse &
its disposal from,
as I understood,
some of the out lying
Barracks at Portsmouth.

I urged Chadwick

f29v

not to interfere -
But to wait till
you came back -

But he would
not & went down
I don't think he
did any good.
But I thought
you ought to know
this.

[end]

ff30-31, D. Galton to FN, November 30, 1861, Barrack Committee reports coming early in the week

ff32-33, D. Galton, December 3, 1861, Lord de Grey has the arrangement of sending out all troops to Canada if any are to be sent. Which he will learn soon he thinks. He wishes to know if you wd allow him to consult you personally in case he shd have to send troops as to san arrs *in* Canada and generally. He also wishes for a name of a PMO that he may request from Gibson. Gibson is sending out 3 staff surgeons and making up the complement of reg surgeons to war est.

ff34-35v, D. Galton, December 4, 1861, Barrack works reform

ff36-37, D. Galton, December 16, 1861, returning a plan, promising a ground floor drawing, Lord de Grey pleased with his meeting with FN

unsigned note & envelope, ff38-40, pen

f38

The D.G.'s Instructions
are ample for
sledging from
Fredericton to Rivière
de Loup.

[15:331-32]

Is *constant*
sledging weather
quite certain?
May the men
sometimes have to
march?

If so, the Instructions
are hardly sufficient

For sledging, it is
certain that one
Buffalo robe is
worth two blankets.
But, the transit
being so short,
blankets will do,
provided the men
may use them
on the sledges.

f38v

But should there
not be a distinct
order to this
effect? Otherwise
some Martinets
may order the
blankets to go
by themselves .

In the sledging case;
might not a system
be established
from one Military
post to the other
of sending back
the Buffalo robes
(or additional warm
covering) with the
return sledges,
[as post =horses
used to be managed,]
in which case
the men might be
more warmly clad
with fewer things?

f39

If marching has
to be provided for,
in the event of
open weather, the
D.G. would have
to add more
Instructions about
camping.

And either way
a discretionary
power - must be
distinctly lodged
somewhere to
supply whatever
additional covering
may be necessary
on the recommenda=
tion of the D.I.G.

[end 15:332]

Dec 18/61

f40

Private *with roll*
Captain Douglas Galton R.E.
War Office
Pall Mall

signed letter, ff41-42v, pen, black-edged paper

f41

32 South St.
Dec 19/61

[15:332]

My dear Capt. Galton

We have gone
over your Draft
very carefully and
find that, altho' it
includes almost
everything necessary,
it does not define
with sufficient
precision the manner
in which the meat
is to get from the
Commisst into the

f41v

soldier's kettle or
the clothing from
Q.M.G.'s store on
to the soldier's back.

You must define
all this - Otherwise
you will have men,
as you had in the
Crimea, shirking
the responsibility

We are not sure
that the procedure
we have suggested
is technically right.

f42

But a conference
with the Q.M.G.
& Commissary Genl.
would enable this
to be set right.

In the D.G.'s
instructions to the
D.I.G., he stated
That each man was
to have two Buffalo
robes. Lord de Grey
& Sir F. Head thought
two blankets enough

It would be
important to ascertain

f42v

how this has been
decided. And if
you could send us
a copy of the D.G.'S
revised Instructions
for the Transit Service
- & also a revised
copy of your own
draft, we would
go over them together
to see that they
dove tail into
each other.

[end]

ever sincerely yours
F. Nightingale

ff43-44, D. Galton, December 20, 1861, commenting on Dr. Gibson's diet,
troop accommodation in Canada

signed letter, ff45-46v, pen, black-edged paper

f45

Private

32 South St.

Jan 7/62

My dear Capt. Galton

I enclose an
answer expressed
as well as I can,
which is very badly.

There is a little
rather unnecessary
warmth on the part
of the A.M.D., tho'
with the very best
intentions.

An old Army Dr.
(Dickson) cursed with

f45v

one idea, is very
generally admitted
into the ignoble
Army of quacks by
the Medical profession
in consequence -
He lays hold of a
very much better
man (Dr. Hume) who
does two or three
very foolish things
thereupon - if nobody
but those who
don't believe in
quacks, were made
Inspector General,

f46

the Army might go
a begging.

Dr. Hume is a very
good second-rate
man. They might
find many worse; -
not heretics.
Of all things the
very best for the Dickson
quackery would be
to have one old officer
denied his promotion.
2. it would be a
fatal precedent
to let them make
P.M.O.s out of Professors.

f46v

I have consulted
Dr. Sutherland, who
is ill at home; as
on this (professional)
Subject I should not
like to give an unaided
opinion. But we
concur.

ever yours sincerely
F. Nightingale

signed letter, ff47-50v, pen, black-edged paper

f47

32 South St.

Jan 11/62

My dear Capt. Galton

[16:411]

About Chatham,
as a General Hospital.

There is no doubt
that Chatham has
advantages for carrying
out the system.

It is merely a
question of money.

Will Chatham
be less costly than
Devonport?

We thought of

f47v

Chatham - And these
were the pro & cons.

Fort Pitt & the
Garrison Hospital
could both be placed
under one Governor
an advantage.

beds
Fort Pitt = 241

Garr. Hos.= 332

But both are so crowded
that the numbers
ought to be

128 = 172 = 300

Of course they will
not enlarge either
Hospital. So call

f48

 beds
the two = 500 -
 This is enough - But
the Hospls are 2 miles
apart. And they
will require duplicates
of some of the inferior
Officers.

 The Governor ought
to reside at Ft. Pitt.

 But there is no
room to build on - (?)

 There is no room
for Nurses - hardly
any for Orderlies.

 Whatever room
is wanted at the
Garr. Hosp. will have

f48v

to be built.

 These were the
things which made
us pause before
making the two
Chatham Hospls

 into one Genl. Hospl
 Devonport is the
only building I know,
(except Yarmouth,)
in the least fitted
for a Genl Hospl.

 Would Chatham
be available at
less money?

 Could you get

f49

for us the amount
& class of accommoda-
=tion at present
existing at Ft. Pitt
& at Chatham?

You will want
house=room for a

Governor

P.M.O.

Purveyor

Pay Master

(I would make one
of each do for *both*
Hospitals together)

Captain of Orderlies

(with one subordinate
to take the discipline
at the other Hospl)

f49v

Supt of Nurses
(same provision)

Nurses

N.C. Officers

Orderlies

If we had the most
general reply to this
most general question,
I think it could
be roughly determined
whether any money
would be saved by
adopting Chatham,
vice Devonport.

But please still

f50

press on with the
other Estimates -
My impression was
that Devonport could
be done with much
less - But I never
could get Sutherland
to look over the
plans with me
at Hampstead -
We have never seen
the revised plans.
So we are really
not in a position
to judge which
Hospl should be
proceeded with -

f50v

The reduced plan
is beautiful
(Woolwich) Many
thanks for it.

ever yours sincerely
F. Nightingale

[16:411]

are ff94-95, 96-98

dictated letter, ff51-54, pen, black-edged paper, HyJBC

f51

My dear Captn Galton

I agree that it would
be better "to utilize Netley"
as the animal is there, but
not that it would be
"much more easily convertible
"into a General Hospital"

However that's not our
fault.

Colonel Kennedy
when he went down to
examine it said (& he
has not our objections to
Netley) that it would be
perfectly impossible for

f51v

one Governor to govern
it & that he for one
would not undertake it.

He said there must
be a Governor & Deputy
Governor, but of course
this makes no odds.
We can't burn Netley
down

The Commander in Chief
tells a lie, if he says
that Lord Herbert, never
consulted him, about

f52

Woolwich Hosp nor
about Wilbraham's
appointment. I have a
distinct recollection with
regard to the first, both of
what Sidney Herbert said
to him & he said to
Sidney Herbert - as the
latter told me.

It is true
that the Commander in Chief
objected & that Sidney Herbert
did not regard his objections
but this is widely different
from never having been
consulted. It is also true

f52v

that Sidney Herbert did not consult him in writing which was a mistake, but to the best of my recollection it was done at a Saturday's meeting. I always said that man was a Snob.

With regard to Wilbraham's appointment, It was just before that last illness at Wilton which preceded his going to Spa & Wilbraham's commission was only put into my hands the very day of his death. Still it is not true

f53

-2-

that the C in C. was not consulted.

I remember distinctly Sidney Herbert discussing with me, which of the names was likely to find favour in the "Royal boy's" sight. But again I think it very probable that he was not consulted officially.

It is hard, too hard for that Snob to be taking advantage of this now when Sidney Herbert always took such extraordinary

f53v

& as I thought then unnecessary
pains to carry the
Commr in Chief along
with him in every thing
& he never would let me
abuse him, but always
said he was the best man
of business at the
Horse Guards.

Nothing
has given me such a vile
ideal of human nature
as the way the Horse Guards
have treated his memory.

f54

Is there the least chance
of Lord de Grey "leaving"
you terrify me -

dictated by F.N.

HJBC

Jan 12/62

signed letter, ff55-55v, pen, black-edged paper

f55

32 South St.

Jan 22/62

My dear Capt. Galton

[16:573]

If we could get
an adaptation of
our principles to
a 32 bed Hospital
by such a man
as Mr. Wyatt, we
should gain much.

You know we
have never done
a 32 bd Hospl.

What would do

f55v

most good would
be to get Mr.
Wyatt to apply
his genius to the
principles - and
for us to go on
objecting to details
till we get the
best possible -

[end 16:573]

yours sincerely
Florence Nightingale

initialled letter, ff56-57, pen, black-edged paper

f56

32 South St.
Jan 22/62

My dear Capt. Galton
About the Colombo
papers - which you
sent to me two
months ago - they
were not done -
the more's the pity -
It was not my
fault. Every other
day I asked Dr.
Sutherland, with

f56v

whom I was doing
the Colombo (Indian
Commn) Returns -
to do them - And
he always put it
off.

On Friday you
sent to him for
them. He sent
your Messenger
down to me - I
could not do any
thing then. But

f57

on Saturday I sent
them to the W.O.
but alas! undone.

yours ever

F.N.

[16:757]

Mr. Wyatt's first
plan appeared to
me *unamendable*
And I don't see
that the "amended"
one is much better.
Tho' he has adopted
the recommendations,
he has done some
other things, quite wrong.

[end]

initialled letter, ff58-58v, pen, black-edged paper

f58

32 South St.

Jan 28/62

My dear Capt. Galton

This proposed
alteration of Clause
17 of Genl Peel's
Warrant is a
great improvement
taken as a whole.
It will satisfy all
reasonable men
whom it is worth
while to satisfy.

The principles
of the change were

f58v

urged at the time
but without success.

I am only sorry
that any warrant
with the name
of Herbert to it
(March 28/61) should
have to be cancelled
for a better -

I have put down
a few Minor points
merely to be considered
& dealt with, if
necessary

Yours ever sincerely
F.N.

initialled letter, ff59-62v, pen, black-edged paper

f59

31 Dover St W.

Feb 26/62

My dear Capt. Galton

I cannot see the
least difficulty in
answering Hawes
about the Purveyors'
question.

[15:334-35]

But it is better
to know his hand
before we show ours.

Do you want a
General Statement
only? Or do you want
Hawes' arguments
answered? If so,

f59v

we ought to know
what they are. And,
generally, I am curious
to know what they
are -

The arguments in favor
of a Purveyor's Dept. are,
it seems to me,
established by fatal
experience.

`1. You *must* have
the same ~~Establish~~
organization for peace
as for war, (which is
what all Armies
are made for, I suppose.)

f60

2. The supplies for the
sick are special - of a
special kind; & require
also special delivery.
Any failure either in
kind or in delivery
involves so awful a
loss of life, (as was
proved at Scutari, &
in the Crimean Hospitals),
that the expence of
a Purveyor's Dept. is
as nothing compared
with the expence of
the loss of men.

3. You *must* have
somebody in the
Commisst Dept; & also

f60v

somebody in the Store
Dept. to do the
supply; & the delivery
of those stores *for sick*.
Therefore, instead of
having one Robertson,
you have a duel of
four - You have a
Robertson at the
Commissariat - and a
commissary - you have
a Robertson at the
Store Dept. & a
Store=Keeper, And
you have the two
Robertsons fighting

f61

with each other, ~~if~~ /unless
they are ~~not~~ one man,
& fighting with (or
truckling to) their
respective heads.

The present Purveyor's
Department is the
growth & the
experience of the
terrible catastrophes
of the Crimea.

And now Hawes
wants - having got
our experience &
having got an efficient

f61v

Dept, of which we
know the exact cost,
& of which we know
that it works well -
- to try a thing of
which we do *not*
know the cost - of
which all experience
tells us that it does
not work well -
viz. mixing up one
Dept. with another.

And we are just
going (in the Indian
Commn) to adduce
the strongest evidence

f62

that the Hospitals
must *not* be trusted
to the Commisst in
India -

No, no: if this is
Hawes' game, to upset
every thing that Sidney
Herbert did, we will
have the whole
matter before Parlt.,
for our terrible
experience about
providing for the sick
is not to be set
aside in this way.

The real question
is *not* - can we do

f62v

without a Purveyor's
Dept.? *It is; can*
is the present Purveyor's
Dept. efficient?

[I believe that, in
this, we could bring
the D. of Cambridge
down upon Hawes. For
Gibson's sense consists
in seeing the sense of
a Purveyor's Dept. And
Gibson is the D. of C.'s
creature]

I only write the
arguments that first
occur to me in a case
so very strong that one might
adduce hundreds. ever yours

[end 15:335]

F.N.

initialled letter, ff63-66v, pen, black-edged paper

[8:426-27]

f63

9 Chesterfield St.

Apr 12/62

My dear Capt. Galton

This is only for
yourself. I will try
to draw up a paper
for Ld de Grey. And
I only hope we may
have *facts* enough
to support a conclusion
to other minds, long
since proved to my
own.

All evidence *tends*
to ~~p~~shew that Venereal

f63v

disease in *generated*
by vice, not only
propagated by infection.
The best of the French
physicians have long
since maintained
that the French system
entirely fails of the
effect intended - so
that you actually
have the demoralization
of that licensing of
vice, *without* the
diminution of disease
Lock Hospls are found,
not to diminish the

f64

number of cases but
somewhat to diminish
their virulence

The whole system
(viz the French system
of Police & the Lock
Hospl system) is
based upon the old
superstition of infection
Whereas dreadful
experience is forcing
upon us every day,
the truth; that vice,
between persons who
have *no* disease,
generates disease

f64v

I have not the
 least objection to your
 shewing this to Lord
 de Grey, if you like it.
 I only pray that
 evidence enough may
~~soon~~/now be found to
 support this statement.
 But, whether it is
 or no, you will see,
 tho' I shall not,
 ten years hence, that
 this is then the acknowledged
 opinion of Europe.

[end 8:427]

f65

2. Would you kindly
 tell me whether it
 is true that you think,
 as Dr Sutherland tells
 me, that it would
 do any good to
 "direct the attention"
 of the Ho: of C. 'to
 this' - & to the other
 subject, the Iron Ho:
 at Aldershot? I
 could easily do it.
 Sir H.V. has been
 to Sir George Grey about
 the first. viz. calling
 on the Home Office to interfere

[16:411-12]

f65v

3. Would you kindly
send me up a
complete set of the
York Hospl plans,
for Sutherland to
lecture to me upon?

I congratulate
you upon your complete
success - I believe
it to be the best
Hospl at present
in Europe. But it
is quite clear that
the details of fittings
must not be left
to local ingenuity -

f66

You must have
specifications for
windows, locks bolts,
water=taps & all such
things. It will amply
"pay" to have the sizes
& method of fitting
laid down. So much
depends (for the sick)
upon these small
things

Would you also tell
me exactly the cost
of the Hospl? I hear
£75 per bed for 60
beds. This is wonderful
if true.

f66v

Did you have a
note from me about
a "Finch" & Porcelain
sinks?

ever yrs most truly
F.N.

[end 16:412]

unsigned notes, ff67-68v, pen

[16:413-14]

f67

*Woolwich
Female Hospital*

This applies to all -

1. You require 1 fixed bath on the General side; not on the Midwifery side.
2. Two basins on the General side are quite enough for Ablution

You could thus transfer the fixed Bath from the Midwifery to the General ~~to the~~ side

~~M~~

3. This would give you space in the Midwifery lavatory for the Portable Bath & for an Infant's Bath (quite necessary to have at hand & immediate) in a place where hot &

f67v

cold water can be
obtained & the
Bath run off.

The Portable Bath [These appear to be
places at the end framed on the
of wards not required principle of the
Duke of Clarence's
tub, in which he
was drowned - being
square deep places
for people to
bathe on their
heads.]

4. It is desirable,
tho' not necessary,
for a Linen closet
to be within the
Hosp & not in the
Kitchen building.
If it is put in the
space left by removing
the Portable Bath, now in the W. C. compartment,
there must be a
similar one for the
other ward in the

f68

similar space. Or
two moveable presses,
one *in* each Ward,
would do, if this is
not crowding.

5. I altogether condemn
the "Fever Ward" -
Besides putting the
worst case in the
very worst place in
the whole Hospl, it
is putting her in a
place where she
MUST be neglected.

The Lariboisière
experience is
altogether conclusive
about this -

The same reasons
do not hold against
the "Delivery" Ward -

If you *will* keep

f68v

the "Fever" Ward, call
it the Spare Ward
And let the
Engineer paint on
the doors respectively

MIDWIFERY Ward "
Delivery

GENERAL "

Spare "
[This is of importance]

Chatham ap=
pears to have no
need of light. It
has no skylight
in the roof of the
passage.

It would be very desirable to put
up one Hospital first & let us see.
Improvements always suggest themselves.
Ap 19/62

Note. I do not believe
that you can serve a
Hospl of above 16 beds
without a resident
servant i.e. a third
person besides Matron
& Nurse - And this
third person ought
NEVER to be admitted
from among the
Soldiers' Wives *living*
out. Otherwise you
admit the brandy
bottle too; & the carrying
away of unlimited
quantities of provision
This third woman,
therefore must sleep
in the building -
perhaps by a little
rearrangement in
the Kitchen Store space
you could find room
for a bed.

[end 16:414]

unsigned notes, ff69-74v, pen

f69

I corroborate all this:
but I say still more
strongly

[16:414-16]

1. that my opinion that
there should be no
General Stores, especially
not the Pack=Store
in the Hospital,
has always been the
same - and in this
I agree with the
P. in Chief.
2. that there can be
no good order in a
Hospital where the

f69v

- "Nurse" is allowed to
keep any description
of Ward-stores in
his (or her) room -
these should always
be kept in the Ward
itself.
3. that the Assist. Stewd.
(or a N.C. Officer) should
sleep near the Orderlies.
If the Ward Master is
in charge of the Patients
at night, he cannot
be in charge of the
Orderlies.
 4. that there should
be a small window from the

f70

"Scullery" into the ward.
with a curtain inside
the Scullery, to be drawn
at pleasure.

f71

I like the plan.

But 1. it must not be considered a Hospital for "17", but not 16. The small Lying=in Ward is only occupied for t/a few hours.

2. A bed on castors (with a woman in it) must be easily wheeled out of the small into the large ward. I think this could be done under the present arrangement of doors.

f71v

3. It would probably not add much to the expence to make the opposite ward of ten instead of eight beds, which would also prevent the building from being top=sided.

4. Would it be better to turn the W.C. round as in sketch? This gives added light to the ward - But the cross ventilation of original plan is certainly better

5. There are especial reasons in Female

f72

Hospitals for not
letting any kind of
Stores be kept in
the Nurses' rooms,
where there seem to
be presses -

In each of the
wards on the other
hand should be
some lock-up place
for brandy, linen &c
For everything else
there is ample storage
near the kitchen

The plan should
now go to the Director
General - And he

f72v

should be requested
to give his opinion
in writing, founded
on his experience of
Aldershot - which
opinion I should much like
to see -

I can hardly see
anything but mischief
(in a Hospital like
this) in ~~for~~ giving a
third ward for Epidemic
children - they *must*
be neglected, poked
up by themselves -
At the same time, it
would be very undesirable
if a Medl Officer were
to turn the Nurse's room
into a Children's ward -

f73

[sketch of WC]

W.C. for

“General
Ward”

N.B. The “Lying in Ward”
should be call the Delivery
Ward - & the large ward
the “Lying in Ward”
The opposite ward should
be called “General Ward”
the Lavatory of the Lying in
Ward need have only
two fixed basins - But
it must have at least
two moveable basins. Consider

f73v

that there will always
be 8 little people in it
who must be washed
at least twice a day
by the bed-side

f74

According to this,
the Nurse would be
under the conjoint
authority of Medical
Officer & Ladies’
Committee.

So far as I know,
this is the best
provisional arrangement
which could be made.

But it is not
a desirable one for
discipline.

When a Superintendt
Genl of Nurses is
appointed, it would

f74v

be adviseable to
introduce some
modifications.

The discipline
of all women
employed as Nurses
in the Military Service
should devolve
upon her - subject
to the "Regulations
for Nurses", which
point out their
& her duty towards
the Medical Officer.

[end 16:416]

initialled letter, ff75-76, pen

[8:435]

f75

9 C St.

Apr 22/62

My dear Capt. Galton

I sent my paper to Ld de Grey,
while you were away - I was very
sorry to be obliged to do so -
I wanted you to see it. We mean
to reproduce all these figures in
the Indian Report. If they prove
anything, they prove that the
Police arrangements, of which the
French used to be so proud,
rather increase the disease than not
E.g. what do you say to this?

Admissions per 1000

	1817-36	1837-46	1859	
Stations <i>under</i> } Police arrangements } for preventing disease }	101	87		182
Stations <i>not</i> under } Police arrangements }	62 ½	75 4/5	129 6/7	[end 8:435]

f75v

2. I sent back your Female Hospls with a note - But as a whole they are *admirable*

[16:416]

3. I admired your sink very much - Could you lay your hand on the Finch's note to me about these porcelain sinks & send it me back.

4. I send you Whitfield's pamphlet about the removal of St. Thomas'. They are in a terrible dilemma (their own fault) I recommend them to put up Hospl Huts, like yours, till they can build. They have

f76

actually nowhere to lay their heads.

[end 16:416]

5. Leeds has subscribed £60000 for a new Hospl. Beckett Denison & Mr. Scott the Architect, at the head - I have sent them to look at your new York Cavalry one -

[16:636]

Birkenhead is going to build too. And I have sent Mr. Laird & his Architect, too to look at it.

[end]

ever yours
F.N.

initialled letter, ff77-78, pen, black-edged paper

f77

Private 9 Chesterfield St.

W.Apr 24/62

My dear Capt. Galton

Of course Sir G. Lewis
will refer the Aldershot
cock=a =doodle to Capt.
Jackson. But as

there is no of course {this is what is written}
in the W.O., except
to do nothing, will
you ask Lord de Grey
to take care that the
fracas of the Aldershot
Deputations is referred
to Capt. Jackson.

His position is not

f77v

a bit damaged. He
has acted, on this
difficult, & dangerous
duty, like a brave
soldier. And altho'
our enemies are like
the fat bulls of Bashan.
they have run their
heads not against
him but against each
other.

I would have asked
Lord de Grey myself to
do this. But he has
not acknowledged
my paper - out of
good feeling, I dare

f78

say. I had not signed
it.

ever yrs sincerely
F.N.

initialled letter, ff79-80, pen, black-edged paper

f79

9 Chesterfield St.

W. Apr 24/62

[16:785]

My dear Capt. Galton

St. Thomas is
shrieking for succour
He has got himself
turned out by July
26, & does not know
where to go. And
I have promised
that you will help
him, tho' he does not
deserve it.

At our suggestion,

he is thinking of
putting up brick huts

f79v

to live in till he can
build. And I have
invited Mr. Curry,
the Hospital Architect,
& Mr. Whitfield, who
moves every thing
(both were here
to day in the wild
hope of finding you
or Dr. Sutherland
or something - and
found nothing)
to come here on Saturday
at 3. I promised
that you, or if not
you, Dr. Sutherland,
would meet them

f80

& give them information
about *Hut plans*
And I hoped that,
at all events, you
would send up here
some of your best
Hut plans to give
them an idea. I
believe they think
a hut is a kind
of mud cabin]. -
I told them that
you had, I believed,
some *Hut plans*
later & better than
any they had seen
ever yours truly
F.N.

[end]

initialled letter, ff81-84v, pen, black-edged paper

f81

9 C St. W.
May 29/62
My dear Capt. Galton
The plan cannot be
considered as an
improvement in real
administration. In
some respects it is
the reverse -
The principle
includes only the
mere Office detail
& how the corresponde
is to be sent more
direct to the S. of S.
But it does not

[15:337-38]

f81v

include Departmts.
with the separate
responsibilities of
heads.

Lord Herbert's
principle included
(in his *proposed*
changes) these heads
of Depts., increasing
their responsibility
& giving more energy
to the whole office.

Lord Herbert &
Lord de Grey had
stripped Hawes of
nearly all his skin

f82

& left a little bit
This plan strips off
the remaining little
bit. That is all it
does.

2. The custody ~~of~~/over
all matters connected
with the soldier's
health & comfort
is not recognized.
Buildings are
placed in the
hands of those who
are not qualified.

What we contemplated
was just the reverse.

f82v

In one of the many conversations between poor S. Herbert & me on this subject, it was distinctly laid down either 1. that you (Capt. Galton) should be enabled to check all plans & estimates before approval (in your new office) ensuring to you *more* influence over the Sanitary dept. (instead of *less*) by removing you

f83

or 2. that some equally competent man, if such could be found, should supply your place (in the I.G.F. office)
3. What is wanted is more direct responsibility on the part of head of Dept. & (2) Sanitary jurisdiction in all buildings, Barracks & Hospls.

So far as any real

f83v

advance in these matters goes, the plan cannot be said to concern the soldier at all.

Perhaps these ~~are~~ other things are included in the plan, tho' not in the sketch you sent me. If so, they ought to be put on record.

4. I see nothing here but removing you from an office for

f84

which you are the most qualified man in England to place you in an office which any chief Clerk could fill.

I am quite sure this was not S. Herbert's intention.

I had meant to go over paragraph by paragraph. But there is no use in this. I will do anything you like,

f84v

sketch out a plan,
hear what is
intended but not
put down - Only
tell me, as you
will be away
tomorrow. Perhaps
by Saturday, we might
do something.

I have made
an Abstract (only
for myself) of Lord
de Grey's paper.

ever yours
F.N.

[end 15:338]

initialled letter, ff85-90, pen, black-edged paper

f85

9 Chesterfield St.
W. May 30/62

My dear Capt. Galton

The difficulty in
"making suggestions"
is that Lord de Grey's
plan does not
concern us at all,
except in its omissions.

It concerns us
no more than a
new plan for having
a man hanged.

For 1. there is
no essential difference
in this scheme & in

[15:338-40]

f85v

what the Office is
now.

2. It refers solely to office inter=communica= tion, & does not touch the heart of the question, viz. the departmental work, at all.
[Each head of departt is to be "separate", you say. If this means that there is to be a distinct responsibility on the part of each head, then the way of exercising this is

f86

the very thing the plan ought to lay down & *does not*.]
Sidney Herbert had better never have lived at all, if this & this only is to be the result.

3. As far as the Sanitary question goes, upon which *he* rests his claim to be remembered which, in fact, was the one reform which has made his name immortal - he might never have been at all.

f86v

The end & object of the re=organization of the British W.O. is, I presume, the health & efficiency of the British Army.

This & this only is completely ignored.

The plan contains no provision for this whatever.

It is Hamlet with Hamlet let out.

As to your "looking in" upon Mr. Mennie, this is most desirable, but will do little indeed towards the distinct recognition of

f87

-2-

the subject.

In December 1860,
I repeated to Sidney
Herbert a phrase
of yours that you
could do much
more for the Sanitary
reform, if you had
Mr. Godley's place,
than in your own.
But there is no
possibility of this
here -

You must trust
to the Army Med. Dept
for field service. But
the omission in the

f87v

Office scheme of all
recognition of the
principle, viz
continual oversight
of healthy construction,
of plans & works.
is fatal.

You will say, this
belongs to the I.G.F.
dept. Then let it
be said so, And how?

The scheme
virtually passes the
whole matter back
into the very hands ~~of the~~
~~Dept.~~ which made
the home health of
the Army what it was

f88

before - & from
which ~~your~~/Sidney Herbert
dragged it out.

But, for all that
now appears, your Commission
& S. Herbert might
just as well not
have been

The Sanitary work
was just *initiated*,
nothing more, by
your Commission & by him.

The pressure of
a Commission, like
your Bk & Hospl one,
is useful. But
more than this ~~was~~
is wanted.

f88v

You require all
the experience to
prevent mischief.
For it *is* a matter of
experience. And yet
there is no provision
for this -

I will venture to
say that a man of
ordinary ability
accustomed to large
business concerns,
could in 10 days
qualify himself to
do the Asst. UnderSecy's
work, as here laid
down. But a man

f89

of extraordinary
ability could not
qualify himself to
do the Engineering
in 10 months or
the Sanitary Engineering
in 10 years.

Yet the special
is sacrificed for the
clerk work. It is
just like putting
Sir. G. Lewis into
the W.O.; or saying
that, because a
man is a good shot,
therefore he will
make a good chemist.

f89v

4. But this is only
one part of the question
& a small part.

What I gave up my profession
& life for, & broke
Sidney Herbert's heart
for, was - not that
Office papers should
pass to the S. of S.
in *this* or in *that*
way - but that
every department
should do its work
intelligently, rapidly,
& economically -
& that the one
great object of each & of all should

f90

be - the men's health,
 & their well-being, i.e. physically,
 morally, & *efficiently*

I would have
 written to Lord de Grey
 on the spot, & will
 do so ~~little~~ still,
if you will give
me leave.

He says it is all
 to be done "next
 week".

ever yours sincerely
 F.N.

[end]

ff91-93 signed letter, pen black-edged paper

f91

[at right angles:
 ever yrs
 F.N.

9 C St. W

May 31 [1862]

My dear Capt Galton

I am very glad
 the minute is only a
 "re:arrangement of
 papers"

I think we could
 easily make you a
 sketch of re-organization
 But it would take
 two or three days.

I am sorry to see
 Ld de Grey tomorrow
 when it will not be
 ready. But I suppose
 we shall only talk

f91v

And then, if he gives
me an opening, I shall
say I will write.

I will take care
not to tell him that
I saw his paper.

You see S. Herbert's
plan included two
things: 1. departmental
2. office

Ld de Grey's includes
only the second. S.H.
is *mainly* the first.

S.H. reorganized
1. Army Medl Dept.
(1.a) Statistical Dept.
2. Purveyor's branch
3. Hospital Staff Corps

f92

There he stopped,
because he died.

These so reorganized
Depts have been tried
in peace & in war,
at home & abroad,
& have been found to
succeed.

Now these were done
without touching their
relation to the Office.

We said nothing
about the relation of
D.G. to S. of S., or of
Purv. I Chief to S. of S.

We should have
gone on to do the (1.)
Sanitary Engineer's Dept.

f92v

but that you were
put in who were
an office (in yourself).

Your Commissn Bk
& Hospl, did a great
deal - & then poor
S. Herbert's health
failed.

But now, if the I.G.F.'s
office is to be anything
but a maker of
buildings to hold guns,
if buildings are to
hold men (& horses
too) there must be
some ~~greater~~ organization
for this, besides

f93

2

simply reference to the
A.M.D. It is just (viz.
the R.E. Dep.) where it
always was. Buildings
are to put guns in
not men. Now the health
of men & even of horses
must be its first ~~paramount~~
object. (It is not at present,
its last.)

I am sure that
Sutherland will not
allow himself to be attached permanently
to the W.O. (Sidney
Herbert in 1857 almost begged
him). You know how
queer he is. He won't.
But he would accept

f93v

for a year or two, if offered, the task of organizing a Sanitary dept. & training a man. Tho' how a R.E. would give himself up to be trained, I don't exactly see.

(2) Again, the Commissariat. How do you know that if there were a war in Germany tomorrow, the Commandt would know the state of the markets? It's my belief the Commt has gone back just to where it was before to doing accounts.

(3) Again, the Financial business is all in a mess. All these branches want re-organizing.

signed letter, ff94-95, pen, black-edged paper

f94

9 C St. W.

May 31 arch: [1862]

My dear Capt. Galton

[16:412]

As to the Regimental Hospls

1. the position of beds in *small* wards & in "nurses;" rooms had better not be shewn. It is not the best here. And the M.O. & Hospl Serjt could find better.

In the large wards, I would leave the position of beds, as at present shewn

f94v

2. the hot & cold
water taps in the
portable bath place
are not shewn in
plan. Ought they not
to be?

Generally the construction
is very good - immensely
better than any other
system.

3. Have no *windows*
over ward doors. This
is a sine que non -
Every ward must be
ventilated *by itself*.
It must have no

f95

community of ventilation
with the administration.
Generally, the construction
having obtained this
point of improvement
the small details &
~~have~~ fittings have to
be studied. These
are as essential to
convenience as the
Architecture is to
health - And this
is the next
improvement to be
made -

yours sincerely
F. Nightingale

[end 16:412]

initialled letter, ff96-101v, pen

f96

Private

June 2/62

[16:412-13]

My dear Capt. Galton

I write the substance of my conversation with Ld de G because I hope you & I shall be in the same story, if possible.

1. Why cannot the A. M. D. be charged with the Sanitary duty?

By the (new) A.M. Regulations, their Sanitary service is exclusively Regimental. Even this they do most imperfectly; tho' they have ~~of~~ more knowledge of this kind than of the other.

[I happened to have ~~my~~ /the Digest of one of the India Presidencies, just come back from press & showed him

Ld de G.

f96v

glaring mistakes by the best men. But on the subject of construction drainage, &c *absolute ignorance*

At the new Dalhousie Bks, above 900 men sleep in 3 rooms, (306 in a room) 3 floors one ~~tier~~ over the other, 6 rows of beds between opposite windows. And this "accommodation" is considered "perfect"!!!]

[16:412]

A.M.D. will undoubtedly ~~in future~~/ eventually do the Sanitary service both for the field & for buildings at home -

At present, however, knowledge how to adapt remedies, or whether a remedy suggested touches the evil, is still more scarce among

f97

A.M.D. than knowledge of evils.

This ignorance by no means confined to A.M.D. Very few civil M.D.s ever make good Health Officers.

So, civil Architects are of all men the most ignorant of Sanitary construction

Object; to find out special talent in the A.M.D. & to train it in the *practical* Hygiene, i.e. of finding suitable remedies.

Chatham School may do this in about 10 years.

Indian Sany Comm is advising for India Health Officers, (not necessarily M.O.'s), to do the ~~business~~/ sanitary service apart from M.O.s who are to do the Regimental sanitary business.

f97v

2. Why should not a Standing Committee in W.O. do the business?

~~Only~~ Have such a Committee (of Heads of Depts.) before fitting out a force - only

No *Standing* Commee necessary or desirable - All you want is to make your Depts. individually efficient, to give them direct & energetic action - This is their contribution to the health & efficiency of the men -

Bringing them together (except before an Expedition) weakens, not contributes to their force.

f99

it is quite possible, as also without great care in those Instructions, (vide 3. "final prop.) that Q.M.G. & A.M.O. might combine against Dr. S. & carry it; when you are not there.

Please be on the look out to tell me how this goes on, if at all]

4. Why is your plan not like S. Herbert's?

Because his plan was to begin in the Depts., giving them direct & distinct responsibility, then to go on to the Office, giving direct communication

He reformed

He was going on to reform

- 1. A.M.D.
- 2. Purveyor's
- 3.

- 1. R.E. the evidence shows that this

f99v

Dept. which has the spending of money to keep men in health, openly acknowledges that it knows nothing of the principles

He was going on to reform

- 2. Commissariat Dep.
- 3. Store Dep. But Coffin will not allow latter to be reformed.

5. Is there any R.E. who would do in Capt. Galton's last position?

Yes, Major Gordon

But he would not serve under Belfield. And Belfield can't be turned out.

Certainly not. But if the object is to get the best man in the right

f100

-3-

place, Major Gordon should have a place contrived for him, along side & independent of Capt. Belfield

A semi promise of this kind was made to him by S.H., if Capt. G succeeded Mr. Godley.

If retrenchment is essential, of course I can't help that. But ~~the~~ fact of retrenchment being essential does not make Belfield or Martindale fit men to do what Maj. Gordon *is* fit to do - B. is clever, not docile, M. is docile, not clever -

6. Could not your purpose be obtained by Manuals & Regulations?

No: no more than you could

f100v

cure smoky chimnies by Regulations - Manuals & Regns are most important, indispensable - But they won't supply the place of *practical* capacity in men.

7. Are not men then better than organizations?

Ah you are saying just what poor S. Herbert said in his latter months, "If you have good men, it does not signify about the organization" F.N. And that's the reason why you leave Hawes in!

S.H. did not answer a word.

And that's the reason why you leave Belfield in!

Besides it is not quite true Gibson is one of the worst men

f101

And yet he works pretty well in
a good organization.

8. This brings me to what I did
not say to Ld de G. Because I
did not know it.

It is said that Muir
is not going to succeed Logan,
who soon retires - but Stewart.
Now Muir is the very best
man they have in the Service
& would make the very best
D.G. after Alexander. The
"Council" of the D.G. was meant
expressly to train men to be
D.G.s. Put Muir in Logan's
place & make him afterwards
the next D.G. In some respects
he is superior to poor Alexander.

f101v

I would have said this to
Ld de G., had I known then
that Logan was about to retire.

Please remember it.

I agree with almost all you say
in your last letter.

{arch: In pencil in the margin: June 9 1862}

F.N.

I told Ld de G. that, if the
M.O. is selected, (vide 3.) Dr. S.
must have a voice in the selection

Please keep him in mind
of this.

initialled letter, ff102-05, pen, black-edged paper

f102

9 C St W

June 3/62

My dear Capt. Galton

1. The best arrangement certainly would have been to have had a young Army Doctor to teach; especially as Ld de G. spoke of attaching him afterwards to the Barrack Dept. with the R.E. in charge of works.

I imagine this

f102v

would be scarcely an additional expence.

~~2. If this cannot be~~

And I thought the main object of continuing the B & H Commn was to train some one in this particular branch of Sanitary construction

2. If this cannot be done then of course the Sanitary head at the A.M.D. is the man

For according to

f103

our own Regulations,
all plans have to
be preferred there,
before being sanctioned.

The objection to
Logan is that, if he
goes, then he goes
& the little he has
learnt goes with him.
And if he is to be
attached to the
Bk branch, then
he is not the man.
For he has not the
material in him
& he is too old to
obtain it.

f103v

3. It would be better
to start with Logan's
successor. Otherwise it
will be a little bit
of teaching of Logan,
whose time of service
is nearly out - and
then to teach somebody
else -

But anything better
than a gap. And
therefore if Logan at
all, then Logan at
once.

4. Also an Officer of
the Q.M.G. at once -
I thought it was to
have been Q.M.G. himself

f104

5. I conclude that you
remain on the Commn,
as long as it remains
at all -

Otherwise, you know
I have the profoundest
incredulity as to Dr.
Sutherland's fighting.
He always says he
does. And I never
see it.

And as I conclude
that you will not
have time to be there
much, I tremble
anyhow.

6. What position is
Belfield to take?

f104v

Should he be on
the Commn?

I do not see how
it can be avoided.

7. *As to the Instructions*
Must they not be
extended on some
points - And would
you say which?

ever yours

F.N.

f105

Ld de G. told me
that Capt. Jackson
had ruined himself
& the Iron Ho. in
his interview with
Sir G.L. altho' the
Iron Ho. *is to go on*
& *fail*.

Can anything be done?
What a nincumpoop
in human nature
Sir G. L. must be
not to see that
Capt. Jackson as
an "enthusiast", is
very tiresome but
succeeds.

initialled letter, ff106-07, pen, black-edged paper

f106

9 C St W

June 5/62

My dear Capt. Galton

There is no help for
it, I see, at present
but to have the B & H
Commn more or less
modified.

We must try to make
the most of it for the
future.

But you do not
say whom it is to
consist of -

Is it
Q.M.G. (better Airey,
than a subordinate)

f106v

yourself
Dr. S.
Logan (?)
Belfield (?)
or? a young R.E. to
train.

or Belfield(?)
and a young R.E.

Do you know who
would be the best
material out of whom
to make a Sanitarian
Engineer?

Yours very truly
F.N.

f107

Airey always is
 more "coming on"
 when he is a big
 man & has glory
 to get by it. Therefore
 if you have a Q.M.G.
 Officer, better have
 Q.M.G. It gives the
 Commn. more importance

signed letter, ff108-10, pen, black-edged paper

f108

9 C St W

June 7/62

My dear Capt. Galton

In the Draft of B. & H
 I. Comm. Instructions,
 which I enclose, there
 is no change, as you
 desired none. It is
 only adhering to the
 present *practice* of
 the Comm. & to the
 clause, top of P. 2 of
 your printed "Amendments"
 There Belfield is
 the "competent person."
 Now the B. & H. must

f108v

be the "competent
 person."

The part about
 "Sanitary details",
 (latter end of Instructions)
 we attach great
 importance to - We
 know you intend
 to keep Herbert Hospl
 in your own hands.
 But to carry out
 the Sanitary *details*
 there requires some
 direct agency. Else
 they will attach

f109

some M.O. to do it,
as they did Mapleton
to Netley.

The printed "Amend=
ments" look as if
somebody had been
excessively frightened.
But it does not
matter - as they
place every thing
in your hands &
leave you the power
to carry it all out,
if you use it.

f109v

yours sincerely
F. Nightingale

initialled letter, ff110-12v, pen, black-edged paper

f110

9 C St W
June 7/62

My dear Capt. Galton

[15:352]

What is to be done
about this?

Will you tell me
exactly how the
matter stands?

I suppose Capt. J.'s
Instruction about
Aldershot still stands.
Do not let it be
withdrawn. If you
can compass this, then
he must at all
events remain quiet.

f110v

for a little time.
Impressions against
people die out -
And they will
against him, if
he can keep quiet
& keep his Instruction.
I will tell him, if you
like it, (which will be the
kindest thing to do),
as from myself,
how he damaged
himself with Sir. G.L.
This will give him
a lesson against
activity. I wish it

f111

were as easy to give
Sir G.L. one against
indifference.

Capt. Jackson
has won his spurs
as a *practical*
"enthusiast". Tiresome
enough he is, much
more so to me, I am
sure than to Sir G.L.

I cannot help
remembering how,
when I introduced
him to S. Herbert -
S.H. dying, overwhelmed
with business &
vexation broken hearted,

f111v

talked to him &
 saw in him just
 what we do. And
 this Sir G.L., doing
 nothing but nonsense,
 as strong as a
 steam engine, what
 does he do?

Please return
 Capt. Jackson to me
 ever yours
 F.N.

I would ask some M.P.
 to speak to Sir G.L., if
 you thought it would
 do any good. But,
 "men are so soft".

[end]

signed letter, ff112-13v, pen, black-edged paper

f112

9 Chesterfield St
 W

[15:461-62]

June 10/62

My dear Capt. Galton
 Sir G. Lewis has agreed
 that the Iron Ho. at
 Aldershot is to be made
 into a Soldiers' Institute.
 An Iron Ho. is not an
 Institute - only a place
 where an Institute is to
 be put. Who is to put
 it there? Sir G. Lewis
 won't have Jackson -
 who is there who knows
 more about it? If
 Jackson won't do, could

f112v

Genl Eyre be proposed
(As Prest of the committee
on Day Rooms). If so,
he could consult with
Jackson & others -
The H.G. has confidence
in Genl. Eyre. So far
as men are concerned,
Genl Eyre is the safest.
If the H.G. are asked,
they will make the plan
fail.

And after all, now
that the "enthusiastic"
aid of the best man
is gone, how is the
place to succeed at
all? It requires not

f113

only to be begun but
to be watched over -
Would there be any
chance of having a
small Committee say
Genl. Eyre, the Chap. Genl.,
& Capt. Jackson.

I put these questions,
because I am fairly
desperate & no longer
look on the Iron Ho:
as even a *possible success*.

With Capt. Jackson,
it would have had *only*
a fair chance, against
the opposition of the
Officers. Without him,
it has none -

f113v

Is your friend Capt. Hale
R.E. in England? Is he
in better health? Is he
in better energy? Would
he do, instead of Jackson?

Would you & Lord de
Grey talk together & see
if by any consultation
with the H.G. a common
understanding could be
come to?

yours sincerely

F. Nightingale

I will try what you
propose about Genl
Pennefather - But I don't
believe he will do it.
It is asking the H.G. to
organize for the men what
it wants to have for itself.

[end 15:462]

45760

incomplete, unsigned letter, ff114-15v, pen, black-edged paper

f114

9 C St W

June 14/62

[15:462-63]

My dear Capt. Galton

In consequence of
your note, "Cannot Capt
"Jackson induce Genl
"Pennefather to ask
"for his assistance
"in organizing the
"Iron Ho:? I wrote
to Capt. Jackson. This
is his reply - I also
asked him whether
he could recommend
any other Officer to
do it. The second part
of his letter is in reply
to this -

f114v

It is really rather too
good a joke for Pennefather
setting himself up as a
pacificator, where one
of S. Herbert's last
Acts was to offer
Aldershot to Sir Hope
Grant in my presence,
telling me that he
did so because Genl
Pennefather had ruined
Aldershot, as he did
Malta before, by his
discords.

We miss the firm
but gentle hand to put
down this charivari
of children & liars

f115

called the Horse Guards.

In one instance at least
I *know* that the Duke of
C. told a lie when he
said he had not been
consulted by S. Herbert.

Two things one feels
at once, each more
bitterly than the other,
that one did not
fully appreciate the
power of S. Herbert's hand
at the W.O. & that,
if he had reorganized
it, which included the
defining the position of
the C. in C., these things
could not now happen.

I quite agree with

f115v

Capt. P.J., the fate of the
Iron Ho: is sealed, an
Institute will not put
itself there *of itself*.

Can you think of any
thing to be done? I
could set plenty of M.P.s
at Sir G.L. But I fancy
the more you poke him,
the more he won't go.

However, persistency
sometimes succeeds.
Did I tell you that
Lord P., when first
your appointment was
mentioned to H.G., they
said "it was simply
impossible."

[end]

Return me Capt P.J.'s
letters. If you could spare

signed letter, ff116-17v, pen, black-edged paper

f116

9 Chesterfield St
W

June 17/62

My dear Capt. Galton

1. The true answer
to Caffin & Co.: is; -
send me your details
and your Department
shall be re=organized
after the pattern
of the Purveyor's
branch.

2. Whenever one
branch works well,
like the Purveyor's,
it reveals the sores

f116v

- of all the other
branches. And
that is the reason
of his run against
the Purveyor's.
3. Till you have
re=organized all
the other Departments,
to work as well
as the Purveyor's
does, you will
never have any
safety
4. But your case
would be far stronger,

f117

if you would send
the *grounds* of Caffin
& Co.'s proposal -
Because the answer
I enclose is confined
to generalia; & these
are never satisfactory.

If therefore you
want to write a
"slashing minute"
send us the *grounds*.

5. These men are so
desperately ignorant
that they do not
see that their
proposal really
amounts to this:

f117v

to have two Purveyors
instead of one, i.e.
one for the Stores &
one for the Supplies.

6. The Sardinian Army
 recognises the principle
 as so essential, viz.
 to make the sick a
 distinct body from
 the healthy men,
 that a Patient ceases
 to be a soldier, while
 in Hospital, in their
 Army -

 Yours sincerely
 F. Nightingale

initialled letter, ff118-19, pen, black-edged paper

f118

9 Chesterfd St W

June 18/62

[15:352]

My dear Capt. Galton

 The W.O. never
puzzled us so much
in its life as by
giving us this to
answer. Because
there is nothing to
answer.

 On this day many
years ago, the French
guns kept coming
up again & again
to get us out of the
yard at Hougremont
& we answered in

f118v

strong language
often repeated
till we kept the
ground we had
won -

I never heard
the French guns
called reasons-
And I advise you
to answer in the
same way, because
there is no other
way of answering.

[end]

Yours ever

F.N.

Lord de Grey's Minute
which touches only

f119

the administrative
parts of the question,
is the gun, which
just has to be fired
over again.

incomplete, unsigned letter, ff120-20v, pen, black-edged paper

f120

9 Chesterfield St

W

June 20/62

My dear Capt. Galton

What strikes me in
all these papers is
the black ignorance,
the total want of
imagination ~~of~~ /as to a
state of war in which
the War Office seems
to be. Really, if it
were a Joint Stock
Company for the
manufacture of skins,
it could not, as far
as appears, be less

f120v

accustomed to
contemplate, or to
imagine, or to remember
a state of war.

Robertson's Minute,
57 is the only
Genl No good one in
2434
the whole - so clear-
There is one which I
take to be by Maturin, 12/5/62
which is *to the point*
tho' of course we do
not agree with it.

The single square
sheet of letter paper
(I.W.C. 5/6)

signed letter, ff121-22, pen

f121

9 Chesterfield St

W

June 23/62

My dear Capt. Galton

You will find
subject of discord
between B. & H. Comm
& A.M.D. arise out
of the provision in either
of these papers -

The plan I propose
in the enclosed is what
has virtually already
been done, & has
worked well. With
Logan on the Commission,
it will be quite
unexceptionable to A.M.D.

f121v

whereas the other
would stir up dispute,
which it is very
important to avoid.

You will see that
we have ventured to
make the corrections
on the paper, addressed
to the I.G.F.

Yours sincerely

F. Nightingale

By sending the plans
to the A.M.D. first,
you let their Sanitary
officer commit himself
to an opinion *before*
he meets the more

f122

experienced heads on
the B. & H. Commn, -
which it is particularly
desirable (for concord)
he should not be led
to do -

F.N.

JS unsigned draft, f122v, pen

f122v

The enclosed draft fully meets
the case. and I hope Lord
de Grey may agree to it. As
we have been cognizant of the
whole procedure regarding the
Commission from before its
~~ap~~ first appointment till now
we should like very much to
see all the papers - viz the
Cast of the Commission, the
Instructions to it, the instruction
to the Maj. Gen. Int. &c before
they are issued.

initialled letter, ff123-23v, pen

f123 {arch: Chesterfield Street}

9 C St W

June 24/62

My dear Capt. Galton

The principle on which the B. & H. I. Commission can & should work has long been decided.

It is purely & simply a W.O. Commission, & not an A.M.D's one.

All that is to be done with it is to add Q.M.G. as President, in lieu of poor Sidney Herbert, & Logan in lieu of Burrell.

It must decide the plans before sent to D.G. If he wants any further changes, he must confer with the Commission.

The end & object of it all is: -
to teach the Office correct plan making
& to teach A.M.D. (thro' its Officer)
correct principles of criticism

As soon as this is done, it may
cease -

Any intermediate course will

f123v

result in conflict of opinion & jurisdiction
& disputes on all points.

All this was settled in 1857 by
Lord Panmure -

You know, about Fort Pitt School
I fought & gained the point that it
was to be a S. of S. School, not an
Army Med. Dep. School. Had it not
been so the School had better not to
have been.

So I say about this - I quite see
your difficulties. But if you cannot
overcome them, the Commission had
better not be at all than be a
D.G.'s Commission.

If the L.G.F. is capable of
making correct plans, then don't
have the B. & H. I. Commn.

Yours sincerely

F.N.

I expect Dr. Sutherland here at
4 P.M., if you can come & have a
cup of coffee.

signed letter, ff124-24v, pen, black-edged paper

f124

9 C St W

June 26/62

My dear Capt. Galton

The enclosed is
the result of our
experience. It includes
the main principle
required for the
reform of the old
rotten boroughs in
the W.O. The rest
~~will~~/ follow.

The question is,
how to do it? Not
by throwing it in
the face of the
Committee.

f124v

The question must be mooted gradually, as to the separation of finance under a distinct head - then the detail gone into a little & lastly some such scheme proposed.

It would be a step in the right direction & essential in any changes in the Dept.

Yours sincerely
F. Nightingale

initialled letter, ff125-28v, pen, black-edged paper

f125

9 C St W June 28/62
My dear Capt. Galton

I presume you have not much time to read Blue Books.

But, if you would read what Sir John McNeill says in "Military Organization" P. 235, & what I say in the "Notes &c" p. 529, (both marked) on the necessity of dividing banking from supply, I think

f125v

it is to the point.
You can read as
much before or after
as you like. It is
marked for you -
Please return the
books to me at
your convenience,
as I have no other
copies -

Sir J. McNeill
speaks only as to
the field, I speak
only as to General
Hospitals, which
was all I was
asked about. But

f126

the principle is the
same as to all
Departments & at
home -

I declare to you
that my principle
is all gleaned from
sad experience -
that (even in my
small way as Head
of the Nursing in the
Crimean War) the
difficulties entailed
by the fact that, if
you offended the
sources of supply,
which I was compelled

f126v

to do constantly
(e.g. Purveyor Fitzgerald
under Sir John Hall
at Balaclava) you
could not get your
money to pay current
expences - these
difficulties, I say,
were such that, if
I had not had
other independent
sources of getting
money, I could not
have gone on -

And I was steadily
obstinate on this
point (in composing

f127

the "Regulations") after
I came home -

The Purveyors *in
the Crimea* have
positively refused
to honour the Cheques
I was empowered
(by S. of S. letter) to
draw upon them.

And, on the other
hand, I have had
at *Scutari* thousands
of sovereigns at a
time in bags in
my bedroom, entrusted
to me by officers,

f127v

who preferred
making me their
banker, because of
the perpetual source
of discord: "offend
the Commissary or
Purveyor & you won't
be able to get your
money."

I mention this
only as one reason -
There are many
others for doing
away with the
confusion of duties
at home & abroad,

f128

in peace, if peace
is to be a preparation
for war, & in war.

Yours ever

F.N.

f129 envelope addressed to FN, January 29, 1862

signed letter, ff130-33v, pen, black-edged

f130

9 C St W

June 30/62

My dear Capt. Galton

I send you the
two letters from Col:
Higginson about the
Montreal Institute,
which please show
to Lord de Grey &
return to me - as
I have promised
to send them some
of the things they
therein ask for -

But lest neither
you nor Lord de Grey

f130v

should have time
to read the letters,
I copy an Extract
about the most
important part,
(the application for
£250) which is
an answer to a
question Lord de Grey
was so good as to
put to me - saying
that no application
had yet been made
to the W.O. You see
that a general one
was made two
months ago.

f131

2. I do not take Col:
Higginson *au pied de
la lettre*. He says that
he disapproves of
Clubs out of Barracks.
Yet he establishes a
club out of Barracks
He wishes the Institute
to be supported on
the sale of beer -
which is, in effect,
introducing the Canteen
into the Club - which
is what we want to
avoid. The profit
on the sale of tea
& coffee would be
far better -

f131v

I do not know whether
 this is a thing in which
 the W.O. would choose
 to interfere. If it did,
 it might give £----
 if beer were abolished,
 if not, a lesser sum:
 3. Could you send to
 the Surveyor's office,
 & let me know the
 cost of (& the best place
 to get) a "~~tilleg~~/good chest of
 carpenter's tools",
 which I suppose
 the R.E.'s have, & which
 you see they ask for
 here? Yours sincerely
 F. Nightingale

initialled letter, ff132-34v, pen

f132 {arch: [May-June 1862]}

Private

1. You may depend
 upon it that Mr.
 Stephenson did say
 what Genl. Lawrence
 attributes to him.
 It is such an
 impossible thing
 to coin. And we do
 know that the letter
 of Instructions to
 Capt. P.J. was in *her*
 (Mrs. Herbert's)
 handwriting.
2. Lord de Grey may
 "write" & Col. Simmons
 may read any letters

f132v

"recommending the
"Iron Ho: to him".
But Col: Simmons
is & remains its
most virulent
opposer: & converted
(the other day at
Aldershot) poor Sir
H. Verney to his opinion.

Sir G. Lewis has
dragged down *in 10*
months the W.O. to
the position of contempt
out of which Sidney
Herbert was 5 years
dragging it up -

f133

And we have not
seen the lowest of it
yet.

Nothing is wanted
but what he does, viz.
to let the agencies
work, *against* which
Sidney Herbert's 5
years were a continual
struggle.

When Sir G. Lewis'
officers are manifestly
in the right & the
H.G. manifestly in the
wrong or else
interfering in what
is not their business;

f133v

the only thing to do
is to resent it, to
put back the H.G.
into its right place.
Sidney Herbert did
this *always*, tho'
with manly courtesy.
Sir G. Lewis, like
the last King of
Prussia, is born
to bring his throne
(or office) into
disgrace

You will see
F.N.

unsigned note, ff134-35, pen

f134

As to the Iron House
at Aldershot

Sir H. Verney did
get the direct answer
from Sir G. Lewis that
it was to be for a
Soldiers' Club -

This Mr. Pridmore
is a straw-man put
up to undo the
previous promise.

I have told
Sir H. Verney, who will
probably go to Sir G.
Lewis. But if you
could think of anything
more that he could do,
I would ask him.

f135v {written across the corner}

Sir H. Verney
sent me the two
enclosed. Please read
them & send them back
to me. And shew them to Lord
de Grey, if you think fit.

We could easily get Notice
made of a ~~Motion~~/question in the Ho: of C. about
this Mr. Pridmore & his "6 months'
rent free"

initialled letter, ff136-41, pen, black-edged

f136

9 C St W

July 2/62

My dear Capt. Galton

Thanks for the
information about the
carpenter's tools. I
am glad the expence
is no worse

About the reform
in Stores, Commissariat
&c.

There is no question
that, if Sidney Herbert
were S.S.W., the
Commission would
be the way.

The Accountant Genl.,

f136v

Commissary Genl, head
of Stores Dept. Purveyor
in Chief, a good
Regimental Paymaster
(& a representative
of all other Depts.
having to do with
money, or paying
accounts & accounting)
should be on it.

But then the
Instruction to them
must be (& would
have been in S.
Herbert's best days)
having decided to

f137

separate the cash=
paying ~~Dept~~ from the
supply in the Commissariat
& Stores Depts, you
are instructed to
report to me the
best means of
doing so." &c

Any ~~Instruction~~
Committee, acting
upon any less
precise Instruction
than this, would
be worse than
useless; - & would
end in the same

f137v

result as that of the
Committee of which
you sent us the
papers. Because
there is not one
of them who knows
anything at all
about the subject,
except one, & he
actually recommends
the very course
which has destroyed
one Army, of which
destruction he
was partly a witness.

Now I am totally

f138

-2-

ignorant whether
the present S.S.W.
could be got to
issue such an
Instruction as this.
And, even if issued,
the men would
still have to be
talked to; &
shewn the matter,
The Accountt Genl
if it were properly
shewn to him
(he is the stupidest
& most important
man of them all)

f138v

would be on our
side. Because it
exalts his office.
He has got the
accounting. He
has not got the
cash paying. *This*
would give it him.

I presume every
other man, (except
the Purv. in C.) would
be dead against
us. And therefore
they would do nothing,
excepting under
such a *positive*

f139

Instruction as I have
supposed.

Then they must
collect evidence
examine Sir John
McNeill &c. Sir
J. McN. was always
of opinion (tho' of
course he could
not state this in
evidence) that,
besides Filder
being incapable &
Ld Raglan so soft
(as an administrator)
there was a reason

f139v

{illeg}/for the utter breakdown
of the Commissariat
in the Crimea - in
what I have told
you, viz. that it
was impossible
for Officers to
make such an
outcry, *as they
ought to have done,*
because the purse
strings were in
the hands of the
Commt, who could
always thus starve
out any troublesome man.

f140

I have got the
M.S. into my head
sufficiently (so that
*if you could send
me copies of the
three Memas*) I
could do it!

For God's sake,
do nothing
rashly. It is
so important

N.B. It appears

f140v

for one thing,
that your present
branch is quite
sacrificed. It
will just go back
to what it was
5 years ago.

I was so ill
yesterday that
they did not
give me your

f141

papers till this
mornng. I have
read them
attentively but,
could not find time to consider
them. PRAY let
me have time
to do so - at least
put off the final
decision, till
you have had
time to do so.

F.N.

unsigned note, ff142-42v, pen, black-edged

f142

About Iron House
at Aldershot

Sir H. V. says that
the answer to his
question (in the Ho: of C.)
was so explicit that
several members
came up to him
(whom he did not
know - soldiers) &
congratulated him
on the certainty of
"that being settled
at last" - ~~& that~~
he will see Sir G. L.

f142v

remind him of this,
& if he can get no
satisfactory acquies=
cence, ask another
question in the Ho:
(which I have
already written
for him).

signed letter, ff143-44, pen, black-edged

f143

9 Chesterfd St W
July 14/62
My dear Capt. Galton
Dr. Longmore is
out and out the best
man you have for
such a work.
But as to the
Syllabus - ~~It~~ such a work should
represent the Army
Med. Dep. rather
than one of its Officers.
The D.G. should
be consulted privately
as to how to bring
to bear on it all
the experience they
have -

f143v

Muir & Rutherford
should be asked for
suggestions as to the
Field Service.

There should be
a distinct Chapter
~~on~~/or Chapters on
Sanitary details.
These should be
submitted to your
new Barrack &
Hosp. I. Commission

A really good
comprehensive Manual
-but it should be
very short - and
should be all in
one work should

f144

thus be drawn up.

The (green) Regulations
should be the basis

Yours sincerely

F. Nightingale

There should be a
paragraph about
the connection of
Medl Officer &
Nurses, which I
will do (or revise)
for you, if you like
it. also upon the basis of
green Regulations.

unsigned memorandum, ff145-48v, pen

f145

PRIVATE and

CONFIDENTIAL
{arch: [Aug 1862]}

NURSES

1. I admire how the
[15:160-61]
responsibility of
authority, succeeding
to the irresponsibility
of opposition, has, in
one short year,
converted Mrs. Shaw
Stewart to reason.
A year ago, (& just
one fortnight before
Sidney Herbert's
death, she wrote
him a violent, nay
furious letter, for
asking her to be
Supt. Now she will
take the Supcy *General*
like a lamb.
2. Except one short
passage in Para 3
of her letter, the
whole of it is my
doctrine.

From the moment
that it is intended
to have Female Nurses,

f145v

in more than one
Hospital, the Supt.
General should be
appointed. For it
takes much longer
to prepare women
than to prepare
buildings. And in
her hands is vested
(by the Regulations)
the choosing & training
of all Superintendents
& Nurses.

3. If there is to be
a Supt. General at all,
I take it, it must
be Mrs. S. Stewart.
She is not the best
but the only one -
(altho' it will be
more difficult for
"educated women" to
serve under her than
for Nurses)

f146

4. Netley (i.e. that part of it which is to receive *sick*) - Devonport, & Gibraltar will all require Nurses - But this is a matter to be left entirely to the decision of the Director Genl & Supt. Genl, (as provided by the Regulations). And these two must draw up any estimates for next year, after having conferred together.

5. It must be left entirely to the Supt. General in which Hospital she is to reside the chief part of her time - And Mrs. S. Steward is quite sure to choose the hardest.

But I may point

f146v

out that Netley is
about the last
place to make
the central or chief
General Hospital.
And therefore Col:
Wilbraham or Mrs.
Shaw Stewart will
never choose that,
if left to themselves.

[Netley is of all
Hospls too the worst fitted
for Nurse accommodation.
But that can't be
helped now]

6. The one point
in which I don't
agree with Mrs. S. S.,
is that of making
all Supts serve for
one year as Nurses
in a Military Hospl.
Many educated women
who would do for
Supts. would be lost

f147

for Supts, if required
to do this - But her
own experience will
correct this. And
I need hardly repeat
that it is essential
to leave in the
hands of the Supt. Genl.
(as directed by the
Regulations), *all*
details as to the
choosing & training
of both Supt. & Nurses.

7. Col: Wilbraham
should certainly be
the first head of
the Medical Staff Corps.
And certainly the
M.S.C. should all
pass through the Hospl.,
where the first Governor
& the Supt. Genl are.
This is another reason

f147v

against ever making
Netley into Head
quarters of General
Hospl.

8. I would therefore
strongly recommend
that Mrs. S. Stewart
should be declared
Superintendt General
AT ONCE - (Since by
the act of providing
Nurses' Quarters at
Devonport, the W.O.
has declared its
intention of having
Female Nurses ~~in~~
other than at Woolwich.)
In appointing a Supt.
General, she must be
officially authorized
to choose Nurses for
the preliminary training
& means must be

f148

placed at her disposal
to do so: *what* means
she must be consulted
about.

I mean that it is
not enough to appoint
her as a person to
look out for Nurses
when the (second)
Hospital is organized.

[end]

initialled letter, ff149-54v, pen, black-edged

f149

Hampstead NW.

Aug 5/62

My dear Capt. Galton

[15:159-63]

1. I entirely concur in
Col: Wilbraham's letter
which I return.

His final judgment
about Mrs. S. Stewart
appears to me to prove
his capacity for a
position of command
more than anything.

In Mrs. S. Stewart's
appointment (as in
many other things)
the irresponsibility
of opposition "has so

f149v

manifested ~~my~~ itself -
I mean, many (&
among them herself)
have abused her
appointment, without
ever mentioning any
one who would do
as a substitute.

2. When there are
more Genl. Hospls than
one, you will be
obliged to have a
Supt. Genl. *She* must
be your Supt. Genl,
unless another better
can be found.

f150

The sooner the
appointment is signified
to her, (if made at all)
the better - or if
signified to her that
she will have to
look out for Supt.
& Nurses for Devonport,
it would do as well.
All the appointments
of Supts. & Nurses
will rest with her
(or the Supt. Genl.)
whoever she is.

3. There appears to be
some misunderstanding

f150v

about the question
desired to be asked
of her as to the
Nurses' rooms at
Devonport.

Perhaps it should
not be called a
"question" but rather
information which should be given
to her.

There is no "question"
at all about the
~~proposed~~ necessity
of having a Nurse's
room, large enough
for a bed, on one
side the door, &

f151

-2-

a Scullery (on the other
side the door) of
EVERY well-constituted
ward.

This is an *essential*
settled long before
Mrs. S. Stewart or I
were in existence -
not an invention of
either of us or of Dr.
Sutherland (with
whom, if I am
not very greatly
mistaken, I have
had many a tough
battle, before I was

f151v

able to convince him
of the necessity of this
said "Nurse's room" & Scullery)
There is no more
"question " as to asking
Mrs. S.S. *whether*
there are to be these than
there is of asking
her whether there
~~kitchen~~ is to be a
kitchen or a Governor.

The whole matter
arises from a passage
which occurs in
both her & Col
Wilbraham's remarks
viz. that, "if the Nurse's

f152

"room & Scullery are
"each below a certain
"size, they had better
"not be divided but
~~together~~/ one". In this I
entirely concur. But
this implies that
they do not know
what the size of
these rooms at
Devonport is. And
I wished this
information to be
conveyed to ~~them~~ her.
Nothing more -

If you see any
objection to doing so,

f152v

I would not press it.

For the whole difference (practically) that the Nurses sleeping in their Ward rooms would make in the Supt's quarters would be small.

There *must* be Nurses' quarters in the Supt's any way. For if convalescent & OTHER wards are ever nursed by nurses, (which I

f153

-3-

hope they will be ultimately) *these* Nurses cannot sleep off their wards - And therefore *some* "Nurses' accommodation" must always be at the Supt's quarters. Better have a little too much than too little.

[Mrs. S.S. has always advocated the Nurses sleeping ~~off~~ /close to their wards in every possible way. And Dr. Sutherland

f153v

has seen innumerable
documents of hers,
urging this in more
or less violent language.

I thought it
would be a relief
to her to know that
there *would* BE room
for this in the Ward
Nurses' rooms at Devonport,
if desired]

I believe I have
answered all that
was contained, as
I understood it,
in your message to

f154

me thro' Dr. Sutherland.

But as for asking
Mrs. S.S. about this
or any other point
of Hospital *construction,*
the idea never
entered my mouth.

If you convey to
her the Devonport
"information", I would
add that in ~~this,~~
~~as in~~ every future
Military Hospital,
~~the~~ each Ward will
have a little room
adjoining the door

f154v

large enough for a Nurse
(man or woman) to sleep
in. I am sure it
will give her pleasure.

[end]

ever yours

F.N.

initialled letter, ff155-56v, pen, black-edged

f155

Miss Mayo's
Oakhill Park
Hampstead
NW.

My dear Capt. Galton

[16:757-58]

About the "Charmouth
Home", of which I
understand you are
so good as to undertake
~~to~~/to make a sketch for
Ly Herbert,

10 men
10 women

among whom a **x** of
children

is the accommodation
she asks for.

I consider one room
for 4 essential in order

f155v

to hold 3 children *and*
a "Sister", who must
sleep with them -
three other rooms, ~~gov~~/ each
~~the~~ big enough for three,
altho' they may never
be filled up, might
be provided, altho'
statistically the Military
Department would
put 2 ½ into each.

This for each
side, of course

[end 16:758]

f156

2. In any good thing
giving away for Day
rooms,

please remember

(1) Birr. the excellent
Col: Smith has long
begged for a BIG room
His subscribers have
always been treble
his accommodation &
more than treble.

(2) P. Jackson, to
employ in any
Devonport plan.
Because he was
troublesome in doing
good to men, they

f156v

have put him up
at Maker Heights
where there is
no man - only sea
gulls, who don't
want a "Home", at
least not one,
offensive to the H.G.

yours ever

F.N.

Aug 8/62

I have sent back all
the plans & papers relating
to Soldiers' Institutes &c
(which you sent me) to the
W.O. through Dr. Sutherland.

initialled letter, ff157-58, pen, black-edged

f157

Hampstead NW.

Aug 18/62

My dear Capt. Galton

You will perhaps remember sending me four sets of Day room papers lately.

I returned them thro' Dr. Sutherland with the verbal answer that the cases in them would be best met by a code of regulations.

The council of Milly Education had

f157v

(already) drawn up & printed a code, not yet issued, I suppose.

Would you be so good as to send me an amended copy of it (emendations were made by Capt. Martindale & Dr. Sutherland) - I will keep it no longer than is necessary to see that the intention of the Day Room

f158

Committee - (which you know I ~~had~~ got appointed & "instructed") is carried out into effect.

ever yours
F.N.

signed letter, ff159-60v, pen, black-edged

f159

Hampstead NW.

Aug 18/62

[16:758]

My dear Capt. Galton

Thanks for the plans for the "Home for Convalescents" at Charmouth.

As the best construction for a Convalescent Hospital is still in nubibus, would you have the kindness to have made a plan & elevation of the rough sketch we sent you

f159v

Also the cost.

In order that Lady Herbert's Committee may be able to compare the structures. The relation of Patients & Nurses is far more difficult in these than in ordinary Hospitals.

While the Sanitary considerations are easier.

I have no doubt that, after a trial or two, we shall strike out something

[strike out]

f160

good

Yours ever truly

F. Nightingale

There is no "Superintend=
ent of Nurses." the
staff is 2 Sisters

2 maids

1 man

Total 5

(quite enough & too
much for 20 Patients)

But it is absolutely
necessary that the
man should sleep
in charge of the men,
the ~~women~~ Sister in
charge of the women
i.e. close at hand
(when they don't sleep *with*

f160v

them as when there are children.)

And the Sisters' day
room, if existent at
all, must be close
at hand to the women's
day room & the
man's to the men's.

The Committee to
whom the plans
are to be submitted
meets early next
month (September)

F.N.

[end]

initialled letter, ff161-61v, pen, black-edged

f161

Hampstead NW.

Aug 23/62

[16:416]

My dear Capt. Galton

It is utterly absurd
that plan for a
swimming bath (for the
Herbert Hospital). The
conservatory can wait.
It is not a bad idea.
But it is a question
of cost.

[end]

I will study
carefully both the
(Charmouth) plans
And if we have any
alterations to make,

[16:758]

f161v

will ask Mr. Mennie,
if you have no
objection, thro' Dr.
Sutherland.

[end]

I am glad you are
going to have a run.
Please let me know
when you come back.

I wrote to Ld de
Grey about the
Dayroom Regulations.
He has answered &
I hope will do it.

ever yours

F.N.

initialled letter, ff162-64v, pen, black-edged

f162

PRIVATE

Hampstead NW.

Oct 2/62

My dear Capt. Galton

I was quite vexed
at the stupidity of
Dr. Parkes' letter about
the Lectures to the
R.E. Cadets.

But the manner
in which it was set
about was not good.
Ld de G. applied to
very unspecial men
about a very special
subject.

The Council of the

f162v

School (not Dr. Parkes)
ought to be put in
communication with
you & Dr. Sutherland.
And Dr. S. & I would
draw you out a
paper, if you liked
it.

It requires a
very different course
from "two or three
lectures", suggested
by "Col: Harness."

But I read
more in Dr. Parkes
letter than want of
information. I read

f163

ill-health & a feeling
of inability to take
more work -

Many months ago,
Dr. Longmore wrote
me a *private*
information that
Dr. Parkes' health
was failing. & that
an assistant should
be looked out for,
to be his successor
ultimately. I could
not find one. Dr.
Longmore could not
find one - Dr.
Sutherland thought
& forgot.

f163v

Is it possible that
Dr. Becker would do?

Pray, pray talk to
Sutherland on this
subject. It is always
pressing on my mind
But do not put it
about that Dr. Parkes
is breaking up.

[16:416-17]

2. I asked Dr. Sutherland to ask you about the Female Hospl. at Portsmouth. But I am sure he will forget. The Revd Sabin says, if you will not give them the

f164

Hospl you promised, will you allow £240 which will make the present wooden hut practicable? They have private subscriptions & ladies' gifts. And an Anglican Sisterhood (very foolish) have been allowed entry by Lord W. Paulet & are, I verily believe, doing good. Pray talk to Sutherland about the Hospl.

3. Lord Stanley told me privately (I don't know that he knows) that Sir G. Lewis is

f164v

going back to the Home Office, Sir G. Grey to retire, Lord de Grey to have the W.O. But I am tired of hoping.

4. I don't congratulate you on your new Engineer's Dept.. You have changed names, not persons - You will find the want of a man like Major Gordon terribly.

ever yours
F.N.

[end 16:417]

unsigned memorandum, f165, pen

f165

Nursery

{arch:

October. 1862 cf Galton us sufficient reason

6/10/62 why Sir G. Lewis

Will you afford
should suckle
all the soldiers'
babbies, instead of
their wives doing
it? In default
of information,
we can arrive at
no conclusion.

Would not an
extension of the Duke
of York's school
meet the case of
boys which you
put?

It would be a
great good if there
were a Girls' School
of the same kind?

unsigned memorandum, f166-72, pen

[15:358-60]

f166

Preliminary {arch: Oct. 1862
cf Galton
8/10/62}

Netley

The very first thing to do before you build a Hospital is to ascertain how you can get to it. And the very first thing to be done with this Hospital is to ascertain how invalids & sick are to arrive at it.

1. We should recommend a searching inquiry to be made into this matter; to include the following points:
(1) can ships be chartered from all foreign ports, from which sick would be sent, to Southampton Water? and, if so, at what additional cost over that of chartering to the Thames?

f166v

(2) could it be arranged
that ships freighted
to the Thames could
call with sick at
Southampton Water
or Portsmouth harbour?
& what additional
cost incurred for
landing in the Thames?

(3) Suppose sick
landed at Portsmouth,
how would you
propose to convey
them to Netley?

is the projected
railway near completion?

(4) Suppose you should
find that the greater
part of the sick
will have to be
brought to the Thames,
enquire whether
they would bear a
railroad journey
direct to Netley -
or what proportion

f167

if any must remain
at the port of
debarkation?

(5) As you will have
plenty of spare room
in the Herbert Hospl,
enquire whether the
transport service
might not be so
arranged that the
worst cases could not
be left at the Herbert
Hospital, & the others
passed on to Netley.

This is very important
as influencing the
destination of the
Medical School.

[If all the Invalids
could be landed direct
at Netley, it would
be advantageous to
place the School there
qua the poor fellows
to be lectured on -
But on the other hand
Netley is completely

f167v

out of the road to
any other kind of
knowledge. If the
School were placed
at Woolwich, there
would not be so
many good "cases"
But on the other
hand, there would
be the advantage of
proximity to London
& its Hospitals. If
all the "good cases"
could be left at
Woolwich on their
road to Netley,
Woolwich would be
the most advantageous
site for a School]

"good" here = "bad

f168

Appropriation Suppose you discover that you really can get Invalids to Netley, - notwithstanding its errors (& utter unfitness for any purpose at all,) and as you must turn it to use, certainly the best thing to do would be to occupy it as an Invalid Hospital

The building, as you are aware, consists of two distinct parts or sets of wards. The ends of each wing (4 ends in all) were intended in the original design to be occupied by sick men confined to bed. There appears to be accommodation in these end wards for 270 beds. These end wards are the only part of the building

f168v

at all fit for sick
& should be given
up solely for the
use of bedridden
Patients.

The late Director
General drew up a
report on the
appropriation of
Netley for Genl Peel,
which you should see.
In that Report, if we
remember right; he
estimated the no. of
bedridden cases at
1000

4 250

It is very likely
that this number of sick beds
will be sufficient
at all ordinary times.

In each wing, the
central part between
the end wards would
do for out Patients,
not confined to Hospital.

f169

There appears to be accommodation for about 700 of these cases. But to enable this part of the building to be so occupied, it would have to be cut off by doors from the Sick part. And some alteration would have to be introduced into the administrative part of the invaliding arrangements.

At present they divide their invalids into two classes, one, those in Hospital, two, those in Barrack - men awaiting discharge are subdivided into these two classes.

The invalids in Barracks are under ordinary Barrack discipline, subject to ~~ordinary~~ out door treatment by the Medical Officer.

f169v

Barrack discipline,
in the ordinary sense,
is quite out of the
question in such a
building. This distinction
must therefore dis=
appear in the
administration.

All men not
requiring Medical
superintendence
should either be
discharged or passed
back into the ranks.
And there is no
reason why these men
should not go into
Gosport.

f170

The Corridors would
make excellent Day
rooms for these out=
Patients & should be
fitted up with
tables, chairs &
backed forms

A certain proportion
of Invalids will
probably have to
be sent on to
Aldershot, on account
of the nature of the
site of Netley.

If there were
room to spare in
the *sick wards*, &
if there were a
rail way, it would
be easy to send
certain cases of
sickness from

f170v

Portsmouth &
Gosport to Netley.

Convalescents, who
at present encumber
the Portsmouth
Hospital, might
also be sent to
Netley.

To complete the
accommodation at
Netley, at least 80
married quarters
would be required.

It is absolutely
essential that
soldiers' wives &
children should
not be admitted
into the building.

[end]

f171

Soldiers' Day Rooms

{arch: Oct 1862

[15 : 465]

cf Galton Both plans are good.
 & might be used, as
 circumstances suggest.
 {written in faint pencil Your pencil criticism
 part} The Serjeants we altogether concur
 have a Mess with. But I would
 not be too saving:
 when they have otherwise the end
 might be missed.
 men enough Neither plan provides
 a Day room for N.C.
 then a Day Room Officers. Should there
 afford not be one?
 ? Would it not be
 cheaper to construct
 the long plan on two
 floors - Library &
 Reading room above
 game room below -
 bar &c at the end.
 where also the N.C.
 Officers' rooms might
 be placed.

f171v

Of all things, put
up one on trial,
before you issue a
Standard plan. If you
do this, the long plan
would be the best.
Could you not obtain
the N.C. Officers'
room, by a projection
behind the centre,
to include the space
occupied by the
lavatory, which
latter might be
placed outside

{sketch}

There should be a
a few smoking seats
placed against
the wall under the
Verandah

f172

Use your gas=lights
to assist in ventilation.

[end 15:465]

initialled letter, ff173-76v, pen, black-edged

f173

PRIVATE

Hampstead NW.

[15:360-61]

Oct 15/62

My dear Capt. Galton

I am quite aware
that the state of Fort
Pitt is as bad as bad
can be. And Col:
Wilbraham's is rather
a moderate
description
of it.

Netley must
certainly have a
Governor, Orderlies &
Nurses. But that
it should be head
quarters of the Army

f173v

Hospital Corps & of
the Nursing Staff
I do not agree.

Much will
depend however on
the number & kind
of *sick* sent there.

At present, as
far as I can see
Woolwich, with (say) 150 Invalids will make
a much better
Head Quarters, than
Netley, with its
250 sick (as
estimated by Alexander)
& its mass of loungers.

f174

comprising much of what we
now see at St. Mary's
Barracks

That *the sooner*
Col. Wilbraham is
made head of the
Army Hospital Corps
the better - is certain
~~undoubtedly~~

2. With regard to the
Supt *Genl*, it has
always been my firm
faith, (& what
made me write those
Regulations) that
if there is no
Supt. *General*, better

f174v

have no Nurses (in
more than one Hospl)
[Otherwise I have
nothing to add to
what I wrote
yesterday].

3. Confound that
Netley Hospl. I had
to write (what I
wrote yesterday) 1. for
Ld Panmure, when
I first returned
from the Krim. 2. for
Genl Peel with poor
Alexander; 3. for Mr.
Herbert. This is the
fourth, if not the fifth

f175

"time of asking" (for
that bad building)
How wise the Admiralty
are in their own
interests!

4. Yes, I have read
 your Gibraltar Report,
 till I require an
 effervescent after it.
 I have seen it
 naked as it was born;
 in its long clothes,
 in its short clothes,
 in its jacket & trousers
 & now in its tail coat.
 It is admirable &
 uncommonly much wanted

f175v

5. Don't believe what
Sutherland tells me
Sutherland told you
about Dr. Parkes.
He only said it to
contradict me.
Sir Jas: Clark saw
Dr. Parkes for a few
minutes & said
offhand there was
nothing the matter
with him. And
what is that ~~mat~~
compared with
the opinion of Dr.
Longmore, who sees
him every day, & who

f176

thought so seriously
of it as to write to me?
Whether by concours
or otherwise, I feel
it of the first
importance, to choose
an *Agrégé* to Dr. Parkes.
If you can bear
this in mind &
without telling
Sutherland that I
have written to you
again, say to him
that you have
heard very bad
accounts of Dr.
Parkes' health: & it
would be well at all events
ever yours

F.N. (T.O.)

f176v

to be breeding up a
successor even were
he in the best health.
F.N.

[end]

unsigned memorandum, ff177-77v, pen

f177

1862 {arch: Oct 15 1862}

Gibraltar
36

{written in the left
margin, not in FN's
hand}

To be returned to
Capt. Galton
D.G.

1. Why have you got rid of Q. Mr. Hume from Gibraltar, the best man you could possibly have had there?
2. He is quite right about the Officers' Library. But it does not follow that a similar Soldiers' Library would be equally successful. You have in your Report recommended Regimental Libraries as best adapted for the scattered Barracks. And these might very well be supplied from a Garrison Library in the manner recommended by the Committee on Dayrooms - But then it must not be forgotten that Barrack

f177v

Dayrooms & Game rooms
are required at the
same time

There is nothing in
Major Hume's letter
to alter your own
recommendation for
his proposal is in
reality part of yours.
What is required is
that yours should be
carried out as
speedily as possible

Encourage Major Hume
to give you more
information about
the subject mentioned
at the end of his
letter.

initialled letter, ff178-79, pen, black-edged

f178

PRIVATE

Hampstead NW.

Oct 22/62

My dear Capt. Galton

I cannot be easy
without sending you
Dr. Longmore's &
Sir James Clark's
letters about
Dr. Parkes' health.
You will see that
Sir J.C. thinks
very differently
from what Dr.
Sutherland says he
does. PLEASE *return*

f178v

them to me -

 You will see that
Dr. Longmore does
not wish his name
to be mentioned.

 If you can bear
in mind that it
is of the highest
importance to appoint
an agrégé to Dr. Parkes,
whether by *concoure*
or otherwise, &
occasionally to
remind Dr. Sutherland
that you have
heard this on good

f179

authority without
mentioning me or
Longmore, I should
feel obliged.

 ever yours

 F.N.

I have marked the
passages in both
letters.

initialled letter, ff180-81v, pen, black-edged

f180

Hampstead NW.

Oct 23/62

[16:417]

My dear Capt. Galton

Dr. S. gave me a
most splendid account
of ~~the~~/your Herbert Hospl.

[Poor woman! I shewed
her your photographs of it.
She is gone abroad
to day for the winter.]

He also asked me
about the Nurses'
kitchen.

Under me & Soyer
the best way was to
cook their food in the

f180v

Genl. kitchen. But then
neither I nor Soyer
are going to be Supt.

Would you ask
Col: Wilbraham to ask
Mrs. Shaw Stewart
what she would
recommend?

whether she
would have a small
kitchen in the
Administration block
for Nurses, well &
sick (there must be
some means of
cooking for sick Nurses)
If so, this small kitchen
apparatus might be

f181

in the Nurses' day room,
which will be very
little used by them -
or in the small Scullery,
which, if I mistake
not, is near the Sick
Nurses' room -

Or whether she
would have the
Nurses' food cooked
in the Hospital &
carried to them in
their little ward rooms?

and if so whether
the Genl kitchen may
be used - or whether
one of the little rooms
in the Hospl ~~might~~ /could
be set apart for this

f181v

purpose?

Any how the Nurses
must have the means
to make their own
teas & breakfasts.

Any how the Supt.,
her maid, Linen Nurse
or Nurses must have
their dinners cooked.

So that I think
Mrs. Shaw Stewart
had better say what
she recommends in *all* these things after
her year's experience,
which has somewhat
modified her opinion.

yours ever

F.N.

[end]

incomplete letter, ff182-83, pencil, black-edged paper

f182 {arch: [ca Oct. 1862]}

Genl Eyre's chief criticism as to one third of the area being too small for the Library appears to be met by the plan which shews the areas of the Library & Games room to be respectively 50 & 65

[15:465]

There appears to be something in Major Genl Hutchinson's Report that a room 65 ft by 30 with 12 large windows will not be comfortable with 2 fireplaces. If this be so, cannot you get over the difficulty by one fire place on each side & a fireplace or a stove at the end.

f182v

Could you enlarge the Bar by taking a foot or two off the Lavatory? His suggestion of a semi circular counter projecting into each room is a good one

Col Gordon's remark that, if the building is to be extended upwards, the space in the present hall would be too small for the staircase deserves consideration. The question has advanced so far since the Chelsea Barracks was planned that it is worthy of consideration whether the Day Rooms there could not be improved into Clubs

f183

Now that all the ruts are
filled up & the road is
clear, pray drive on -

Has Ld Shaftesbury got
the start of you at
Aldershot?

Who has got the Iron
House after all?

[end 15:466]

f183v {arch, in faint pencil: was separate from the packet
of letters. Perhaps a draft}

initialled letter, ff184-85, pen, black-edged

f184

Private

My dear Capt. Galton

I am afraid Col:
Wilbraham is not very
favourable -

Sir James Clark
has now written to
Dr. Sutherland himself
with, alas! a most
unfavourable account
of Dr. Parkes' health
in a letter from Dr.
Aitken. I hope

f184v

the matter as to an agrégé will now
strictly be put in an
official form -

I think Sir J.C.
will write to you
about it.

You have not
returned me his
letter to me & Dr.
Longmore's. Please do,
if you ever do
return a letter.

I am glad the
matter is now taken
out of my & Dr.
Longmo's hands,
who did not wish

f185

his name mentioned.

I go to 32 South St
on Saturday
yours ever
F.N.

Oct 29/62

signed letter, f186, pen, black-edged

f186

32, South Street, {printed address:}
Grosvenor Square. W.

[16:417]

Nov 3/62

My dear Capt. Galton

You will remember
that you were so good
as to say that, if Mr.
Sabin (Portsmouth
Chaplain) would
state his case about
the Female Hospital,
you would see what
could be done.

Here is his case -
Has a formal
application come before
you? What shall we
do F. Nightingale

[end]

unsigned letter, ff187-88, pen, black-edged

f187

32, South Street, {printed address:}
Private Grosvenor Square. W.

Nov 7/62

Oh my dear Capt. Galton
if your Horse Guards
would not be the
broadest farce ever
yet played at the
Haymarket, I'll eat
my head.

They abuse poor
Jackson (who did
know all about it)
& get him sent away,
for advocating the

f187v

very scheme which
now Genl. Knollys
(very ably & justly)
sets up against Col:
Simmons, who knows
nothing about it
but whom the H.G.
employ (in preference
to the man who did
know) & then disavow.

~~You know~~ Col:
Simmons is exactly
like the French
Government who, in

[8:438]**f188**

order that the men
may not suffer
from diseased vice,
sets up an "opposition",
healthy vice -

Hi! Hi! I wish
your Sir G. Lewis,
instead of writing
a Latin squib on
"Hey diddle, diddle,"
would spend his
time in exploding
such doings as this,
with a real bona
fide pathetic Hey diddle.

[end 8:438]

initialled letter, ff189-90, pen, black-edged

f189 {arch: 8 Nov 1862 cf Galton 8/1/62}

32, South Street, {printed address:}
Grosvenor Square. W.

Nov 3/62

My dear Capt. Galton

It is just as I
said. Dr. Sutherland
took my copy of the
Army Medl School Report,
& now he can't find
it (I have sent
up to him) He says
however that there *is*
an authorized copy
in the W.O. & that

f189v

it will be found in
the Register about the
date of its being sent
in, March 29, 1858.

What I have are
all first or second
Proofs.

But to the best
of my recollection,
the one Dr. Sutherland
stole from me in
the spring of this year
was for the W.O. &
was left by him there.

F.N.

f190

I gave one to Count
Strzelecki in November
of last year. Could he
find it for you?

There were only
6 copies printed
small 8vo form.

initialled letter, ff191-91v, pen, black-edged

f191

32, South Street, {printed address:}
Grosvenor Square. W.
Nov 8/9/62

My dear Capt. Galton

I have a Report
of the Committee on the
Med. School the one
you want & will
instantly look for it.
I have a dismal
fear that Dr. Sutherland
took it away, in
which case he will
never find it. I
will send up to him.

f191v

And in any case I
will send to you
as soon as I can.

Yours ever
F.N.

initialled letter, ff192-93v, pen, black-edged

f192

32, South Street, {printed address:}
Grosvenor Square. W.
Sunday {arch:[9 Nov 1862]}

My dear Capt. Galton

I send you (first)
proof of Report of Army
Medl School and
(signed) proof of another
Report - both of which
please return to me.

Neither are they
least use. And I
only send them to say,
if you want them
to write instructions,
tell me to write the
instructions and I

f192v

will send them to you
tomorrow morning.

ever yours

F.N.

About your brother, Dr.
Cameron Galton, I have
never been able to
write to you. If there
is a known vacancy
for him at Malvern,
that is a different
thing, & he knows
more of Malvern now
in that case than I do.

f193

But you know I am
strictly professional. If
I had a footing in one
of the great London
Hospitals like Middlesex,
which is besides the
most *advanced*
Medl. Staff in the
kingdom (with the
exception of that
double dealing quack
in his own interests
Dr. Murchison) if I
had such a footing,
nothing but a
starving family would
make me give it
up. And my Hospital

f193v

practice would be
the last thing I would
give up, if I were
a great man,
because Hospl. practice
must be the basis
of all real greatness
in the profession.

unsigned letter, ff194-95, pen, black-edged

f194

32, South Street, {printed address:}

Grosvenor Square. W.

Of course Nov 21/62

it is only {written in the top margin}

necessary

for printer

My dear Capt. Galton

This blanket has
been discussed and
re-discussed, when
in reality it requires
no discipline.

It began at the
time that ventilation
was invented.

We all knew
that it was necessary
to substitute
blankets for foul air

f194v

to keep the men warm.

The origin of Dr.
Sutherland's & my
experience was the
Crimea - where, with
a thermometer at
3° or 4° above zero,
both healthy & sick
men were comfortably
warm thro' the night
in slim wooden huts,
with the ridge open,
so that you could

f195

see the sky through
(& very cold I was
who was sitting
up)

This is a good
opportunity of
beginning the issue.
But, if you have
any difficulty,
refer it to the
Barrack & Hospital
Commission

initialled letter, ff196-97v, pen, black-edged

f196

32, South Street, {printed address:}
Grosvenor Square. W.

Nov 28/62

My dear Capt. Galton

No Barracks that
we have in India was
so bad as that in
Ceylon - If those in
India are the worst
possible, those in
Ceylon are worse than
the worst possible.

Reform your
Cinghalese Barracks
& get a Hill Station
there - there is no

f196v

possible loop hole
for them out of this
scrape.

As to our "Indian
enquiry", it clearly
shews three things:

1. that men do not
get acclimatized
to bad sanitary
conditions
2. that men may
serve in India
under existing
conditions 10-12 years
3. that they may serve

f197

in India as long as
anywhere else under
improved sanitary
conditions including
Hill Sanitaria.

But your real
Ceylon question regards
Colonial expenditure.
And the C. in C. and
Dr. Gibson choose to go
to work together,
utterly ignoring all
the conditions of their
question. I can't

f197v

help them out of this.

 If the Barracks
are reformed & the
Hill Station provided,
the men will live
if not, not -

 Neither Gods nor
men can give any
other answer.

 Yours ever

 F.N.

I send you a copy of my
own paper in the Indian
Enquiry "Confidential",
of course, till Blue
Book is out.

initialled letter, ff198-99v, pen, black-edged

f198

 32, South Street, {printed address:}
 Grosvenor Square. W.

 Dec 4/62

My dear Capt. Galton

 I send you our
"Abstract" of the
Indian Stational
Report - one
("Confidential") for
you - one for Col:
Greathed who is,
as you know, a
member of that Indian
Commission - if
you will have the

f198v

goodness to forward
it to him, as well
as my own paper,
a copy of which I took the
liberty of sending
thro' the W.O., addressed
to him, last week.

Dr. Sutherland tells
me that you said
my letter about
the Ceylon troops
was unintelligible.
It was a *great*
deal more

f199

unintelligible as ~~what~~
he wanted me to
write it. All that was
intelligible I put in
of my own gratuitous
kindness.

But we are
seriously doing Ceylon
now. And when
you have got the
Statistics from D.G.
(which Dr. S. tells me
he asked you to
ask for,) we will
seriously do our best
if you will send
the papers to us.

f199v

It seems to me a
long time since I
have seen you - not
that I have anything
to say - rather I
want to hear. Do
you ever spend a
Sunday in London?
or would you look
in upon me about
4 o'clock, some day,
Sunday or otherwise?
But please let me
know beforehand.

ever yours
F.N.

initialled letter, ff200-03, pen, black-edged

f200

32, South Street, {printed address:}
Grosvenor Square. W.
Dec 5/62

My dear Capt. Galton

I send back "Punjab".

[9:124]

He comes back to me
(like the rats of
Ehrenbreitstein) again
& again. And I can't
prevent his getting
up stairs. The India
Office are so fond
of him that every
member sends me
a copy.

f200v

All the reporting we
can do, if we do it
for 100 years, is no
good, if this is the
line prevalent &
admired out there.

What we give our
lives to prevent, they
advocate.

What killed Lord
Raglan in the Crimea,
what has produced
endless Choleras in
Europe, they approve

[end 9:124]

f201

Dr. Gibson wishes to
"keep it always at his
elbow for reference"
(& advice, I suppose).

Please look at, e.g.
P. 5, Para 29; P. 64, Par. 433
P. 10, Par. 60
P. 28, Par. 153

& *passim*
(here are Mackinnon,
Green, Gordon & Chevers,
all good men,
advocating what
we know to be death.)

The Medical Officers
have proved themselves

f201v

quite able to point
out the evils. But
they have no more
clue to the remedies
than my cats have.

(who, by the way,
advocate just the
same system of
DRY drainage)x

The point where the
Sanitary engineering
touches the Medical
part of the subject
is entirely wanting.

This Report proves **[9:124]**
two things: 1. that it

x only my cats cover it up, which the
Indian Doctors don't propose to do at least for Natives

f202

is impossible to
exaggerate the
Sanitary defects of
Indian Stations.
2. that Indian
Medical Officers, (if
this Report fairly
represents their
intelligence on such
subjects) are the
best agents possible
for increasing the
high rate of Mortality
in the Indian Army.

Anything more
hopeless than the

f202v

infinite hiatus
between the mischief
described & the
remedies recommended
I have never seen.
~~For~~ It is greater
than that in the
Crimea.

I wish I were
going out to India.
Others dread it.
There is *nothing* I
should like so much,
if it were only possible.
ever yours
F.N.

[end 9:124]

f203

Please read, & give
the enclosed to Mr.
Thomas, & accept it
yourself for thanks.
I shall, of course,
tell Ly Herbert
(& the Chairman)
to write & thank.

initialled letter, f204, pen, black-edged

f204

32, South Street, {printed address:}

Grosvenor Square. W.

Dec 9/62

My dear Capt. Galton

This is the "early
part of next week."

I was in hopes to
have heard from
you that you were
coming to see me.

Could you tell
me what day you
went to Woolwich
with Dr. Sutherland
in October last?

ever yours

F.N.

initialled letter, ff205-06, pen, black-edged

f205

32, South Street, {printed address:}

Grosvenor Square. W.

Most Private Dec 24/62

[15:466-67]

My dear Capt. Galton

I understand that
Sir E. Lugard objects
to Col: Clark Kennedy
being consulted about
the Netley affair, on
the ground that it
would offend Col:
Wilbraham. I am
quite sure this
would not be the
case -

ever yours

F.N.

But, however this may be,

f205v

I trust that Sir. E. Lugard will have nothing to do, & Col: Kennedy something to do with the appointment of Col: Wilbraham's successor at Woolwich. It will be quite ruin if any Artillery Officer is named. any or the first man who will be subservient to the C. in C. or denounce my poor termagant, Mrs. S.S.

f206

Col: Kennedy sifted the Army out; when Col: Wilbraham was appointed, who indeed was named to him by me. Col: Lefroy was consulted & named two Artillery Officers who did *not* do.

Please be very careful; & keep this appointment out of the hands of the H.G. It is most important that, as the Army Medl School,

f206v

so the General Hospital system should be immediately dependent on the S. of S., independent of the H.G.

Is Mrs. S. S. yet appointed Supt. General?

[end 15:467]

initialled letter, ff207-09, pen, black-edged

f207

32, South Street, {printed address:}

Grosvenor Square. W.

PRIVATE Dec 27/62

My dear Capt. Galton

Of course the most
desirably ugly Nurses
cannot be left
without a Superintt
any more than the
ugliest Privates
can be left without
a Commandg Officer.

But, from the
moment that Mrs.
S.S. is made Sup. Genl,
the "Regulations' prevent

f207v

all interference with
her of the kind you
suppose - She cannot
be transferred from
Hospl to Hospl.
It will rest
completely with her
to say whether the
Nurses shall stay
at Woolwich, to name
a Supt. for them, &c
&c. All she can *not*
do is to put in
Nurses where they
are not asked for.

f208

2. Is it really possible that Sir G. Lewis will not fill up the Governorship of Woolwich, because he is bothered by Col: Jervois. Capt. Jervois has written to me about 50 letters on the subject. The whole matter was referred, on the organization of Woolwich Hospl. to Col C. Kennedy, who found, on enquiry, that Capt. Jervois had always kept Yarmouth

f208v

in hot water, by quarrelling with every body.

Col: Eveleyn was strongly recommended by Col. C. Kennedy.

But I do wish the whole matter could be referred to him again.

Or, if you wished it, I would see or write to Lord de Grey

It is really something too absurd that a Sec. of State should not appoint

f209

a Governor, *because*
he is bothered to
appoint a wrong men,
& *because* he cannot
find a Supt. for Nurses.
He has nothing to do
with finding Supts.
He might just as
well find the Nurses
himself.

3. Whether the female
Nursing is continued
or not at Woolwich,
Dr. Sutherland will
become Governor, if
that place is not
filled up.

f209v

It is of the highest
importance that it
should be so, immediately
on Col: Wilbraham's
transfer, because then
the tradition of a
Governor is preserved.
Otherwise on the
occupation of the new ("Herbert")
Hospl, the whole
question may have
to be discussed anew.
And we are not at
all sure of carrying
it. in the way we wish.

But again I say,

f210

pray consult Col: Kennedy.
He knows all the men,
all the enquiries which
have taken place
for which enquiries
Ld Herbert selected
him himself -

 If Mrs. S.S. is to
be Supt. Genl, it ought
to be done at once -
For she has only a
few months to find
a substitute (temporary
it may be) for herself
at Woolwich or at
Netley. after
which she will probably

f210v

make all Supts pass
thro' a year or two's
training -

 ever sincerely yours

 F.N.

Ld Herbert laid it down
that a Hospl Governor
should not be of
lower rank than a
Lt. Col. (under the new
"Regulations.") This in
itself would be a
sufficient answer to
Capt. Jervois.

{printed address: 32, South Street,
upside down} Grosvenor Square. W.

unsigned memorandum, ff 211-13, pen

f211

{arch: 62 [1862]}

1. Would it not be possible to place the Steam Boiler & also the Hot Water Boiler OUT OF the square or circle, so as to allow a free passage round, & diminish the heat of the kitchen?
2. Might not the Steam Boiler be placed in the Cellar and the Steam Pipes conveyed to each of the "Steaming" Boilers?
3. Might not the Hot Water Boiler be placed in one corner of the kitchen & boiled by steam in place of fire?

f211v

4. In all the French Kitchens, there is a brass tap for supplying water to each Boiler - Might not the same arrangement be adopted here? And a Hot Water Pipe laid on from the Hot Water Boiler to each "Steaming" Boiler?
5. Is there any reason for preferring ~~your~~ these small F/Boiling Stoves heated by fire rather than Stoves of the same size heated by Steam?
6. Could not one Steam

f212

Boiler do all the
Steaming, Boiling,
Stewing, *Brazing* (what
is this?) and Hot Water
Boiling for 1000 men
with one fire?

7. Might not each of
the smaller Boilers
have a hot water
tap with advantage?

8. In the Hospital Kitchen,
would it not be
advantageous to fill
up the space occupied
by the end of the Hot

f212v

Water Boiler with small
gas circles for Frying
& Boiling?

9. Would it be more
advantageous to make
tea in a special Iron
Caldron, in which the
water would be boiled
by steam, the quantity
of tea for 1000 men
thrown in, & the
infusion drawn off
by a tap - or merely
to have hot water &
large tin tea - pots?

f213

10. ~~Illeg~~ /The Kitchen for 1000 soldiers is the same size as for 1000 sick. ~~Do you~~/ We intend that the Sick Kitchen shall also cook for Medical & Sick Officers, Nurses & Orderlies? Can it not with this size? Sick are not supposed to eat so much as Soldiers.

{**ff214-16** reply to ff211-13}

unsigned memorandum, ff217-18, pen **f217**

York {arch: [1862?]}

The best reply to Dr. Fraser's letter is the one given by himself, which is: "I am quite ashamed when I think how little there is in it." Nevertheless let us learn from the enemy.

1. we never proposed to give a Convalescent room for all men able to be out of bed; only to let them have a room where they might go, instead of being constantly in the ward. Dr. Fraser shews that all Military patients, or nearly so, are "convalescents". We have given them good wards & a small room for those who choose to go & read.

f217v

2. His remarks about the fittings of the Day-room should be referred to the C.R.S.

3. As to the Surgery - This is simply a matter of allotment. Let them change the Waiting room.

4. The fittings up of the Surgery should, once for all, be settled with the D.G.

5. The want of fittings, tables, chairs &c appear to be boggled. Let them have a Windsor chair per bed. Let them have a bench with railed back in the recess at the

f218

P.S. The only "superfluity"
is the moveable
writing stand he
asks for to shift
about among his
beds - a contrivance
I never say nor
heard of.

end of the ward, and
a garden seat in the
recess outside.

6. In a ward/Hospl of that
construction, the Nurses'
rooms & the wards
have the only windows
which require blinds.

And you must shut
your windows when
your blinds are
down. For no blind
can be constructed
which will not flap
when its window is
open -

7. As to the "great
oversight" of not
having a ward for
scrubbers, pails, brushes,
soft soap, & a "whole
host of things," next
door to the sick ward,
it only shews how
feebly the light of
cleanliness yet

218v

glimmers in the
 Army Medical mind.
 These things should
 of course, be all in
 the out house.

8. The want of this
 light of cleanliness
 has dictated the
 objection to warm
 water for washing
 the sick. Of course
 it is because the
 sick are not
 accustomed to use
 warm water to
 clean themselves
 when out of Hospl,
 that warm water
 is required to
 clean them when
 in it: which Dr.
 Fraser considers
 "ridiculous nonsense"
 His duty is to state
 when the warm
 water is required.

Ask Ruskin to write
 a "Seven Lamps" of
 cleanliness.

And it should then
 be provided. It does
 not follow that warm
 water is to be kept
 on all day & all
 night. With his ideas
 there is no wonder
 that "there is a great
 waste of hot water
 at present."

initialled letter, ff219-19v, pen, black-edged

f219

32, South Street, {printed address:}

Grosvenor Square. W.

Jan 1/63

My dear Capt. Galton

We have secured
a man for the Lecture
(tho' neither a lord
nor useful) for Jan.

6. Many thanks.

Lord de Grey would
do only too well.

But I thought he
was too busy to give
up an evening to
be, as Mr. Lowe
says, a dummy

f219v

There are two
(February) Lectures
unprovided with
lords. Perhaps I
may come to you
again } Many thanks
for some }

ever yours

F.N.

initialled letter & envelope, ff220-22v, pen, black-edged

f220

32, South Street, {printed address:}

Grosvenor Square. W.

Jan 2/63

[16:417-18]

My dear Capt. Galton

My "view" is that
the gap of non=Gover=
norship between
this & the opening
of the Herbert Hospl
is too dangerous -
& that, whatever
government the new
Hospl wants, is
equally wanted by

f220v

the old - also that
all difficulties of
government will
be enhanced by
the ungoverned
interval -

I was aware
of the fact about
the Invalids. It is
a disaster; but
cannot be helped -

You know that

f221

I would mesh *any*
agglomeration of
"Regimental" Hospls
into a general one,
& give it a Governor.

And this is in fact
what Woolwich
will be -

You want Governor esta=
blishments ready to

ever yours

transfer

to the seat F.N.

of war, in

case of war.

[end 16:418]

f222 envelope, black-edged

Private

Capt. Douglas Galton

War Office

f222v {arch: Jan 1863}

initialled letter, ff223-24v, pen, black-edged

f223

32, South Street, {printed address:}
Grosvenor Square. W.

Jan 5/63

[15:340]

My dear Capt. Galton

In re Apothecaries'
Warrant. The poor
fellows are underpaid
- especially as regards
length of service - The
proposed pay in the
Warrant is by no means
extravagant.

But as to relative
rank, that should be
settled on the same
principle as the other

f223v

relative ranks. The
Medical question
of rank, I thought,
was to be settled
a year ago. But if
that is not done yet,
would it not be a
good opportunity to
do it now, & to
include Apothecaries
also?

Rank would be
useful, because, if the
Army Hospl Corps does

f224

well, it could supply
Dispensers from among
its Serjeants, as it
supplies Captns of Orderlies.

This would be an
inducement to exertion.

[end 15:340]

2. The enquiry as to
efficiency of Army Medl
School will delay the
Report of Committee
& one of their
recommendations is
that the Nurses'
accommodation (Netley)
be referred to Mrs.

f224v

S. Stewart. As the
preparation of Quarters
will take time, should
she not be written
to at once, & asked
to go to Netley, &
consult with C.R.E.
there, as to the same

ever yours

F.N.

initialled letter, ff225-27, pen, black-edged

f225

32, South Street, {printed address:}

Grosvenor Square. W.

Jan 2/63

My dear Capt. Galton

In my note about
the Dispensers, there
was no objection to
their being "Commissioned",
but to their being
"Commissioned" before
it was determined
what value of
relative rank that
"Commission" is to
bear. Should not
this be determined
first?

f225v

I thought it a
favourable opportunity
for settling that
question, in regard
to which I was
consulted long ago.
viz. the precise value
of relative rank between
Army Medical & other
Departmts, which, as
you know, has been
exciting a great deal
of dissatisfaction -
Until this is settled,
I do not see what

f226

you gain by "commissioning Dispensers". If it were settled, I would "commission" them at once -

2. In regard to the Woolwich Governorship, I am very sorry that I am too ill to see Lord de Grey now, as he so kindly proposes. But I hope in a few days I shall be able to do so.

[16:418]

If Dr. Rutherford is appointed Governor pro tem. (for which

f226v

he is totally unfit - but then it is quite true there is nothing to do) his appointment must be carefully worded, *not* "till another Governor be appointed," but "till the opening of the Herbert Hospl. when another Governor *will* be appointed." But even this I think so dangerous that I should prefer leaving Col: Wilbraham in

f227

in charge of both Hospls,
 (with Dr. Rutherford
 as his *locum tenens*,)
 till the Herbert Hospl
 be opened, Col: Wilbraham
 of course residing at
 Netley. A good many
 questions will arise
 in the transfer for
 him to settle. Don't
 cancel his appointment
 to Woolwich. that is
 all that is necessary; if
 this plan ever yours
 is adopted.

F.N.

[end]

signed letter, ff228-29v, pen, black-edged

f228

4 Cleveland Row
 S.W.

[16:418-19]

Jan 30/63

My dear Capt. Galton

As you are rapidly
 putting up Female
 Hospitals, the question
 has come up again
 how to organize the
 Nursing.

[I send you two
 letters, which please
 return, as to the
 appointment of a
 Matron to the
 Chatham Female
 Hospl.]

About December

f228v

1860, Lord Herbert referred the question to me, and at his request I drew up a Minute for the Treasury as to Hospitals for Soldiers' Wives, (which was sent in to the Treasury) and also a draft code of Regulations, which possibly may be in the W. Office now.

Could you find it?
Could you tell me in what state the

f229

question of Female Nurses for Female Hospitals is? How are they selected at present; and by whom? Who pays them? And in what way? Is the aid of local Committees admitted in providing clothing, extra nursing &c - and in what way? The Purveyor in Chief would tell you all about this -

If you like to send

f229v

me any information,
I would gladly go
into the question again
of mode of appointment
& organization &c.

I think it is
important both to
vest the choice of
Nurses in a Supt Genl
& to admit the help
of the Ladies of the
Regiment in providing
for the Soldiers' Wives
Hospitals.

ever yours

F. Nightingale

[end]

signed letter, ff230-33v, pen, black-edged

f230

4 Cleveland Row S.W.

Jan 31/63

My dear Capt. Galton

You are quite right
about "getting into
"great expenditure
"with your female
"Hospls." And it is
high time it were
put a stop to.

We considered all
these questions at the
time of framing the
"Medical Regulations".
The regulation is that

[16:419]

f230v

the wives & children
of soldiers, clerks,
office-keepers, permanent
labourers, &c, are
entitled to medicine
& medical attendance
if within one mile
of the Dispensary or
Hospl; But only
for children under
14 years; And not
in labour-cases at all,
unless no other
assistance can be had.
None of these persons
are entitled to any
Medical comforts

f231

nor to Diets. And one
main reason for this
is that with such
people you have no
control over the manner
in which such issues
would be used. [Medicine
can be given, because
it is not a popular
article of diet.]

The poorest class of
these cases is the very
one which the ladies
of the Regiment &c
should look after.
& help with diets &
comforts.

f231v

The origin of Female Hospls was the way in which soldiers' wives & families pig together - Were it possible to give two rooms for a quarter, a Hospl would hardly be desirable. Neither is it desirable, where the number is very small. In large Garrisons, however, you must have female Hospls. And having them, you must give their inmates Diets & Comforts.

f232

And of these you can control the use.

This is simply a matter of administrative necessity. And accordingly the Medical Regulations enable the wives & children of soldiers & (those, of course, only for whom quarters are provided) to receive Hospl. diets &c so long as they are in Hospital.

I would request the D.G. to see that the Regulations are attended to. And I would charge all

f232v

issues *not in accordance*
with them/ese to the
Medl. Officer.

In the event of any
Regimental or local
Committees at Stations,
where there are
Female Hospls, being
desirous of obtaining
admission to a
VACANT BED for the
wife or child of a
permanent labourer,
there would be no
harm in permitting
it, provided such
Committee guaranteed

f233

a certain daily payment
to cover all the Hospl
expences, except that
of Medicine.

yours sincerely
F. Nightingale

[end]

initialled letter, ff234-35, pen, black-edged

f234

4 Cleveland Row S.W.

Feb 4/63

[16:420]

My dear Capt. Galton

It is most important
that the right man
should be selected for
Woolwich Genl Hospital.
But I referred the
matter to Col: Clark
Kennedy (thro' Lord
Herbert) before -
And I have all
along urged that
this should be done
again. Accordingly

f234v

as it could not, it
appears, be done
officially, I did it
privately yesterday
on my own responsibility.
But I could not
get his address at
his house in town.

I again urge
that you should
ask him from
yourself - but if not,
that you should
forward the enclosed
note from me.

f235

which enquires
simply about Col:
Wilford in reference
to this appointment.

He must be a
clever man who makes out anything
of a recommendation
from my guarded

notes to Capt. Jervois

ever yours

F.N.

[end 16:420]

ff236-37, Col. Wilbraham to D. Galton, Woolwich, February 4, 1963, on
retaining the General Hospital System

initialled letter, ff238-39v, pen, black-edged

f238

Confidential 4 Cleveland Row

S.W.

[16:420]

Feb 5/63

My dear Capt. Galton

I am reduced,
by the position I am
placed in, to say,
dogmatically, &
mysteriously, without
giving my authorities,
what my opinion is.
And this is emphatically
against Col: Wilford.

My reasons are

(& they are strictly
private): -

that he is wanting

f238v

in tact & plain good
sense - not progressive
& crotchety. He is also
as much *too old*
as the other was
too young. His great
merits are not for
me to descant upon.
They are too ~~p~~/well
known. But he is
not rendered by
them more able
to see the nature
& scope of the duties
of the Office he
wishes to fill.

f239

Take my opinion
for what it is worth.
I can only say that
after much enquiry,
I have no doubt
myself of its correctness.

The only way in
which I can serve
you farther is, if
you choose to send
in to me the names
of the other candidates,
besides Col: Desborough
I will make farther
impartial enquiries.
& let you know which I consider

f239v

the best -rather than negative any one.
 But I must not be
 asked for my
 authorities.

NB I think Col:
 Wilbraham has
 performed his Office
 to perfection. But
 I would not take
 his opinion of men
by itself.

yours ever

F.N.

All this is *strictly private.*

I had much rather the
 opinions of responsible
 men were asked. But
 if you ask mine, it can
 only be of use by your considering
 {this is completed in the margin of f238}
 it as confidential & not even *guessing*
 at my authorities.

[end 16:420]

ff240-41, Col. Wilbraham to D. Galton, February 6, 1863, arrangements for
 Medical Students at Netley

initialled letter, ff242-43, pen, black-edged

f242

4 Cleveland Row S.W.

Feb 10/63

My dear Capt. Galton

This is a very beautiful
 letter of My Lords, &
 gives very satisfactory
 reasons for the
 necessity of all that
 they are not going
 to do. I am not "de
 l'avis de' my Lords
 "pour la raison
 contraire." But "je
 suis de l'avis
 contraire pour la
 même raison.

f242v

If it had not been possible to alledge a great deal more in favor of the old Army system than they have been able to alledge in favor of theirs, it would have fallen to pieces long before it did.

The real reason of their opposition is that they see certain alterations in the relative ranks looming in the distance.

f243

If you feel disposed to fight it further, we might help you perhaps.

ever yours

F.N.

initialled letter, ff244-45v, pen, black-edged

f244

Feb 11/63

My dear Capt. Galton

I wrote the very minute yours & Lord de Grey's letters were put into my hands (about the Woolwich Governorship) to various authorities.

The answer cannot be long delayed -

But what would you think of my ~~if~~ opinion if

f244v

I volunteered an
opinion about men
whom I only know
by name?

Had you asked
me about Ld William
Paulet or Col Storks
or Sir R. Airey, I
could have given you
an opinion off hand
with the utmost
want of modesty.

The very moment
I have any reliable
information, you

f245

shall have it.

But it takes
some time to make
such an enquiry.
Or what would it
be worth? And Woolwich
I suppose, is not on fire or with
the enemy ever yours
at the gates

F.N.

Sutherland may have
told you that I did not enquire till
Monday. Because he
himself did not
hear of the enquiry
till Monday. But

f245v

I had written long
before I saw him.
and sent my letters
(not thro' the W.O.)

initialled letter, ff246-46v, pen, black-edged

f246

4 Cleveland Row

Feb 11/63

My dear Capt. Galton

[15:365]

One Commandant is
QUITE sufficient for
Netley at least until
you know what the
work is. And if it
proves too much for
Col: Wilbraham (which
from my experience
I should expect
as little as I do an
earthquake at Netley)

f246v

let him himself
recommend a good
Staff Officer to (be appointed
to) carry out his orders.

with this conviction,
I cannot raise my
little finger in
assisting you to
select an Assistt
Commandant, any
more than an
Asst Commander in
Chief- The idea is
too absurd. And the
administrative ever yours
principle a
radically bad one F.N.

[end 15:365]

ff247-48v, JS unsigned, undated note, re India problems (not FN's hand)

signed letter, ff249-53, pen, black-edged

f249

4 Cleveland Row S.W.

Feb 14/63

My dear Capt. Galton

Lord de Grey's letter [9:429-30]

has touched our great
difficulty with India.

Perhaps the best way
would be to wait a
little for the Indian
Report, which is now
in proof; & you will
see what we have
said on the subject.

Of course all we
can do is to lay down

f249v

general principles.

You know but too well
that general principles,
like regulations,
won't act by themselves.
They only lead the
way to practical
results.

Our difficulty
will be ~~with~~ to obtain these.
Lord Herbert wisely
recommended the
appointment of your
B. & H. Improvement
Commn to apply
general principles.

f250

without that Commn
they never would have
been applied in this
country.

Some such Commission
is absolutely necessary
for India.

I have written
this to Lord Stanley
some time ago; &
talked about it to
Dr. Sutherland always.

But the question
of Stations is so
intimately connected
with that of Barracks
that, unless you improve

f250v

the Stations, it is of
little use putting up
(or pulling down) new
Barracks. A Commission
is wanted to bring our
English Sanitary knowledge
(painfully acquired)
to bear on Indian
questions as a whole.
It is quite certain
that there is no hope
of this in India; for
the very last Barrack
they built is the very
worst.

No: there is no
"Indian Sutherland"

f251

-2-

Nothing is more striking
(in the reams of M.S.
replies which we have
now waded through)
than the clearness of
Sight with which
they see the evils; &
the vast gap between
this & their knowledge
of any remedies.

If the India Govt.
would appoint some
Commission at home
to guide the local
Health Commissions
in India, this is the
only hope -

f251v

Your Barrack & Hospl
Commn (with Indian
additions, well selected
qua India) would do
very well. I would
add Rawlinson, who
is the first water
engineer now - is he not?

India is not so
much farther off
than the W. Indies
but that plans could
come over here.
And Dr. Sutherland
might make a run
out there to a few
of the Stations reached

f252

by railway

The fact is, I see in
Lord de Grey's letter
an opening to all ~~who~~
we had hoped for
India.

At all events, the
members, ~~if no~~ of the
B & H. Commission,
if not selected as
members, might be
selected by the India
Govt. as individuals
And we would find
the very best India
men to add.

The principle is, a

f252v

Home Commission to
apply our home experience
to India; & to inform
&, so far guide the
first movements of
the local authorities
in India.

Yours sincerely
F. Nightingale

f253

Private

If you should talk
this over with
Ld de D, I would
gladly help with
the heads of a
Memo.

F.N.

[end 9:430]

initialled letter, ff254-55v, pen, black-edged

f254

My dear Capt. Galton

By the united skill
of Messrs. Sutherland
& Robertson, the
following Regulations
for Female Hospls
were put together:

1. kennel your Nurses &
chain them up till
wanted.
2. when the No. of Patients
does not exceed -----,
chain up the Nurses
without food.
3. let the No. of Nurses
vary every day, as the
No of Patients varies.

f254v

- have in ignorance
fresh & fresh

I send you an
amended copy which,
if you approve,
might be put in type.
And, when revised
by us, should be
sent *by you* to the
Supt Genl. & to the
D.G. for correction,
& additions..

ever yours

F.N.

Feb 16/63

f255v

{sketch of floor plan}

initialled letter, ff256-57, pen, black-edged

f256

4 Cleveland Row S.W.

Feb 18/63

My dear Capt. Galton

I send you the
Memo asked for -
also a letter from
Sir John McNeill,
which please
return to me
If you like to show
it to Lord de Grey,
pray do.

Sir John McN.
being an old Indian
Officer, I sent him

f256v

my abstracts,
paper &c (for the
Indian Sanitary
Commission) You
see how strongly
he thinks of the
necessity for an
organization to
initiate Sanitary
works in India.

ever yours sincerely

F.N.

If anything comes of
this, I should be
very glad to write

f257

the Instructions for the
Commission, as I used
to do for Lord Herbert.

F.N.

ff258-62v, JS unsigned, undated memorandum re India, {not in FN's hand}
ink

45760 signed letter, ff263-66, pen, black-edged

f263

4 Cleveland Row
S.W.

[16:420-21]

Feb 18/63

My dear Capt. Galton

I heard yesterday
from Woolwich that
Major Field R.A. has
been appointed
"Acting Governor"

It is now needless
to enter into details.
Major Field is a good
Staff Officer & has
not the *raging*
religious views which
so curiously tinge so
many good Artillery
(I suppose it is something in the guns)

f263v

officers It incapacitates
them from ~~doing~~ /governing ~~good~~ well
~~to~~ their sick men
among whom there
are of course *all*
creeds. (Some of the
Officers named in
your list were by
no means not of
this class.) I see by the new
Army Estimates that
only a Governor is
entered so that I may say as follows: Altho' Lord
Herbert fixed the pay

f264

at £600, house, fuel
& light, we understood
him that it was not
to be in addition to
military pay - but
that in consideration
of Col: Wilbraham's
standing, he was to be
permitted to draw the
Half Pay of his rank
(about £200) - and
it is not too much
for the appointment
at Netley, which
includes headship
of the Invalid Depot,
&c &c But it would

f264v

be an excessive rate
of pay for the Woolwich
Hospl Governor, whether
he be on half or full
pay, & justly open to
cavil, when compared
with the duties now
to be performed there.
[Besides which, Lord
Herbert never
contemplated a Hospl
Governor under the
rank of Lt. Colonel]
Would you
communicate for me
to Lord de Grey, who
might otherwise justly

f265

think I had neglected
his letter of the 7th
which I received late
on that (Saturday) night
but acted upon before
it had been an hour
in my hands. Sunday
is, for enquiry at Woolwich a *dies*
non. So that I had
exactly three days to do what
I had been urging
for 3 months; & been
told that the Horse
Guards would not
consent to - & then
was not told that
they wanted done in

three

f265v

three days. [There
was nothing in
either of your letters
(which I have by me)
to indicate that 3
months might not be
taken for the enquiry].

One of the Officers
who employed himself
in this so disagreeable
a task, is very much
annoyed first at having
~~been~~ given his trouble
in vain; & then
at having been left
as I was, to learn

f266

by common rumour
that the appointment
had been made

[end]

Yours sincerely
F. Nightingale;

initialled letter, f267, pen, black-edged

f267

4 Cleveland Row
S.W.

Feb 19/63

My dear Capt. Galton

If Sir G. Lewis, instead
of writing a "Dialogue
on the best form of
Government", would
write (or rather
silently act) a
Monologue on the
Dual form of Gov
being the worst "form
of Government", the
W.O. would be much
the gainer - Yours ever

F.N.

initialled letter, ff268-68v, pen, black-edged

f268

4 Cleveland Row
S.W.

Feb 23/63

My dear Capt. Galton

Thank you very
much for a copy of
the Army Estimates -
They are the only
intelligible Estimates
I have ever seen
& a very great
improvement on
any previous method

It is all due to
you. I wish poor
Sidney Herbert could

f268v

have been induced
to take up this subject.

If you have got
the Estimates off your
mind, would you
look in this afternoon
or tomorrow afternoon
to coffee about 4
o'clock? It is only
for a little gossip -
I have nothing to say
tho' a great deal to
ask - principally about
what is turning up as to India
& the ever yours
Sanitary
Commission F.N.
Please say which day, if either.

initialled letter, f269, pen, black-edged

f269

Feb 23/63

My dear Capt. Galton

The only alteration
which appears necessary
in the Purveyor's
Regulation is that
somebody should be
entrusted with a
stick to lay upon
the shoulders of all
such who wish to
change the Regulation
on such trifling
occasions. If the
Chaplain can't select
books "for a week", what
is he worth? Yours F.N.

45760 initialled letter, ff270-71v, pen, black-edged

f270

4 C Row

March 9/63

[16:421-22]

My dear Capt. Galton

The Purveyor in
Chief, who is sincerely
anxious to make
the Nurses answer,
writes to ask what
interpretation he
should put upon
"linen" (in the Regulations)
- whether it
includes *clothing* -
or only sheets,
shirts &c - the

f270v

blue clothing, blankets
&c (in the latter
case) going to the
charge of the Captn
of Orderlies.

My own opinion
is that the blue
clothing, should
for the sake of
cleanliness, always
be in the hands
of the "Linen Nurses",
as it was at
Scutari - while
I would leave the

f271

heavy baggage, like
blankets, mattresses,
bolsters, pillows,
(but not pillowcases)
in the hands of the
Capt. of Orderlies, IF
so desired. Perhaps
they may object to
giving linen=room
to ~~this~~ /such an extent to the
women.

But would you
object to take
privately, thro'
Col: Wilbraham,
Mrs. Shaw Stewart's

f271v

own opinion on it & *send it to* ME. It is
she who will have
to work it practically.

[The P. in Chief is
waiting for an
answer as soon
as possible]

ever yours

F.N.

{appears upside down at the bottom of the page}

4 Cleveland Row

St. James

London S.W.

le 7 mars 1863

Monsieur

Je m'empresse
de répondre à la

[end 16:422]

envelope, f272, pen, black-edged

f272

Ask how Capt. Galton is

Capt. Douglas Galton
12 Chester St
Belgravia

initialled letter, ff273-75, pen, black-edged

f273

4 Cleveland Row
S.W.

March 19/63

My dear Capt. Galton

I have just received
your Indian (Strachey)
paper, & am looking
at it as fast as I
can - It is a very
important paper
And I am afraid
I shall not be able
to send it back
till tomorrow or
Saturday - will that
signify? You must
really put it to

f273v

Lord de Grey on the
score of health. The
I.O. is by no means
so prompt itself as to
justify it in
complaining of us
The reason of my delay is,
I have been very ill,
like you. Dr. Sutherland
I never see. For he
says that he is "so
ill" he can only do
just *what he likes*
And I am doing
work for Lord Stanley.
2. Is it possible
that Mrs. Shaw Stewart

f274

has been gazetted "Supt
Genl at Netley"? There
is no such Officer. And
no such Officer is
possible under the
Regulations. You might
as well gazette
"Director General" of the
"Medical Staff of the
63rd Regiment". Are
the H.G. gone childish?
The difficulty will not
be now. But, when
you come to have
Nurses at Woolwich,
then the difficulty
will come - It ought to

f274v

have been "Supt. Genl of
Female Nurses (at Military
Genl Hospls) *in charge of*
the Estabt at Netley."

3. Col. Wilbraham took
your letter & mine about
the ~~N.~~ Linen to Robertson
& consulted with him.
As Robertson had
referred the question
to me, & I to Col: W.,
in order to have the
question settled as
he liked, it was not
very clever of him to
refer it back to Robertson,
was it?

I hope you will not
make haste back - more

f275

haste worse speed.
And I hope you are
profiting by the fresh
air

ever yours
F.N.

initialled letter, ff276-77v, pen, black-edged

f276

4 Cleveland Row
S.W.

March 20/63

My dear Capt. Galton

I sent this morning [9:430-31]
to the W.O. your India
(Strachey) paper with
my observations.

I was so appalled
by it; (is that all
the India authorities
know about the
remedies to be applied
to their gigantic
evils?) that I
compelled Dr. Sutherland
to come . He backs

f276v

with horror my
observations.

It is only another
proof of what I so
much dread being
dread=able, viz. the
establishment of a
controlling authority
in Sanitary things at
Calcutta [And this
is also recommended
in Strachey]

I think I convinced
Lord de Grey of the
undesirableness of this
And since that I have

f277

seen Lord Stanley -
And he actually (a
most unusual zeal)
went off to Sir C. Wood
& persuaded him to sanction
the establishment of
a (consultative) Barrack
& Hospl Commn at
the I.O. here, with
some modifications.
I hope to see you
when you come back,
as I have much to
tell you about this.
In the mean while,
it is all in (the
recommendations of)
the Report, which I

f277v

received back (complete)
from press yesterday.
I have not yet
sent Ld. de Grey a
copy.

ever yours

F.N.

I congratulate you
on the good account
of Evelyne -

[end 9:430]

initialled letter, ff278-79, pen, black-edged

f278

4 Cleveland Row
S.W.

March 20/63

My dear Capt. Galton

I send you a private
letter of Dr. Aitken's
which please return
to me.

[15:386]

Is there any truth
in it? Because, if
so, it is unquestionable
that now, at the 11th
hour, it would be
better to transfer
the School to Woolwich.

The only reason

f278v

for taking the School
to that inconvenient
situation & unadministrable
building (Netley) was
the Invalids. If the
Invalids are not
going, neither should
the School. But if
the Invalids (or all
the Invalids) are not
going, there was
no need of ever
having Netley at
all.

[end]

ever yours
F.N.

f279

Marianne was
good enough to send
me a capital account
of Evelyne last night
But of course you
have heard this &
more.

incomplete, unsigned letter, f280, pen

f280

If Col. Kennedy can
be careful at Halifax,
he is the man to
organize the route.
At all events, he
should detach a
thoroughly competent
Officer & Staff for
the purpose.

Col. Kennedy is
the best organizer
in the service.

initialled letter, ff281-82v, pen

f281

4 C Row S.W.

March 21/63

My dear Capt. Galton

Longmore is the
only man you have
fit for a Professor of
Military Surgery.

It is all a trick
of the D.G.'s to prevent
his appointment
being made permanent

Muir Mure is the
only man you have
fit for a Director Genl.
And, if he replaces

f281v

Logan he will naturally succeed as D.G., when Gibson retires in a year or two.

The Army Med. Dep ought to be struck down, which makes appointments in this way.

For 1. it has no business at all with the School - and 2. when a Committee is actually sitting upon its efficiency to make such an

f282

appointment as that of Blenkins, without consulting that Comme will ensure Dr. Sutherland & Sir Jas: Clark resigning, if it is confirmed.

Muir ought to succeed Logan, more especially if this India Bk & Hospl Commn is to be - And Longmore ought to be confirmed in the School. The Professors & Committee are already so angry, because it

f282v

appears doubtful
 whether Maclean
 will not be made
 to resign, that they
 talk of resigning in
 a body. Such is the
 unwarrantable
 interference of the
 D.G., upon whom
 the School does not
 depend at all but
 directly upon the Secy
 of State -

I hope you will
 forgive me that I wrote
 to day to Ld de G. upon
 this subject, tho' without
 mentioning your Telegram

f281

{written in the top left margin}

ever yours

F.N.

Please let
 me hear on
 Monday.

initialled letter, ff283-85v, pen, black-edged

f283

4 Cleveland Row

[15:467-68]

S.W. {printed address:}

March 25/63

My dear Capt. Galton

I send

1. a letter & pamphlet
 from Col: Higginson,
 about the Institute
 at Montreal.

The letter is so very
 interesting that please
 shew it to Ld de Grey
 & return it to me

it certainly is a
 remarkable success
 in so short a time

f283v

Of course we don't
approve of the Beer.
If beer must be
sold in clubs at all,
it should be ~~in~~/ at a
little bar quite apart,
in lieu of the Canteen.
Please keep the pamphlet.

2. a letter & pamphlet
from Genl Doyle about
the Halifax Institute.

The letter is so
extremely silly that
please return it
with the pamphlet

f284

to me, without showing
it to Id de G. I only
send it to you to
strengthen your hands
& to make you give
him his money &c

About the books for
Halifax, is there not
an allowance now
made for books? If
so, could this allowance
be spent for the Club
books? We could
make you out a
List of the books
best liked.

f284v

I don't want to save
my own pocket, as
I mean to send him
some books. But
some public provision
ought to be made.

3. a letter from
Capt. Jackson. There
should be some caution
exercised about the
Rules at Aldershot
& no beer allowed.
Would you not submit
the Rules to Capt. Jackson
before being adopted?

f285

Would you write & ask
the C.O.s at Montreal
& Halifax to ascertain
what has been the
practical working
of their Rules (for
each Institute) & to
make ~~any~~ suggestions
for improvement ? IF
any are wanted.

Col: Higginson's idea
is, you see, to abolish
the Canteen and to
establish a Club
under the directions

f285v

of each C.O., also to
sell beer.

If in returning to
me these letters, you
could tell me any
thing to answer, I
should be much
obliged

ever yours
F.N.

[end 15:468]

initialled letter, f286, pen, black-edged

f286

4 Cleveland Row {printed address:}
Private S.W.

March 26/63

My dear Capt. Galton

[15:389]

I send you my
protest about the
Medl School. Make
what use of it you
like. But, if we fail,
I shall refer it to
Lord Palmerston
who, as you well
know, befriended us
on a former occasion.
(after Hawes' death)
ever yours

[end]

F.N.

initialled letter, ff287-87v, pen, black-edged

f287

4 Cleveland Row {printed address:}
S.W.

March 27/63

My dear Capt. Galton

[9:431]

I send you our
Indian Report, confound
it!, at last.

It is *confidential*
& unrevised.

A sorry performance,
in my opinion, so
different from the
masterly touch of our
first Report.

But at least it
is complete & exhausts
the subject.

Please return it

f287v

to me in a few days.

I think I told you
that I had carried
the Home Commission.
(Bk & Hospl) with
Ld Stanley & he
with Sir C. Wood.

[end 9:431]

I hope you are
not going to stay
in town during
Easter

ever yours
F.N.

Add Mss 45761, 269 folios, 228 pages, correspondence with Douglas Galton 1863, microfilm; Adam Matthew reel 12, thick-edged mourning paper used throughout volume

initialled letter, ff1-2v, pen, black-edged paper

f1 {printed address:}

4. Cleveland Row.
S.W.

April 23/63

My dear Capt. Galton

1. The reform? in the purchase system which you mention has as much to do with what was intended, as if Sidney Herbert had replied to Sir de Lacy Evans by saying that he intended to abolish the Purchase system by requiring that all the W.O. Clerks

f1v

should, in future, get their clothes on credit.

2. As to the Doctors:
I will instantly begin marking an Army List in the way suggested. But I cannot forbear from saying that I think great injustice may be thereby done. There are degrees in ass=dom.

Would not the best way be for Lord de G. to ask Sir E. Lugard to *send* the names for promotion to the

f2

S. of S. [It is such a slovenly slatternly way, that of the Army, thinking that anything, every thing can be equitably settled by an "Approved" given in that fashion]

In a couple of hours I could return a written answer, telling all I knew about a man proposed. But in a couple of years I could not tell all I knew about an indefinite number of

f2v

men, many of whom may never be proposed, & many of whom, if not very good at one date, may be better at another.

3. The Med: Sch: Report was sent in on Wedn: Sir J. Clark was here, his reply on Longmore was all ready & was to be sent direct to Sir E. Lugard.

I trust that Muir may be appointed in Logan's place & Longmore promoted where he is.

ever yours

F.N.

signed letter, ff3-6, pen & pencil, black-edged paper, copy roll 5
H1/ST/NC5/3/20

f3 {printed address:}

4. Cleveland Row.

Private S.W.

[14:1016-16]

May 5/63

What have these
"Sister of Charity"
("Sisters of S. Vincent de
Paul") "done" for "our
wounded soldiers &
seamen"?

The only R. Catholic
"Sisters" in the British
army in the Crimean
War were: -

8 Sisters of the
Order of "Our Lady of
Mercy" of Bermondsey,
some of

f3v

whom, with their
admirable "Reverend
Mother, went out
with the first; &
remained to the last.

10 sisters of the same
Order, from Irish
houses, with a "Revd
Mother" from Kinsale.

5 "Sisters" of an
Educational order,
which shall be
nameless, as, being
found totally useless,
they were sent home

f4

In the French &
Sardinian Armies
there were, of course
"Sisters of S. Vincent
de Paul".

But these, so far
from assisting ~~us~~,
{in pencil} our soldiers & seamen
{pen} accepted willingly
& gratefully large
stores & much
assistance from ~~me~~;
{pencil} from our nurses
{pen} for which I have
letters of thanks from
Marshall Pelissier,
Insp. Genl Baudens,
& the Soeurs Supérieures.

A Kaiserswerth Deaconess,

f4v

from the Prussian
Hospl at Constantinople,
~~came over to/~~ {pencil} was also at {pen} Scutari
~~& assisted us.~~ This
was the only foreign
assistance we received.

In October 1854
on my way thro' Paris
to the Crimea, I went,
furnished with
letters from our
Government, & from
Marshal Vaillant,
to ask for "Sisters"
from the order of "St.
Vinc. de Paul" to
accompany us. *And
they were refused.*
And this, altho', after

f5

an interview with
Lord Cowley, he was
so good as to send
his Private Secy with
me, in order to
strengthen my application.

I am on the
closest terms of
intimacy with Soeurs
of S. Vincent de Paul,
in whose house I
have been allowed
to study at Paris -
& am quite sure
that the false
statements of their

f5v

services to our
"wounded soldiers
& seamen" have
not been put
forward by them.

They were on all
occasions our obliged.

F. Nightingale

[end]

f6

My dear Capt. Galton

Are those statements in the
"Times" to go without contradiction?
They might (for me) for I have
not been able to hold my pen
for 3 days. But people urge me
to send you this contradiction.
It is not, please, to be made
public

ever yours

F.N.

unsigned letter, ff7-10v, pen, black-edged paper

f7 {printed address:}

4. Cleveland Row.

S.W.

May 7/63

My dear Capt. Galton

1. Neither Aitken
nor Parkes, being civilians,
have any claim to
"allowances."

2. The only rise
in "salary" necessary
is in Aitken's case,
viz. from £600 to
£700.

3. The only question
that can arise in
conferring the rank of
I.G.H. on Longmore

f7v

& Maclean is that of
"allowances" & "servants'
money". Both of them
are responsible Heads
of Divisions in the
Hospital. And, if
they were to go to=
morrow, & you were
to replace them by
two D.I.G's, which
would be necessary,
you would have to
give them the
"allowances" of their
rank & service.

f8

You must not forget that Netley is a vast Establishment; not at all on the scale of Fort Pitt. And if you have two men of such high qualifications to undertake two offices each, viz. that of Professors & Heads of Division, you have a very good bargain for your I.G.H. rank, pay & allowance. Properly these, or

f8v

part of these, should be charged to the Netley Estimate, & not to the School Estimate. And these duplicate officers, served for one rank & pay, should be your argument with the Treasury.

4. The only escape out of the very disagreeable dilemma (about Longmore *choosing* to succeed Logan) is not to accept Logan's resignation till Muir can be spared.

f9

{printed address:}
4. Cleveland Row.
S.W.

II

But the main point
is, how is this to be
prevented happening
again?

You should send
a Minute to the
Senate, stating that,
if any Member of the
Senate has any
suggestion to make
in regard to the
Professors or the
general business of
the School, he is to

f9v

communicate it to
the Senate, who will
minute their opinion
for the information
of the Secy of State.

[Confound Gibson -
"Que diable allait-il
faire dans" notre
"galère?"

Another Minute
should state that,
in all future
appointments of
Professors from

f10

Military M.O. s, they
will receive a salary
of £700 a year, to
include all "allowances"
- but that they
will receive their
promotion, tho' without
increase of pay, until
the rank to which
they rise shall
entitle them to an
amount of pay &
allowances, exceeding
£700, & that then
they will receive
the excess due to their
rank & service above

f10v

£700.

initialled letter, ff11-11v, pen, black-edged paper

f11 {printed address:}

4. Cleveland Row.
S.W.

May 8/63

My dear Capt. Galton

I have read thro'
your I.O. papers.

What a capital
paper that is of
M. General Pears!
How well those
fellows of the I.O.
do write!

But it strikes
me there is a

f11v

primary objection
to the scheme, viz. in
the making a Military Doctor
into a Civil one
& a Civil Doctor
back again into
a Military one -

I will however
think it over. And
we will send you
our remarks in a
day or two.

ever yours

F.N.

unsigned letter, ff12-13, pen, black-edged paper

f12 {printed address:}

4. Cleveland Row.

Confidential S.W.

May 8/63

My dear Capt. Galton

Dr. Sutherland
made over your note
to me, (about the
paper for "Higgins
I.O.") because he
did not quite know
what paper you
meant. He said,
if you had meant
that paper \mp /we drew
up {& which was

f12v

privately printed
[illeg] for poor Sir G. Lewis;
his request was sent to me
by Sir H. Verney -
but Sir G. Lewis never
saw it in print,
tho' he did in M.S.)
& asked for a copy.
You would have
written to me -

 We will look
over this paper
again with the
Army & Navy Ven:
Report, & send you

f13

a copy. Indeed I
meant to have
sent you one, when
Sir G. Lewis died.
 ever yours

initialled letter, ff14-15, pen, black-edged paper

f14

{printed address:}
 4. Cleveland Row.
 S.W.
 May 27/63

My dear Capt. Galton

 I did not mean
to have come back to
Cleveland Row till
Monday morning.

 But you know
that it would be
nothing to me to
come back on
Saturday, if it is for
anything of
importance, or if next
Sunday afternoon

f14v

is Lord de Grey's only
leisure time for the
present.

Pray in that case
settle it for Sunday
AT 4 o'CLOCK, if that
hour will suit him.

And remember
that I shall be
MUCH *more*
disappointed to miss
anything useful
than to come back
a little before I
intended. I shall hope
to hear } ever yours F.N.
from you }

f15

I take for granted
that Lord de Grey will
not like to drive
down here. Indeed he
must be too busy

Miss Fearon's F.N.
2 Oakhill Park
Hampstead
N.W.

initialled letter, ff16-17, pen, black-edged paper

f16

{printed address:}

4. Cleveland Row.

S.W. Thursday

May 28/63

My dear Capt. Galton

Since I wrote to you

I have received an
offer to let me keep on this
house (at Hampstead)
till Wednesday, which
I have accepted.

If it would be
inconvenient to Lord
de Grey to drive down
here, on Sunday
afternoon, about
4 o'clock - please

f16v

let me know -

I would then come
up to town on
Saturday, see Lord
de Grey on Sunday at 4
at Cleveland Row,
if that is convenient
to him, & return
here.

Please believe
that it would kill
me not to see Lord
de Grey on any Army
business & it would
not kill me at all

f17

to come up to town.

ever yours

F.N.

Miss Fearon's

2 Oakhill Park

Hampstead

N.W.

initialled letter, ff18-18v, pen, black-edged paper

f18

{printed address:}
4. Cleveland Row.
S.W.

June 4/63

[16:422]

My dear Capt. Galton

I don't approve
of your Cavalry horse
arrangements at all.
Because the horses
in the loose boxes
can't see out of window.

I do not speak
from hearsay but
from actual personal
acquaintance with
horses of an intimate

f18v

kind. And I assure
you they tell me
that it is of the
utmost importance
to their health &
spirits when in
the loose box to
have a window to
look out at. A small
bull's eye will do -

I have told Dr.
Sutherland. But
he has no feeling.
ever yours

[end 16:422]

F.N.

{f19 JS' reply to f18}

initialled letter, ff20-21, pen, black-edged paper

f20

{printed address:}

4. Cleveland Row.

S.W.

June 10/63

My dear Capt. Galton

Circular 808 is not
sufficiently clear -

Before we sending a
reply to your papers,
would you ask Dr.
Gibson to state all
the causes of discontent
at present existing,
which have arisen
either out of the
partial cancelling
or out of the

f20v

or mode of interpreting
the last Warrant,
(fixing pay, promotion
&c of Army Medical
Officers.)

ever yours

F.N.

That is not a bad
letter of Gibson's -
which I am
rather glad of -
being, as I am,
in a series of rages

f21

against Gibson -
degenerating into
one rage (chronic)

F.N.

initialled letter, ff22-23, pen, black-edged paper

f22

{printed address:}
4. Cleveland Row.
S.W.

June 10/63

My dear Capt. Galton

Genl. H. Doyle,
Halifax, N.S., is very
grateful for the old
offices & the £100
for Soldiers' Institute.
They are now building
a Skittle Alley &
covered Gymnasium
(which the Govt. ought
to do for itself) &
they have written

[15:471]

f22v

(officially) to ask you for
a further sum.
They have only asked
for £100 more. And
they should have it.
They have raised
£176 themselves
towards that which
is in reality Govt.
work -

They have also
established a small
Soldiers Club at
St. John's, New Brunswick,

f23

which is within
Genl Doyle's command,
for which they have
asked nothing
ever yours

F.N.

By the bye, what is
being done about the
appropriation of the
Poor House Hospital
at Aldershot for a
Soldiers Home?
The public seem to
be outstripping the
Govt. there.

[end 15:471]

initialled letter, ff24-24v, pen, black-edged paper

f24 {printed address:}

4. Cleveland Row.
S.W.

June 15/63

My dear Capt. Galton

Sir C. Wood should
have sent this Mem.
of Dr. Gibson's to Lord
de Grey before - (on
the amalgamation I.O.
Medl service question)

It raises quite
another set of questions
& very important
ones too. altho'
the last part of it
is in contradiction

f24v

with the first.

What is to be
done about it?

None of the points
are raised in the
instruction for
writing the Draft.

Are they to be
raised?

ever yours
F.N.

initialled letter, f25, pen, black-edged paper

f25 {printed address:}

4. Cleveland Row.
S.W.

June 15/63

My dear Capt. Galton
6804

_____ 1933

After Dr. Gibson's
statement, you
will have to
sanction his
proposed arrangement
about the W. India
Staff Surgeons. It
was quite right
to ask the questions.

F.N.

{f26 note from DG} 15/3/? (63?)

initialled letter, f27-27v, pen, black-edged paper

f27

Army Medical School

{printed address:}

4. Cleveland Row.

S.W.

June 15/63

My dear Capt. Galton

We think these letters
will do very well.

PRIVATE

Lord de Grey told
me that he would
send a S. of S. Minute
to the Senate
(warning them that
this is not to happen
again &c &c &c)
Pray take care that
this does not fall
through. We will

f27v

write it for you if
you like. But don't
propose } ever yours
that we } F.N.
should }
do so. }

initialled letter, ff28-29, pen, black-edged paper

f28 {printed address:}

4. Cleveland Row.

S.W.

Private June 16/63

My dear Capt. Galton

Lord de Grey's
instruction is rather
a difficult one to obey,
for this reason: -
the statement he
asks for of the objects
of Ld Herbert's
reorganization of the
service gives more
prominence to the
administrative &
less to the *disciplinary*
points of the Service

f28v

than he asks for -

Could you read it
over the enclosed,
~~with~~ & return it to
us with any remarks
or any fresh points
that may occur to
you, as I think
this is very bad &
it ought to be
very good -

The point in
Dr. Gibson's Memo
about the Inspector=
ships is already

f29

included here

ever yours

F.N.

initialled letter, f30, pen, black-edged paper

f30 {printed address:}

4. Cleveland Row.

S.W.

Private June 16/63

My dear Capt. Galton

This is the substance
of the Minute
proposed by Lord
de Grey. But he did
not tell me to
write it. You know
best whether you
could not submit
it to him as having
told you to do so -

He particularly
said he did not wish
to convey any censure upon
Dr. Gibson. F.N.

{written in the top margin}

We will try to send you
a Minute as to the relation
between

the
Professors, the S. of S. &
the D.C.

initialled letter, ff31-32, pen, black-edged paper

f31

Mauritius

{printed address:}

4. Cleveland Row.

S.W.

June 16/63

My dear Capt. Galton

At the time of the
Indian enquiry, papers
were sent out to be
filled up at Mauritius
as at Ceylon & else
where. No notice
was taken of them.

We have no means
of knowing the exact
state of the case.
But the best thing
to do would be to

f31v

send out the printed
query=book even
now, with an
instruction that
the queries are to
be minutely filled
up with information
about every Barrack

WE believe you
have a doz.

blank copies of
these books (for
the W. Indies) at
the W.O. But if

f32

not, I have some
blank copies x here,
which you can
have, if you like

ever yours

F.N.

x remainder of those
sent to the E.
Indian Stations.
- a little different
from those sent
to the Colonial
ditto

initialled letter, f33, pen, black-edged paper

f33 {printed address:}

4. Cleveland Row.

S.W.

June 17/63

My dear Capt. Galton

_____ 27

_____ Netley

5

This is one of the
necessary results of
removing the School
from a recruiting
Depot.

[15:391]

It is necessary to send
recruits, & cheaper
to send them than
Probationers.

F.N.

[end]

initialled letter, ff34-36, pen, black-edged paper

f34

Burn

{printed address:}

4. Cleveland Row.

Private S.W.

June 17/63

My dear Capt. Galton

Dr. S. told me
that the Council of
the A.M.D. had
actually put it on
record that they
"considered" 600 c. ft.
per bed sufficient
for Hospitals. They
have nothing to do
with "considering".
And their "consider=
ations" *must* be

f34v

put a stop to.

Lord Herbert would
have done this
instantly in his
quietest, most
gracious manner
& told them that
after this cubic space had been
made a "Regulation",
signed by the S. of S.,
they had no more
to do with it than
with altering the
franchise.

You know

f35

whether Lord de Grey
would think well
simply to tell them
that they have
nothing to do with
such questions - &
that the whole has
been decided & is
"regulation".

ever yours
F.N.

Confidential

To shew what "cas"
Sidney Herbert made
of their "considerations",
when Mapleton was
appointed (Genl Peel
being S. of S.) S. Herbert

f35v

heard it overnight
at the Ho: of C., lay
awake all night
in dismay (so he
told me himself)
& went to Genl. Peel
before he was up
the next morning.
And it was only
on Genl. Peel assuring
him that Mapleton
should be the Medl
member, & have
nothing to do with
Sanitary things, that
S. Herbert ceased his
efforts to have the
appointment can=

f36*Burn*

celled. Logan he
knew to be a
strictly honourable
man, but a man
without a mind of
his own. And he
told me himself
that he hoped we
could assure him
that Logan would
at least do no
harm, as he knew
very well that
Mapleton & Logan
were poor Alexander's
"jobs" (*the only jobs*
he ever made.)

initialled letter, ff37-38, pen, black-edged paper

f37 {printed address:}

4. Cleveland Row.
S.W.

July 3/63

My dear Capt. Galton

I send you, at Dr.
Sutherland's desire,
a statement of the
facts about Dr. Aitken.
It is for Sir Jas: Clark,
I believe.

I send at the
same time a draft
Minute, prepared
a short time ago,
to set forth the
relation which

f37v

should exist between
the Professors of
Mily Medicine &
Surgery ~~with~~/and the
S. of S., in their
capacity as Professors
(to whom they are
responsible as such)
& ~~to~~ that which
should exist between
these Professors & the
D.G. in their
capacity as Dr. Inspec=
tors Genl of Divisions.

f38

it is simply a case
of coordinate jurisdictions
in which there ought
to be no difficulty
whatever.

If you agree with
this Minute, could
you get Lord De Grey
to approve it or
something of the kind.
This question has a
constant tendency to
recur & will have,
till it is settled.

ever yours
F.N.

initialled letter, ff39-42, pen, black-edged paper

f39 {printed address:}

4. Cleveland Row.

S.W.

July 9/63

My dear Capt. Galton

With the bayonet I
have obtained some
copies of the India Sany
Report, *before* it is
issued.

[9:437-38]

But I shan't give
you one - Because I
am furious with you
& Hilary. Hilary goes
& tells you about
Sir C. Trevelyan's
£300000. And you
go & tell her that

f39v

it had better all be
locked up, instead
of saying, We must
none of us rest day
or night till we
get the working
organization settled.

I sent a copy of
this Report to Lord de Grey
yesterday, & also one to
Sir John Lawrence -
& to each of them
I wrote, urging &
pressing the immediate
appointment of the
Presidency.

f40

Commissions (giving
some names therefor)
& the immediate
arrangement of the
joint I.O. and W.O.
Commission at home, in whatever
way may prove most
convenient, the names
being yourself
 Dr. S.
 Sir P. Cautley
 Sir R. Martin
 Mr. Rawlinson

And now, from your
knowledge of Lord de
G., you must tell
me any way in which
I could farther these

f40v

Commissions being
immediately appointed.
Without them, we
shall be ruined.
And all this
reporting had better
not have been.

I am obliged
to give up this house
on the 21st, owing to
my abominable
proprietor. But I
can take rooms at
No. 2. Swear that
you will, if you see
~~filleg~~ /the least thing that
I can do, tell me
in time - For to miss

f41

doing the slightest thing
by being away at
Hampstead would
be misery.

I send you Sir
C.T.'s note which
please return at
once -

ever yours

F.N.

Lord Stanley does not
do the least thing
for us. He is sulky -
We must fight
the more -
When does the Ho: of C. break
up? Shall we have
questions asked in the

f41v

House for our Report?
I could get several
men to do so -
When does Lord de
G. go away?
When do you?
I have just heard from
Sir John Lawrence, he
thinks the ~~adding~~
having an I.O. Commission
with you, Dr. S. and Mr.
Rawlinson on it will
work the best. But
he is completely
besotted with his
Dr. Hathaway, the

f42

author of that
idiotic Sanitary
Punjab Report &
wants to have him
on a Presidency
Commission.

initialled letter, f43-43v, pen, black-edged paper

f43

{arch: 20 July 63}

My dear Capt. Galton

[16:422]

I send you back your
official papers on
Female Hospitals -
also your private
letters on the same
"of no use to any one
but the owner."

I entirely repudiate
all responsibility
about the present
Regulations as to

f43v

the same -

These Hospitals
will never work
until they are all
under one responsible
female Head or
Sup. Genl. But this
is no fault of
yours -

[end]

ever yours

F.N.

July 20/63

initialled letter, ff44-45v, pen, black-edged paper

f44

2 Cleveland Row.

July 22/63

[16:422-23]

My dear Capt. Galton

The arrangements
& alterations proposed
for Fort Pitt Hospital
on the plans in these
papers are sufficient.
Wherever they are
departed from (in
the report of the
Board of Officers,) these
departures should be
disallowed.

f44v

Warm water for
the baths should of
course be provided
from one common
centre, the kitchen
(?)

The absurd
proposition of the
Director Genl to reduce
the cubic space for
sick again re appears
in these papers.
Some time ago I
asked if Lord de Grey

f45

should not tell the
D.G. that the question
is settled & *not*
to be reopened.
This interference
should be put a
stop to at once.
If you have people
who do not
understand what
they are about,
they must be
treated as if they
did not.

When the Hospital
(Garrison)

f45v

is removed to Ft. Pitt,
it will be necessary
to have one or two
receiving wards for
casual cases at
Chatham in the
manner proposed.

ever yours
F.N.

[end 16:423]

initialled letter, ff46-51, pen, black-edged paper

f46

2 Cleveland Row. {arch: 27 July 1863}

S.W.

My dear Capt. Galton

You bid us "think
over instructions". Before
drawing them up, it
must be determined
what should be the
plan of working.
the simplest & I
believe the best plan
would be to constitute
the conjoint Commission
& then to put into
its hands the R.C.
Report & its

[9:445]

f46v

recommendations -
with a simple
instruction to take
the whole matter
as regards the
Sanitary condition
of Indian stations,
bazars & native towns
& of the troops generally
into its hands. -
& to advise the S. of S.
for India as to what
he should do - The
executive work would
of course have to be
done in India - the
advising work in England

f47

I send two other schemes,
I ~~is the one pi~~ and
II. either of which if
adopted would become
a basis for instructions,
I. is the best & the
most direct: II. pre
supposes a certain
amount of knowledge
in India which does
not exist.

Could you have them
both considered & us
told which is most
likely to answer the
purpose, with any
remarks or suggestions,
that we may proceed

f47v

with the instructions.

[end 9:445]

ever yours

F.N.

July 27/63

f48

I

1. conjoint Commission when constituted [9:445-47]
to proceed at once with the framing
of proposals for the Sanitary improvement
of existing Stations, Bazars, towns,
Barracks & Hospitals (including
Officers' & Married Quarters)
taking for their guidance the Stational
Reports & evidence laid before the
Commission & such other evidence
as can be obtained from documents
in the possession of the I.O., & W.O.,
~~{illeg illeg}~~
- ~~2.~~ that they also obtain additional
information from Indian officers who
may be in England
2. that having selected a Station for
improvement, the joint Commission
prepare a Report setting forth the
Sanitary condition of the Station &c
together with the proposals for
improvement
3. that this Report be sent to the
S. of S. for India & be transmitted
to the Govt in India with the view
{written in the margin in DG's hand with a bracket around #1}
The Committee might draw
up a scheme
{written in the left margin in DG's hand}
Sir C. Wood would not entertain
this plan because it appears
more roundabout than the other
{although it wd}
really be
shorter

f48v

- of obtaining such additional information or observations as the local Commission may be able to afford.
4. The local Commissions to report on the scheme proposed after inquiry on the spot.
 5. This report to be sent to the S. of S. for India & to be referred to the Home Commission
 6. The Home Commission to reconsider the case with the additional information thus obtained & to report their final recommendations to the S. of S. for India with the view of their being communicated to the local Commission & to the Public Works Dept. for execution
 7. All plans of Officers' Quarters, Barracks, Married Quarters, Hospitals, to be prepared by the Works Department in India in consultation with the local Commissions & to be sent direct to the S. of S. for India for reference to the Home Commission on point of Sanitary details.

f49

The advantage of this plan of working would be that the initiative would begin at home - There is an apparent interference with the functions of the authorities in India. But it is more apparent than real, & it may very well be argued that these authorities who have allowed things to get into their present state are not the most likely to move in a right direction out of it.

f50

II

1. The Presidency Commissions to proceed at once to the selection of Stations &c to be improved.
2. That in doing this they take for their guidance the evidence contained in the Stational Reports & given by witnesses before the R. Commission with such other evidence obtained by inspection or otherwise as they may think necessary
3. That they report on the Sanitary condition of each Station together with the improvements required
4. That this Report be sent to the S. of S. for India to be referred to the conjoint Commission
5. That the conjoint Commission take the proposed scheme of improvement into consideration & report on the same with any suggestions they may have to make to the S. of S. for India
6. That this Report be sent to the

f50v

- Govt. of India & its recommendations adopted as the basis of the Sanitary improvement of the Station
7. That all plans of Barracks, Hospitals &c be prepared in India & sent to the S. of S. for India for examination by the conjoint Commission before being sanctioned

f51

By this scheme of working the initiative would be in India and nothing could be done at home until the Indian authorities had moved -

Apparently it would interfere less with their freedom of action; but really it would interfere more than if the initiative were at home - Because they would be quite sure to send stupid schemes & plans, which the conjoint Commission at home would have to criticize

[end 9:447]

initialled letter, ff52-53, pen, black-edged paper

f52

2 Cleveland Row.

S.W.

July 28/63

My dear Capt. Galton

As to ~~the~~ special Sanitary instructions for N. Zealand:

1. They are quite necessary & will be always useful in time to come -
 2. the best way is to send a request for them to the D.G. & let us see the
- : Draft. This is what was done with China.

f52v

These instructions refer of course to Regimental Sanitary duties. under the Regulations; & to the duties of the Officer of Health attached to the Army

Ask the D.G. to draw up any special Regulations he considers necessary in accordance with Section XXI of the new Medical Regns
But we must see them.

f53

The printed Engineering suggestions will do with the few alterations we have made in them.

ever yours
F.N.

initialled letter, ff54-54v, pen, black-edged paper

f54

July 29/63
My dear Capt. Galton

According to your note, we work upon No. 2. But before drawing up the Instructions, it is necessary that the I.O. do concur. Because any change would involve a new code of instructions being drawn up.

The

[9:447]

f54v

enclosed proposal
contains the
suggestion in your
note. It is a
preliminary proposal
for the I.O., and
perhaps might now
be put forward,
if Lord de Grey
agrees -

[end 9:447]

ever yours

F.N.

signed letter, ff55-57v, pen, black-edged paper

f57

Hampstead N W
Private (2 Cleveland Row. S.W.)
August 1/63

My dear Capt. Galton

I am rather in
tribulation about
the India Office,
which I think is
going against us -
But, if Lord de Grey
is for us, we shall
be all right at last.

[9:233-34]

Lord Stanley has
had an extremely
foolish letter from

f55v

Col: Baker, of the
I.O. is attacking our
Statistics. This from
an extremely clever
man, & a very
good man of business,
is provoking. It is
true we had just
the same kind of
attacks after the
first R. Sanitary
Commission, &
weathered them all,
& did what we
wanted. But then

f56

Lord Stanley is not
Sidney Herbert
dead two years
tomorrow - two
years!!

Col: Baker will
be our enemy - And
when we have
proved him wrong,
still more our
enemy. And he
primes Sir C. Wood.

They say that the
Death rate x in the
Report is exaggerated.
The Times has reproduced

x It is in fact *understated*

f56v

this blunder. And
Parlt. being up, it is
most unfortunate.
For it cannot be
contradicted by Lord
Stanley. And so the
error continues in
circulation -

 Their argument is
that the war years
produced the high
Death rate (*not*
from wounds) & that
these ought to be left
out in the averages -
that peace & not
Sanitary measures

f57

are the remedy -
As well might they
say when the British
Army was destroyed
before Sevastopol,
~~that~~ *not* from wounds
but from want of
every necessary of
civilized life, that
withdrawing the troops
from before Sevastopol
& not supplying them
with the necessaries
of life, was the
remedy.

 It is astonishing
how careless & superficial

f57v

the views of even
very clever men are
on this subject.

Col: Baker's attack
is, as Lord Stanley
says, "extremely
courteous" & therefore
the more dangerous,
say I.

[end 9:234]

ever yours
F. Nightingale

signed letter, ff58-61v, pen, black-edged paper

f58

Private Hampstead NW.

Aug 4/63

My dear Capt. Galton

We are quite sure [9:236-37]
of ultimate success,
if Lord de Grey is
with us. But none
the less is the India
Office ~~attacking~~/ trying to destroy our
Statistics.

Col: Baker's points
may all be proved,
not only no points
at all, but absolutely
to tell on our side

f58v

But then our answer does not receive circulation

Sir C. Wood stated in the House (& the "Times" reproduced it in a leading Article) that our Death rate was exaggerated.

Now e.g. it is *understated*, because it does not bring into account the men invalided from the Army for disease, nor those who die on the passage home (no inconsiderable number)

f59

E. g. Col: Baker's point, about the war years is no point at all because the Death rate in Barracks in the peace provinces was as high ~~as~~/in those years as in the campaigning troops.

E.g. Col: Baker appears entirely to have forgotten, since he was Secretary, the real nature of the reductions in the Army in India. For he gives the Death

f59v

rate of H.M.'s troops
alone, (where certainly the
reductions of all
the weakly men, *when*
reductions for peace
took place, reduced
temporarily & sometimes
the Death rate. But
the Mortality of the
E.I.C.'s troops,
where no such
reductions took place,
continued steadily
rising during the
last years.

I could not give
any more e.g.s

f60

without giving the
whole of Col: Baker's
letter, & the answer
to it, & the whole
of Sir C. Wood's speech
& what ought to
have been the
answer to it.

The suppression
of the circulation of
the two folio Vols:
has been of great
disservice to us -
A last effort has
been made to have
it sold at the

f61

Parly Depots *and*
has failed. The
answer positively
was that only this
could be granted, viz:
"orders have been
given at the Sale
Offices of Parly
Papers to refer any
one who wants a
copy to ----- (the self
styled Secretary)
Mr. Baker!!"

[end 9:237]

ever yours sincerely
F. Nightingale

f61

Tear off

I am not sorry I
wrote to you - nor
to see Lord de G.'s letter
which is burnt.

The I.O. ARE
trying to burke our
Evidence.

If you like to
shew the other
pages of this note
to Lord de G. pray
do -

[end 9:237]

Pray ~~F.N.~~/desire all
your M.P. friends
(as I have done) to

f61v

order from Mr.
Varden, Librarian
of Ho: of C., copies
for themselves
of the *two folio*
Vols: He has a
certain number
to send *only* to those
members who
ask for it.

F.N.

unsigned, incomplete letter, ff62-62v, pen, black-edged paper

f62

Hampstead NW.

Aug 5/63

My dear Capt. Galton

If you put any of [9:237]
this in the Times, only
put the parts between
the red brackets. It
might be introduced
by saying that the writer
had had no opportunity
of seeing the India
Army Sanitary Report -
but that he fully bears
out, to say the least
of it, what they have
stated about Barrack
construction.

It is a capital letter

f62v

This fellow would make
a capital Officer of
Health. he has it in
him; if he could but
contain himself & not
abuse every body.

This letter is too
overflowing.

They had much
better, for their own
peace, have made
him a Pathologist,
& let him overflow
into dead bodies,
than a Regt Surgeon.
He will give them some **[end 9:237]**

signed letter, ff63-66v, pen, black-edged paper

f63

Hampstead NW.

Aug 7/63

My dear Capt. Galton

As to the enclosed **[9:238]**
proposition, I can
only say that ~~the~~ it
~~proposition~~ would
do no harm to
circulate the 8vo
among the officers.
It would not do
the least good. The
Report is a report
(per se) like any
other Report. And

f63v

the numerous reviews
which have appeared
upon it, *especially*
the Medical ones,
are only another
proof that no
understanding,
especially not the
Medical understanding,
is sufficiently
informed to take
the main, the
practical, the
essential points
out of it.

As for the *Precis*,

f64

at the end, it is
simply ludicrous.
So inaccurate &
incomplete is it
that it weakens
the Report, by not
bearing it out,
if people read it.
And if they don't,
what is the good
of wasting all
those pages?

Therefore I think
it is simply money
thrown away
distributing *the*
8vo among "Commandg

f64v

Medical & Engineer
Officers."

But you have
here a good opportunity
of circulating the
really practical
& popular parts.
Sidney Herbert
would have done it
directly.

Make up one
~~(or two)~~ good 8vo
volumes, with the
Report, a good
Abstract of Evidence,
which we will

f65

do for you if you
like it - the
Abstracts of Stational
Returns, already
done & with the
utmost brevity -
& my papers -

This would make
a really good useful
India Manual -
And surplus copies
would sell - Of this
we have undoubted
evidence - We would
see it thro' the
press for you -

f65v

We would also put
in a few useful
scraps, which are
scattered about
among the Addenda
of the first Vol:
& the Stational
Returns of the second
Vol: (folio)

I would get from
Mr. Spottiswoode
what the cost
would be - And if
there is any demur
to it, I would
pay it.

f66

I paid £700 in
the same way for
the circulation of parts
of the *first* Army Sanitary Report.

This will cost
nothing like that.

And done, in
some way or other,
I am determined
it shall be -
Only give the word.
For it must be issued
by the W.O. with
a Circular letter
from you, *ordering*
them to read it.
Your officers can

f66v

neither read *nor*
understand, unless
you order them to
do it.

I think I told
you that people (&
Officers too) have
expressed the most
unbounded disgust
at finding that
they *could not buy*
the two folio Vols: **[end 9:238]**
ever yours
F. Nightingale

initialled letter, ff67-68v, pen, black-edged paper

f67

Hampstead NW.
Aug 13/63

My dear Capt. Galton

±/We send you the **[9:238-39]**
enclosed notes on the
proposed India scheme
They raise questions
rather than answer
them. For it is better
that the whole question
should be thoroughly
understood rather
than incur any risk
of throwing away
advantages which
could not be recovered.

f67v

If the new scheme
 be properly guarded
 it can be made the
 basis of immense good
 to India. For besides
 providing first class
 Medl attendance it
 will enable the Home
 Commission, *when*
appointed, to assist
 effectually in providing
 the India Govt. with
 the new class of
 Medl *Officers of Health*
 necessary for giving
 effect to many
 important recommen=

f68

dations of the R.C.

After you have had
 time to go over these
 notes, will you return
 them again with any
 observations or additional
 information upon
 the points raised?
 It would be very
 desirable to have
 the opportunity of
 reconsidering them,
 after you at the W.O.
 have done so -
 ever yours

[end 9:239]

F.N.

Pray - am I to have

[9:239]

f68v

my Presbyterian
 Chaplain, or not?
 2. And pray, what
 about the printing?
 (India Army Sanitary Report)
 Am I to ask Mr.
 Spottiswoode for an
 Estimate or not?
 Don't let us be
 another 4 years
 about it. As for
 Sir C. W., he wrote
 that he had presented
 the 8vo *by mistake*.
 He ought to be very
 much obliged to us
 for remedying *his*
 "mistake". *if we do.*

[end 9:239]

initialled letter, ff69-69v, pen, black-edged paper

f69

Hampstead NW.
 Aug 15/63
 My dear Capt. Galton
 Would you tell
 Lord Stanley of Alderley
 & Mr. Lowe (& tell
 Mr. Lowe to tell Lord
 Granville when he
 comes back from
 Germany) to apply
 to the respective
 Librarian & Clerk
 of their respective
 Houses, for a copy,
 each for himself,

[9:244]

f69v

of the *two folio*
Blue Book of the
"India Army Sanitary
Commission", & tell
them the reason
why?

[end 9:244]

ever yours
F.N.

ff70-71, W.R. Greg, Park Lodge, Wimbledon, August 16, 1863, wanting
information about improved mortality rates in the Army

initialled letter, ff72-73, pen, black-edged paper

f72

Hampstead NW.

August 19/63

My dear Capt. Galton

I send you for
Mr. Greg the pamphlet
in question. Please
send it *as from*
yourself -

[9:245]

I will return his
note tomorrow. It
occurred to me that
I might be able to
send him other
papers thro' you, as
he has written to
you for information

f72v

He is writing a
 review (for the National,
 I believe) on the India
 Army Sanitary Report.
 And I sent him
 the two folios thro'
 Mr. Spottiswoode -
 ever yours
 F.N.

Your two notes of the
 17th I received one only
 this morning (19th) &
 one late last night -
 I mention this, because
 it might happen
 that things of
 importance might

f73

be thus delayed - This
 often happened, while
 I was at Cleveland Row. [end 9:245]
 F.N.

ff74-74v JS draft for ff75-78, black-edged paper
 initialled letter, ff75-78, pen

f75

Hampstead NW.
 Aug 20/63
 My dear Capt. Galton
 We will prepare a [9:448]
 Draft of Instructions
 for the conjoint India
 & W.O. Commission -
 But, in the mean time,
 as they have agreed to
 the conjunction, *pray*,
pray, do you, at the
 W.O., before you accede
 to it, consider well
 what the work & the
 responsibility will be.
 We wished for a
special Commission,

f75v

whose special work it
should be to direct
this, the greatest
movement of our time,
as it may be THEY
wish to connect it
with your Barrack &
Hospital Commission -
So be it. Amen. But
let it be done thoroughly
& well - as well as it
can be - *It cannot be
tacked on to the
ordinary work.*
Somebody must be
responsible. And you
must make such
provision for the work

f76

as will enable it to be
continuously carried out.
Dr. Sutherland says
there will be difficulty
as to Office room. But
Office room *must* be
found; if not in the
W.O., at least in some
convenient building at
hand, as it would be
inconvenient for you
to go to the India Office.
Everything depends
on starting well and
on arranging well
preliminaries.
You will find that
in reality the Commission

f76v

will be an India
Commission with a
vast work in its hands;
and the W.O. Barrack
work will take a
secondary place in it.

An India mail
may at any time
bring you 50 Reports
& as many plans -
all these to be studied
in detail.

It will be hard
work and work
of a different kind
from what you have been
dealing with heretofore.

Out of thirty-nine

f77

(39) recommendations
in the Report of the
Royal Commission,
twenty (20) or thereabouts
come under the
conjoint Commission.

Don't let us start
without consideration
of what is wanted
for success.

If you begin
without laying the
ground so well as to
prevent a break down
- a break down there
will be -

The India Office
must of course bear

f77v

its share of expence.

Pray consult Lord
de Grey

The R. Commission
has done its work &
done it well. It
very much depends
upon the first steps
the W.O. takes to
make this a serious
Commission - whether
any good is to be
done to India or
none.

The vast advantage

f78

we had before (of
having Sidney Herbert
at the head of all
the working Commissions,
we have not now.

[end 9:448]

ever yours

F.N.

initialled letter, ff79-97v, pen, black-edged paper

f79

{arch: 21 Aug:}

My dear Capt. Galton

These are the things
that have to be done
And whatever the
form of instruction
may be, the things
must be done -

[9:448-56]

The instructions are
not sent as final.

They are only to
inform as to the
work which the
joint Commission
has to make itself
responsible for -

f79v

& to shew that
adequate preparation
must be made
for carrying it out.

After you have
read it, please
return it with
any remarks, before
it is put into shape
for Lord de Grey.

ever yours
F.N.

f80

It may be as well
to explain that the
Commission has two
sets of duties (under
the Report) regarding
Barracks, Hospitals,
Stations &c

1. to report generally
& in such a manner
as to be useful in
India. the principles
applicable to the
improvement of
existing buildings.
2. checking plans
sent from India
to see that the

f80v

principles have
been properly
applied. This will
explain the
prominence given
to general reporting
given in the
instructions. But
this is nothing new.-
It is only F.N.
what you
have been
doing all along.

f81 {arch: [apparently autumn cf 1863]}

Query - might not the Sanitary conditions
of the Stations be attended to by the
following administrative arrangements: -

1. the Presidency Commission to act as
the advising authority of the India Govt.
on all matters connected with the health
of Stations, Bazars, native towns
2. at each Station or town there be
constituted a local executive authority
with power to employ & pay Officers
such as Inspector of Nuisances & his
Staff

These local authorities reporting to the
Presidency Commission & referring to
them for all questions in which
advice is required.

The Presidency Commissions having
power to send Sanitary & Engineering
Inspectors. to see that all works
are properly executed & causes of
disease removed.

f81v

The object of this procedure ought to be that every Station in India shall be kept in a proper sanitary condition, whatever be the number of troops in occupation, however frequently the troops are changed & when the Station is temporarily unoccupied.

It would seem desirable that the Indian Stations should be, at all times, kept in a good sanitary condition, quite independently of the troops - And the next question is

-what would be the duty of the Commanding & Medical Officers in occupation?

In reply: would it not be adviseable to add the Commandt & Medical Officer for the time being to the local authority? If this is not done, the proceeding laid down in the new Army Medical Regulations (Section XX..77)

f82

would come into operation - by which the Medical Officer represents to the Commanding Officer whatever requires improvement. And the Commandg Officer would in his turn represent to the local authority.

At large Stations, the Officer Commandg & the Principal Medl Officer would be sufficient additions to the local authority - but the Medl & Commandg Officers of *Regiments* would still represent to the local authorities in terms of the new Medical Regulations.

The necessities of the case will be better understood by the following enumeration of things requiring to be done: -

1. permanent works such as
 - water=supply
 - drainage
 - levelling ground
 - improving existing Barracks
 - Hospitals
 - & other buildings

f82v

- building improved Barracks & Hospitals
2. current improvements - such as
cleansing & removal of nuisances
repairs
seeing to the efficiency of all
Sanitary arrangements
lime=working
 3. selecting & laying out Stations
including Bazars & neighbouring
native dwellings
- Lastly, the whole question of the
water=supply
drainage &
general Sanitary supervision
of native towns.

Judging from this distance, it would appear that the most efficient & economical procedure would be to connect the whole Sanitary administration of each Presidency with the central Commission - the

f83

executive head of which should be the Minister of Health for the Presidency.

It is proposed to place on these Commissions representatives of every interest likely to be affected

viz. a Civilian
a Military Officer
an Engineering Officer
a Medical "
a Sanitary "

so that there may be no jealousy between the Stational authorities & the Commissions.

Suppose, by way of illustration, that it is proposed by the Govt of India to improve, say the Station of Allahabad, there would be, of course, first, a careful local enquiry & survey, including levels, natural means of drainage, water sources & their analysis,

f83v

state of the ground within the Station
& of the river=banks adjoining
contouring
state of the Barrack & Hospital
buildings
which of them might be improved
& whether better sites could not
be selected for these
Barrack & Hospital plans
position, distance, laying out,
water supply & drainage
of Bazars
improvements in Barracks &
Hospitals to be retained

It is evident that such an enquiry
would raise questions which could
only be settled by the Presidency
Commission. It is apprehended
that all the works enumerated above
would be *executed* by the Public
Works Department which would

f84v

out by municipalities where there are such - or by any other local authority that may exist or be constituted. In these cases, the Presidency Commission should have a power of inspection by Officers of Health & Engineers.

One of the most important functions of the Presidency Commissions & local authorities must henceforth be the mitigation or prevention of epidemic disease among the native population. And for this purpose they should have the power of inspection & recommending measures. Or they might be vested temporarily with absolute executive functions.

f85

Some doubts have been expressed as to the extent to which Sanitary improvements can be introduced among the natives without shocking their prejudices: - but hitherto there has been no opposition to improvements forming the basis of all Sanitary progress. E.g. Bombay has received a water supply & is about to be drained. Calcutta is being drained & will shortly be supplied with water. Sir C. Trevelyan states that the question of drainage & water supply was a very popular one amongst the natives at Madras.

There has hitherto been no opposition to carrying out these fundamental principles of improvement.

Again, no native can raise any objection against paving the surface of a street. [There has been no plague in Paris since this simple improvement was carried out.]

f85v

Again, if the Indian Government chose to run new streets thro' densely=peopled, unhealthy native districts, there would be nothing in caste prejudices to prevent this - provided suitable compensation were given.

[Is the Mohammedan law of property like that of Naboth's vineyard?]

These things can, no doubt, be done And after they are done, the only remaining points refer to the internal economy of dwellings, which might very well be left to improving civilization. Or at least until the other improvements were completed. The question of houses might stand till then - because in all probability it will be found quite a secondary one to the others. Of course it is taken for granted in this that native houses are cleansed at present by mehters.

f86

With regard to improvements, the R.C. has recommended that the three Presidency= cites, & some of the more important Stations, be selected & put in a complete state of Sanitary improvement - the latter as regards buildings as well as sanitary works. And in this way much valuable ~~assis~~ experience will be obtained for future progress. But this course should not prevent the more urgent Sanitary works being carried out at all the Stations.

As to "representations" under Sect XX of "Regulations", the Indian Sanitary service, if duly organized, should render such "representations" unnecessary. And if they require to be made, they should be considered as proof of neglect in some quarter.

f87v

The Govt. supply the spirit on the requirement of the Regiment. A tea- total Regt. or a temperance Regt [tea is correct] would not be obliged to take any spirit.

What can be done in India at present is to suppress the sale of spirit in Bazars under the control of the Magistrate. We will try here to get the H.G. to discontinue the sale of spirit in the Canteens.

f88

The apparent reason why Dr. Linton would not sign the Cholera Comm. Rept. & why it has created so much ill feeling in the Army Med. Dep. is that one Indian Med. Officer, Dr. McClland, & one Civilian, Mr. Strachey, have *not only* exposed fearlessly the Sanitary defects of the stations, for on this all parties may be agreed, but because they have criticized rather severely the measures & treatment adopted for the *sick* by the Royal Army Medl. Officers. They feel that, on this point, Mr. Strachey was not competent. while they do not admit that Dr. McClland was any more competent than the men whose practice was criticized.

f89

The following can only be done by the War Office & Horse Guards: -

1. sending none but fully drilled recruits to India
2. suppressing issue of spirits on board ship, except on the recommendation of the Medical Officer - introducing a gradual change in solders' diet during passage. e.g. introducing a larger proportion of vegetables. {in pencil} x
- {pen} 3. regulation of Regimental canteens in India, with special reference to the disappearance of spirits from these, & extended use of malt liquor, tea, coffee &c {pencil} x
- {pen} 4. greater stringency in the regulation of Regimental & all Bazars, over which the Military authority has control with a view to suppress the sale of spirits in them {pencil} x
- {pen} 5. flannel under clothing - better boots - improvements in clothing generally,

f89v

- where required.
6. providing Regimental & Hospital cooks, properly trained
 7. introduction of Gymnastics, whenever gymnasia are provided
 8. encouraging trades, wherever workshops have been provided - and also Soldiers' gardens
 9. affixing the period of service in India for the present at ten years
 10. applying the Army Medical Regulations of October 7, 1859, to all Garrisons, Stations & regiments in India. (including, of course, the Statistical records & forms)
 11. provision to be made for passing invalids at the port of embarkation without delay, & for their immediate shipment home.

f90

12. each Regiment, proceeding to India, to be accompanied by its Hospital Serjeant & quota of trained Orderlies.
 13. that all Cadets of Engineers receive a course of instruction in sanitary principles at Brompton
- The H.G. through their Regimental authorities could direct compliance with
Nos. 3.4.7.8.
- The W.O. direct could do
Nos. 5.10.13
and in concurrence with H.G.
could arrange for carrying out
Nos. 1.6.9.12.

f91

The following will have to be done by the Govt. in India -

1. Sanitary improvement of Stations & native towns
2. construction of healthy Barracks and Hospitals
3. water supply & drainage
4. improvement of existing Barracks
5. erection of Gymnasia, reading, day & coffee-rooms, workshops; providing soldiers' gardens
6. question of Hill stations
7. providing, through the India Commissariat, sufficient means, such as vegetables &c for varying the soldiers' diet, according to season.

f92

-1-

Improving entire management of Army

e.g.

C.O.s seeing to better general employment of men

soldier's institutes
gymnastics

Govt. = to means of occupation
covered sheds
workshops
gardens
tools
apparatus
buildings

better regulation of Canteens
as to spirits
better police of Bazars
to prevent sale

Question of increased marriages

better provision for wives & children

Improvement in ration - vegetables

-2-

Points to be held in India

What unhealthy Stations to be given up

Which best hill Stations & best way of using them

f92v

-3-

Sanitary improvements in Stations
drainage
water supply
laying out
better construction

We would gladly help with our experience

-4-

Habits of the people
improving native towns & dwellings
better water supply imperative
cannot be had without drainage

-5-

Must be somebody's duty
Presidency Commissions' duty?
Should be appointed at once -
Christian education cannot proceed
with bad Sanitary condition
Govt. in India everything as regards
physical progress -
It can also educate. It should do both -

f93

1. W.O. to despatch troops to India at proper seasons
2. War Office to alter Regulations as to issue of spirits to troops on board ship going to India
p.p. 338 360
as follows: no spirits are in future to be issued to troops on board ship except on the recommendation of the Medical Officer in charge.
3. War Office to urge on the Indian Govt. that the sale of spirits in canteens in India be discontinued & that the sale of spirits in Military Bazars be made illegal & suppressed
4. War Office to come to an arrangement with the India Govt as to a modification of the ration to suit the season with special reference to a better provision of vegetables
War Office to provide soldiers with flannel underclothing & better boots
5. for conjoint Commission
6. India Govt. to reduce the period of

f93v

- service in India to 10 years
7. India Govt to embark invalids immediately for England
 8. for conjoint Commission
 9. ditto
 10. ditto
 11. ditto
 12. ditto
 13. ditto
 14. ditto
 15. ditto
 16. ditto
 17. ditto
 18. ditto
 19. ditto
 20. Govt in India
 21. for conjoint Commission
 22. ditto
 23. ditto
 24. ditto
 25. ditto
 26. W.O. to represent to India Govt.

f94

27. ditto W.O. and India Govt.
28. W.O. itself (to provide Hospital Orderlies for sick)
29. conjoint Commission
30. Govt. in India
31. ditto
32. W.O. & India Govt.
33. conjoint Commission & W.O.
34. ditto
- 35, 36. duties to be arranged between conjoint Commission & Presidency dittos
37. conjoint Commission
38. W.O. and I. Govt.
39. India Govt aided by conjoint & Presidency Commissions

f95*Instructions*

for the guidance of
the conjoint Commission
appointed by the
S. of S. for India

& the

S. of S. for War

to advise on the Sanitary
improvement of Stations,
Bazars & Native
towns, Barracks, and
~~including Officers~~
Hospitals in India

1. You will take generally
for your guidance
the principles laid down
in the Report of the
R. Commission appointed
to inquire into the
Sanitary State of the
Indian Army together
with the recommendations
appended to that Report.
2. In furtherance of
these objects, you will
advise the S. of S. for

f95v

India as to the best
methods of improving
the Sanitary condition
of individual Stations
beginning with those
of most importance
& in which the
evidence collected by
the R. Commission has
shewn the Sanitary
conditions to be most
defective & the
mortality of the troops
greatest.

f96 JS hand pen

condition
appendix) of the

preeminent
levels of,
water analysis

contain the

all

Commissions

the recommendations made

in

recommendations as you may consider

Sec. of

duties of

stations

officers

disease

barracks, hospitals &

advice and

these reports

reference

improvements.

You will examine the evidence regarding the
of Stations contained in the report (and
R.C. and you will prepare a general scheme of
improvement of the stations, setting forth the

Sanitary defects which exercise the
greatest influence as to
health of the troops, and the order in which these
should

be dealt with. This scheme should also

general principles of procedure applicable to

stations, so framed as to assist the local

of health in the practical steps they may take.

You will take for your guidance in this matter

by the R.C. and make such practical proposals

regard to the carrying out of these

necessary.

You will prepare for the consideration of the

State ~~such~~ a code of instructions for the

officers of health ~~at Stations~~ appointed to

and towns setting forth the duties of these

as regards the examination of the causes of

and the steps to be taken for their abatement.

All Sanitary reports on Stations ~~pa~~

towns ~~will~~ in India & Its dependencies will be

referred to you ~~for your advice and opinion~~

~~thereon~~ with the view to your giving your

opinion on the improvements recommended in

~~having special illeg illeg~~ with special

to the introduction of the most recent

All plans of Barracks, hospitals, stations,
Bazars & other buildings will be ~~±~~ referred to

Add Mss 45762

456

you

as regards

~~[illeg illeg]~~ for open consideration in so far
their sanitary details, & you will report your

f96v

opinion on the same, with any alteration
you think it desirable should be made.
in their details to make them more
healthy.

f97

HOSPITAL
CONSTRUCTION

The R. Commission
has recommended

that the cubic space
for Hospital beds in
India should be
1500 ft as a minimum
and upwards to 2000
in less healthy situations.
Also that the superficial
area per bed should be
from 100 to 120 & 130
sq. ft. according to the
position.

2. They have laid it
down as a principle
that a Hospital should
consist of separate
detached wards for
from 20 to 24 beds per
ward.

3. It is proposed that
these Hospital blocks
should resemble a
far as is ~~possible~~ suitable
quarter-company
Barrack blocks

f97v

i.e. that each Hospital
block shall consist
of a raised basement
with two floors over
it - the upper floor
only to be used for
sick - & the whole
surrounded by
Verandahs, 10 ft in
width.

4. Each block ought
thus to be exposed on
all its sides freely
to the wind.

[end 9:456]

initialled note, f98, pen, black-edged paper

f98 {arch: 21 Aug 63}

I am sorry, very,
about this Parian.
It is surely a fault
remediable. But
from your note as
well as from what
Dr. Sutherland says,
I fear there is
nothing for it but
a plaster roof. The
walls however should
be of Parian polished.
If we cannot have
all, let us have all
that is practicable
Aug 21/63 F.N.

initialled letter, ff99-100, pen, black-edged paper

f99

Hampstead NW
Aug 21/63
My dear Capt. Galton
In returning Mr.
Grey's letter, I had
though of sending
some of the Reports
&c referred to in
my lilac pamphlet.
But I don't think
he has a passion
for Blue Books.

[9:244]

All the official
facts Mr. Grey wishes
to know are in said
pamphlet, & the

f99v

margin gives a list
of references to all
the Reports of the
respective Commissions.
To use them
intelligently the
documents must
be compared.

Should he write
to you for them,
I will put them
together.

The Report of the
R.C. on the Sanitary
State of the Army
gives the Death rates,

f100

as they were *before*
the improvements.

The last two Annual
Reports (& there is
another in the press)
of the Army Medical
Dept give the Annual
Death rates *since* the
improvements.

But the lilac
pamphlet gives
the facts.

ever yours

F.N.

[end 9:245]

initialled letter, ff101-01v, pen, black-edged paper

f101

Hampstead NW

Aug 25/63

My dear Capt. Galton

I think these
Instructions will do.
They are not very
luminous, to be sure,
they say, "do what
the Book tells you,
& where you have
to be careful, be
careful." But in
a country like New
Zealand, where no
special epidemics
have hitherto been

f101v

rife, they will do.
They are much better
(i.e. much less
likely to puzzle
a man) than
the last.
ever yours
F.N.

initialled letter, ff102-02v, pen, black-edged paper

f102

Hampstead NW

Aug 26/63

My dear Capt. Galton

Col: Wilberforce
Greathed, younger brother
of the Col: Greathed,
says that he "knows
"personally at the
"Horse Guards that
"300 copies of the
"Royal (India
"Sanitary) Commission
"report have been
"ordered by Govt.
"for distribution".

[9:245]

f102

What does this mean?
will you put it in
my power to
contradict or confirm
it?

Is it that that
wretched 8vo is,
after all, to be
the one "for
distribution".

Or is it that
these men cannot
be accurate to save
their lives?

ever yours
F.N.

[end 9:245]

initialled letter, ff103-06v, pen, black-edged paper

f103

-1-

Only for Hampstead NW
yourself Sept 4/63
My dear Capt. Galton

Thank you much
about the poor
Presbyterian Chaplain
It was I who asked
Mrs. Herbert to write
to the Chaplain General
to write to Lord de
Grey about him. And
I do hope now
something will be
done -

As to Col: Wilbraham's
letter, I think you
should tell him (very

f103v

gently) something of what I enclose in letter "Private". He has just as much a right to write such a charge as that against Mrs. S.S., as she would have to write such a charge against him. Because the greater part of his letter is about what he has nothing on earth to do with. And the next is a vague sweeping charge which you cannot act upon.

f104

As for her temper, alas! I have seen her in just such rages as he describes. I do not ask him to put up with what I could not put up with myself. And of course, she rubbed herself against me, her Sup. Gen., much more than she can against him. I cannot expect that people will put up with what I did. (for the Nursing Service) But what does Col: Wilbraham want? to do away with female

f104v

Nursing? Neither he
not I can find another
Supt.

As to the last page
of his letter, I must say
that, if Lord W. Paulet
& his "Sisters" - what
in the world have
the "Sisters" to do with
it? - had written home
that they wanted to
"give every support &
encouragement to a
person in" my "position"
& to "improve the
nursing service" under
me", I should have
felt much the same,

f105

-2-

Only for
yourself as Mrs. S.S. seems to
have done - only my
feeling would have
been expressed by a
laugh & hers by a
rage - And a very
good laugh poor Sidney
Herbert & I should
have had. Lady
Stratford did try
that game. And she
had to be told that
she was not Supt.
of Nurses - and she
rather lost her game.

~~If~~ As I say, I
should if it were you,
tell Col: Wilbraham,

f105v

very gently, what the
Regulations are - But
if you think right
to refer the matter
to Lord de Grey,
please do not without
giving him my side.

The sheet marked
"Confidential" is only
to insense yourself -
Pray don't let it find
its way any farther -
I have struck out
about Miss Hutton
marrying Mr. Robertson,
~~because~~ altho' it is
perfectly true, (the
mischief it did)

f106

~~because Dr. Sutherland
says all your most
"confidential" papers
take the round of the
Office.~~

Really I should have
thought Col: W. had
more sense - with his
"sisters". if Governor's
sisters are to interfere,
better have no Nursing
service at all - Indeed
it would put a stop
to any - anywhere -
I am very glad you are
having a little fresh
air. Make it more

ever yours

F.N. I hope you

f106v

will not think that,
because Mrs. S.S. was my
recommendation, therefore
I am determined to
stick by her. Col: W.
was just as much
my "recommendation" -
(only I am ashamed
to use the patronizing
word to either) It was
I who mentioned them
both to Mr. Herbert
& to Col: Clark Kennedy
(for the first General
Hospital)

F.N.

signed letter, ff107-10v, pen, black-edged paper

f107

I

Private Hampstead NW

Sept 4/63

[15:162-63]

My dear Capt. Galton

There is not much
that we did not know
before, in Col: Wilbraham's
letter - We knew before
the terrible difficulties
of temper - We knew
before the difficulty
of obtaining a Superin=
tendent - & that worse
defects existed in any
who volunteered. This
one accepted against
her own desire &

f107v

because she was urged.

The present charges,
made "confidentially"
against her, if any
step is to be taken,
must be put
specifically -

The Medical Officer
is the only judge (by
Regulation) of the
nursing & of all
connected with the
sick. He is also
the judge, as to whether
either Superintendent
or Nurses interfere
with any duties of his.

f108

The Superintendent is
the only person who
has anything to do with
"improving the nursing" -
And she is quite
right in refusing
(but not "ungraciously")
any interference in
this matter.

The Regulation is
clearly this: - if the
nursing is inefficient,
or if any neglect of
duty to a Patient
takes place, after
the Medical Officer
has given his orders to the

f108v

~~has spoken/~~ Nurse, & reported to the Superintendent, the Medical Officer then reports to the Principal Medical Officer and the Principal Medical Officer to the ~~Superintendent/~~ Governor.

If he can obtain no redress, the next step would be to report to the Sup. Gen. But, as here the Supt. & Sup. Genl. are the same person, the charge, (but *specifically* stated,) should be sent to the Secy of S.

You can only deal with specific charges,

f109

- II -

openly made.

If the Sup. interferes with things beyond her sphere, the Governor should put a stop to it. And, if she does not desist, he should report to the S. of S.

The Governor has no right to interfere with the nursing duties or arrangements, except to report neglects - *specifically* reported to him.

It must not be

f109v

forgotten that the whole of this is an experiment - & a very difficult one - that it was put under Col: Wilbraham on account of his known qualities of tact & temper - that, if the present Supt. were to resign, which she is quite ready to do, & he were to ask me for another, I could not find one -

I would repeat: -

f110

the Medical Officer is the sole judge of the efficiency of the Nursing, as regards the sick - the Supt. is the sole judge of the general efficiency of the nurses, as regards discipline, moral conduct &c &c &c - And she is solely responsible for "improving the nursing". Nobody can interfere with her in these matters: unless there be neglects which can be officially reported for redress.

f110v

As to the rest, there must be bearing & forbearing, if the trial is expected to succeed.

It must be remembered that the service had to be re=organized in Netley Hospital. And you know that I think that that Hospital is not the easiest in the world (in its construction) for facilities of nursing & nursing discipline.

[end 15:163]

Ever yours most truly
F. Nightingale

initialled letter, f111, pen, black-edged paper

f111

Hampstead NW
Sept 14/63

My dear Capt. Galton

I send you a note about the Museum. There is no "private motive" in what the Professors have done - It is simply a misunderstanding which your Medl School Commission would set to rights.

ever yours
F.N.

initialled letter, ff112-13v, pen, black-edged paper

f112

Hampstead NW

Sept 15/63

My dear Capt. Galton

[15:472]

I am afraid I could
not say all you wished
(in my memo of yesterday)
as to what Lord
Herbert thought about
"promoting limited
enlistment to spread
a number of men
accustomed to arms
amongst the population."

What he did think I
put in the Memo.
But I believe he
would have been

f112v

rather inclined to
the two pence a day.
Only Messrs Whiffin
& Milton have
shewn such irresistible
reasons against it.
I am quite sure
he wished to give
old soldiers a good
status in the Army
by giving *all* men
"leave to marry" who
could shew, say, ten
years' good=service,
instead of letting it

f113

be at Commandg Officers'
whim & caprice, as
now.

It is of immense
importance just now,
when soldiers' vice
is becoming so
overwhelming, as to
lead to such a
thought as that of
introducing the
French Medical
Police system here!

Give the men the
same hope of marrying
& the same inducement
to keep right.

f113v

that a provident
working man has -
And you will find
men waiting (without
vice) till 28, to marry
- with the certainty,
if they shew good
conduct, that they
can marry then -
just as much in
the Army as among
the provident
working class -

Do think of this
& mention it to
Lord de Grey.

F.N.

[end]

initialled letter, ff114-17v, pen, black-edged paper

f114

Hampstead NW

[15:163-64]

Sept 15/63

My dear Capt. Galton

I cannot say any
thing new about
Col: W.'s letter.

Mrs. S.S.'s passionate
tempers are unfortunately too
well known to me
to need his repeated
warnings.

As for her "arbitrary
manner" to the N.C.
Officers & men, I
always found they
understood her
better, & liked her

f114v

better, than the Officers.

If she is guilty
of any "specific act"
"beyond her province"
- one of which was
mentioned in his
former letter - it is
surely for the Governor
to put *that* down.

Col: W. has made
two serious mistakes
- serious they would
have been towards
any Supt., much
more serious with
one of her character

f115

viz. 1. letting her see
that he thought his
sisters could "improve
the Nursing" under
her. 2. feeling
aggravated because
she rejected the
society of his family

I assure you, that
Miss Jones, of King's
College Hospl., who
is the model Supt.
of my thought, &
experience - better
even than any R.
Catholic Revd. Mother
- would have rejected,

f115v

tho' not resented,
all such interference
quite as decidedly
as Mrs. S.S.

If Col: W.'s sister
(I do not know if
any is unmarried)
would qualify herself
to be Sup. Genl
- I speak "not in
liquor but in tears" -
I am sure we should,
& I believe Mrs. S.S.
would, be most glad.

But it is easy
to interfere, difficult

f116

to qualify oneself.

What can these
Sisters who, ~~we~~ we
know, have never
served within a
Hospital, pretend
to know about
Hospl nursing, in
comparison with a
woman who has
served for 9 years
in ~~all~~ Hospitals,
civil & military,
in peace & in war,
in London, Paris,
Vienna, Berlin -

f116v

I am most anxious
with you, that Col:
W's "hostility" should
be mitigated till the
Herbert Hospital can be
occupied. She would
not rub against him
so much, if she is
divided - And if
a Governor *could*
have the sense to let
her alone - except
where she infringes
Regulations, - ~~But~~

As. in his former
letter, he mentioned
you

f117

shewing it to me,
 I should not have
 the least objection
 to your shewing him
 my "Private" (not
 the other two, of course)
 answer - IF you
 think it well - You
 know him. I do not.

A very gentle
 shewing that he has
 infringed the Regulations,
 quite as much as
 she has, should be
 given him somehow,
 IF it will do good -
 And he should see what
 the Regulations are -

f117v

I would have
 suggested that Lord
 de Grey should write
 to her, But nothing
 will make her alter
 her manner.

In a Hospital of
 both sexes, her loud presence
 would be quite
 intolerable. But, as
 I have said, the men
 liked her (in the Crimea).
 Much better than
 their Officers did indeed.

[end 15:164]

F.N.

ff118-19v, Col Wilbraham to D. Galton, Netley, September 15, 1863,
 difficulties with Mrs. Shaw Stewart, blue paper

initialled letter, ff120-21v, pen, black-edged paper

f120

Hampstead NW

Sept 18/63

My dear Capt. Galton

[9:456]

Sir Proby Cautley has
been appointed by Sir
C. Wood on your
conjoint I.O. and W.O.
(Sanitary) Commission -
This I dare say you
know - But he wrote
above ten days ago,
to say that they
wished to proceed
at once - to take
the initiative, & to

f120v

send out building
plans to India.
He even named
the days on which
he could attend
at the W.O.

He was answered
that, as the Commission
was to proceed
under special
instructions, & as
these were not yet
issued, nothing
could be done
until they were.

I was in hopes

f121

to have heard
from you - But
as I have not, I
now remind you
that not a day
should have been
lost in framing
these special
instructions - Pray
urge Lord de Grey.

The I.O. is
actually a head of
us now -

I only mention
what Sir P. Cautley
says as to initiative

f121v

& as to plans being
"sent out" from home
because it may
modify Lord de Grey's
opinion; as to the instructions, who, you
will remember,
thought the initiative
had better (or rather
must) come from
India.

[end 9:456]

ever yours

F.N.

Of course you will let [9:459]
us see the Instructions
again, before they
are decided upon. [end 9:459]

initialled letter, ff122-23v, pen, black-edged paper

f122

Hampstead NW

Sept 21/63

My dear Capt. Galton

People are complaining
that: -

[15:472-73]

when a Regiment sails,
many of their wives &
children are left behind,
& the soldiers are unable
to make any provision
for their support until
they have reached their
destination, say China
or Calcutta (after a four
months' voyage, round
the Cape) & have been able

f122v

to send money through
their Captains to their
families at home
Meanwhile the families
have gone through five
or six months of distress.

For Sailors leaving
a port in England or
Ireland, the Admiralty
provides power to leave
a standing order that
a certain amount of
pay is to be sent
regularly to their families.

The W.O. objects that
a similar arrangement
would "involve a change

f123

in their book=keeping."

It would involve no
:change". It would involve
a small addition. I am
willing to go the length of
six=pence to furnish an
account=book to the W.O.,
which would enable them
to keep these additional
accounts.

The W.O. also objects
that it would deprive
the Captains of the chance
of fining the soldiers for
any military offences.

But they can learn
the Admiralty system, &
whilst there are other
ways of "doing" the soldiers,

f123v

their pay is the only means
of providing bread for
their families starving
(or doing worse) at home.

Surely, the soldiers
might be allowed to
leave for the probable
duration of their voyage,
& for a month or two
beyond it, a sum to be
paid weekly to their
representatives at home
Sir E. Lugard has
been tried & failed.

Pray set this right. But
the W.O. would not be the W.O.
if such ever yours
things as
these were F.N.
not. And when they have
ceased to be; the W.O. will
have ceased to be -

[end 15:473]

initialled letter, ff124-25, pen, black-edged paper

f124

Hampstead NW

Sept 24/63

My dear Capt. Galton

With regard to the I. and W.O. joint Commission, as the *Instructions* are the turning - point of the whole, pray don't ~~let~~ forget to let us see them before they are issued.

[9:459]

Also, the I.O. do not seem to have appointed an Indian Medical Officer (Martin) This is necessary.

f124v

Also, Rawlinson - for the water & drainage.

Also, pray don't forget the room. If men are to work, they must sit down. I have all the M.S. Stational Reports; & whole fortresses of other Indian papers, which I have kept in my own room for four years. And worlds shall not compel me to give them up

f125

except to a conjoint
Commission established
in a good room at
the W.O.

Otherwise, ~~the~~ I
shall ~~be-buried~~ them
with me. Confound
me if I don't!

We are busy in
abstracting the
Evidence & preparing
the 8vo (of the
Indian Report)

[end 9:459]

ever yours

F.N.

initialled letter, ff126-27v, pen, black-edged paper

f126

Hampstead NW

Sept 24/63

My dear Capt. Galton

[16:423]

If we cannot have
a polished white
impervious surface
of Parian cement
it is all "up". But
Mr. Mennie's Minute
is not satisfactory,
because it appears
that the proper cement
was not used. in the
trial Ward. But if
the testimony of others
is to be received, then
we should obtain from

f126v

it solidity & polish -
but not whiteness.

I should be very
averse to return to
so primitive an
expedient for Hospital
ward=walls as
plaster. Let us by
all means escape
scraping & lime washing.

If you are personally
satisfied that there
is nothing else for it,
then I would propose
for your consideration
whether unpolished
Parian should not be

f127

used to give solidity
& imperviousness -
& the surface then
painted of a light
cheerful colour.
(varnished, if necessary)
sufficient to receive
a polish which will
enable the surface
to be washed, as has
been done at Lariboisière.

This would include
the ceilings also -

The only question
that ever occurred
was whether Parian
cement was not an
improvement on this

f127v

process. If it is not,
then this process is
the next best.

As regards Aylesbury
Infirmary, I have reason
to believe that the first
quality of Cement was
not put up there any
more than at the
Herbert Hospital.

It is a great pity.
ever yours
F.N.

[end]

initialled letter, ff128-29v, pen, black-edged paper

f128

Hampstead NW
Sept 26/63

My dear Capt. Galton

As to Parian cement: -
after consultation with
King's College Hospital:

[16:423-24]

I fear we must give
up the white, & adopt
the lightest grey that
will keep a colour
& try to tint it of a
pale *giallo antico* -
(Ceilings of white plaster)

& If we cannot get the
tint for the walls then a strip of
coloured enamelled slate

f128v

to be carried round
the wall between the
ceiling & the wall; also
making panels.

The colour of the slate
to be such as will
lighten the grey. The
grey Parian put up
at K.C.H., was intended
to be painted. But
they had occasion to
wash it. And in the
process it took such
a polish that paint
was unnecessary. And
the ward can be used
very shortly after the
washing is completed.

f129

N.B. The washing must
be done (not with a
whitewashing brush
but) with a hard
scrubbing brush -
The soap must be (not
soft soap but) white
curd soap.

Would you give
authority for a trial
to be made in one
of the wards? at the Herbert
Hospital?

The colour at K.C.H.
has not altered after
three years' use - so say
the W.O. Surveyors -

But I do wish you

f129v

would go to K.C.H.
& look at the walls
yourself *with* Miss
Jones, who is *the*
practical person there.
Dr. Sutherland & I
have both examined
her on the subject.
And he differs with
me as to her conclusions.
And *I* can't go to
the Hospital to see.
 ever yours
 F.N.

[end 16:424]

initialled letter, ff130-32, pen, black-edged paper

f130

 Hampstead NW
 Sept 28/63
My dear Capt. Galton
 You differ from
Mr. Mennie as to the
quality of the Parian
cement. At least, the
meaning of part of
his Memo was that
by mistake the second
quality had been used.
 Miss Jones says
that at King's Coll:
the best quality was
not used.
 Any quality is very

[16:580-81]

f130v

much superior for
Hospital purposes
to plaster.

An impervious
surface is the first
necessity. Glass, or
enamelled slate, or
glazed tile would be
best, except for the
cost. Next best
would be an
impervious cement
of a good colour -
(imperviousness in
any case.)

If you cannot get
this together with
colour in the material,

f131

and polish, then you
must paint, varnish
& polish the surface
of ~~an~~ some impervious
material

The surface should require
renewal only at distant
periods. And the usual
renewal of paint
should not be required.
i.e. as it is applied
to plaster.

The Lariboisière surface
has been in use ever
since it was born &
will continue so for
the next twenty years.

All paint work
that requires renewal
frequently

f131v

is imperfect - & hardly
suitable for Hospitals.

Plaster for Hospital
wards has been
distinctly relinquished.
And it won't do for
us to go back upon
that again, in such
a building.

The only question
has been about the
ceiling.

Again I say, we
must have an
impervious, polished,
good=coloured substance
& surface -

Miss Jones says that

f132

-2-

she has seen the
workmen mixing (like
mortar) the cement -
and she is quite sure
that the not being able
to get "large surfaces"
with an "even colour"
is owing to their doing
this, without regular
quantities, in a rough
careless rule=of=thumb
way.

ever yours

F.N.

[end 16:581]

initialled letter, ff133-34, pen, black-edged paper

f133

Hampstead NW

Sept 30/63

My dear Capt. Galton

The proposed instructions [9:459]
will do, subject to one
or two verbal alterations
which I have made,
to make them include
advice as to the kind
of improvements
required in existing
buildings.

If the Indian
representatives are
added for all purposes
to your Commission,

f133v

the heading will have
to be, as altered.

A good room *must*
be. Make haste.
or I shall bury all
my papers & plans,
as proposed, with
me. The India
plans are, I should
say, about 60 miles
square - The Commission
will want these -
And I shall sing
aloud when they
can't get them - as
they certainly shall
not, till I am duly

f134

certified of good lodgings & accommodation for them.

I want to get rid of them, for I have had two vans, price £4, to move them every time I have moved myself ~~house~~ for four years -

We *must* have Rawlinson on the Commission.

[end 9:459]

ever yours
F.N.

initialled letter, ff135-36, pen, black-edged paper

f135

Hampstead NW
Oct 1/63

[16:581]

My dear Capt. Galton

I have heard from Dr. Sutherland the disastrous intelligence about the Parian. But I am not at all prepared to surrender to paint. Can no better substitute be? Scagliola? Pray inquire about it more.

I am not at all convinced that the "very best" Parian was

f135v

used at the Herbert
H. It was "ordered", I
know - but your own
Officers differ as to
whether another quality
was not used by
mistake. A certain
good specimen of the-
cement was shewn
to the foreman - but
was not adopted in
practice - vide Mr.
Mennie's Minute -

Miss Jones says
that the best was
not used at K.C.H.
& says moreover

f136

that the way the
workmen mix it
is quite enough to
account for any
failure.

If we were to mix
our medicines & our
poultices in that way,
we should not be
surprised at the
result, I assure you.

[end 16:581]

I suspect that
Dr. S. has "pretty
considerably sold "
me with you about
this matter.

Ever yours

F.N.

signed letter, ff137-40, pen, black-edged paper

f137

Private Hampstead NW

Oct 9/63

My dear Capt. Galton

This matter - which is a very serious one - is no fault of the Nursing system or Regulations. ~~For~~ such events were provided for, in framing the Nursing organization, by giving an appeal from the decision of the Supt. to the Supt. Genl.

f137v

The organization has never yet been completed. And here we have a case, in which a Nurse, entering under the Regulations, is subjected to the *apparent* injustice of dismissal, without reasons -

The Supt. is *not* bound to give reasons except to her Superior. And, in this case, the two are the same person.

It would never do for the S. of S. for War

f138

to require the Supt.
to state reasons. This
would simply destroy
all responsibility &
all efficiency.

Neither would it
do, as is proposed
in the Minute, to
transfer a Nurse,
dismissed from one
Military Hospital,
to another Military
Hospital. This would
entirely destroy your own
Supt.'s ~~power for good.~~ authority.

But you might
do this: - as Nurses

f138v

in Female Hospitals
require a knowledge
of Midwifery (which,
it is absurdly supposed
in the Minute, she
is to gain in one of
the very Hospitals of
which she is hereafter
to be "Matron") - offer
to send Mrs. Southwood
to King's College Hospital
to be under the Lady
Supt., for 6 months'
training, in our
Midwifery ward -
(Your own Female
Hospl Regulations

f139

-2-

propose this.)

If she passes the training satisfactorily - and *IF* Miss Jones gives her a good character, then send her to a Female Hospital.

Depend upon it Miss Jones will find out all about her. And, if she passes that ordeal, she may be considered white-washed.

N.B. It also has this advantage. I do not

f139v

think Miss Jones will take her without Mrs. S. Stewart's character - I think Mrs. S.S. *will* give it ~~her~~ to Miss Jones, privately. And I shall not be in the least surprised, if it is found that Mrs. Southwood is NOT a proper person after all.

Let me add: this is not a course of proceeding that I approve of at all. I think the W.O. was bound to support

f140

its own Supt. (I am
scandalized by Sir
E. Lugard's falling
into such a trap)

But, as the organization
is *not* perfected, &
as one is very anxious
that every body should
have justice done
them, I suggest this
expedient as the
least bad, perhaps
the only, way, out of
the trap.

Ever yours sincerely
F. Nightingale

signed letter, ff141-46v, pen, black-edged paper

f141

Private Hampstead NW

Oct 10/63

My dear Capt. Galton

I was very busy
yesterday, & was
stopped short (by
something from the
Army Medical School)
in what I wanted to
say for your & *Lord*
de Grey's information
about Sir E. Lugard's
Minute as to that
"unfortunate Nurse."

1. It is a rule, without
any exception, in all
the best Civil Hospitals

f141v

here- & in all the
Institutions, R. Catholic
& Protestant, with
which I am acquainted
abroad, that no Nurse
(or other such member)
shall ever be taken
back, after having
once left or been
discharged, on trial
or otherwise.

Just ask yourself
what it would be,
if it were not so!

Just ask yourself
what kind of a
mistress that would
be, who should do,

f142

as Sir E. Lugard & Mr.
Robertson are
extremely *aggravated*
with Mrs. Stewart
for *not* doing.

For either she ought
not to have sent
away the Nurse at
all, whom she is
expected to take back
on the recommendation
of two people who
can know as little
about it as they can
about my household.
And in that case she
is not a fit Supt.
or she certainly ought

f142v

not to break such
a common=sense &
universal rule, as
I have stated above.

It is a rule I never
broke but once in
all my own life. I
had seven Hospitals
with Supts in the
Crimean War. And
I never but once
gave a Nurse "another
trial", who was sent
to me for dismissal
by one of ~~the~~/my Supts.
It is obvious that
it would have been
betraying their authority

f143

to do so. In that one
instance, I did exactly
what Sir E. Lugard &
Mr. Robertson want
Mrs. S. Stewart to do
(& are extremely angry
with her for not doing)
A Nurse was sent
back to me from the
Crimea to Scutari with
a request from a Supt.
to dismiss her (which
requests I always
honoured but in this
one instance.) Cholera
had just broken out -
We were in great want

f143v

of extra Nurses. And I yielded to the urgency of the Dy Insp. Genl. & of another gentleman to give her "another trial". I never regretted it but once, & that always. The woman had to be dismissed, after all. And I essentially impaired the authority of the Supts. ~~over~~ in the estimation of the Nurses, who hereafter believed that sentences of discharge would not be infallibly carried out.

f144

2. No one but myself knows how bad Mrs. S.S.'s "temper" is - But she is *quite* incapable of dismissing a Nurse ~~on account~~/ in a fit of "ill-temper", as these gentlemen imply. And to this I pledge you my word. Indeed I think the insinuation of these two men, ~~is~~ quite beneath them, viz. that, because she will not take back a Nurse at their instigation, therefore

f144v

she could have had
no reason but her
own "ill-temper" for
discharging the Nurse.

In fact, they appear
to me to have
strengthened Mrs.
Stewart's case in
the eyes of any one
accustomed to do
with these kinds of
Institutions.

Ever yours sincerely
F. Nightingale

f145

BURN *Private and*

Confidential

Civil Hospitals which
are totally independent
of each other, have
more sense than is
shewn by these two
men - The best
never allow this kind
of appealing, ~~from~~ by
a Nurse discharged
from one, to another.

How can Sir E.L.
"know that she is a
most respectable &

f145v

excellent Nurse" in
a Hospital?

As for Robertson,
his own wife told me
with her own lips,
that she was indignant
with Lady Canning &
the W.O. for remonstrating
with her for doing
the very thing *he*
blames Mrs. Stewart
for - viz. "dismissing
4 nurses out of 5."
And yet Miss Hutton
deprived herself, by

f146

encouraging Robertson's
proper advances, of
all power of discharging
any Nurse's *improper*
advances -

The love of patronizing
a woman with a
case against a woman
is, I believe, inherent
in all men. It has
been found so in
Governors of Civil
Hospitals, in Medical
Officers &c - so much
so that now, in the
best Civil Hospitals,

f146v

all Matrons are
entirely protected
from anything of this
kind being attempted.

As for Miss Jones,
she would resign
immediately if any
body were to ~~"tell"~~/talk
to her" ~~do~~/about such a thing.

But really, if
Sir E.L., F.N. and Mr. R.,
~~and Col~~ are to think
it part of their duty
"to expostulate" with
Mrs. Stewart, I see
nothing for it but
that she should resign. [end]
F.N.

initialled letter, ff147-49v, pen, black-edged paper

f147

Private Hampstead NW

Oct 10/63

My dear Capt. Galton

I very much wish [9:461-62]
that the W.O. would
bestir itself about
the Instructions &
room for the I. and
W.O. joint Commission.

I hear from Sir
John Lawrence that
"instructions have"
already "gone out to
India to form local
Committees", i.e. the

f147v

Presidency Commissions
"and for these Committees
to draw up rules."

I would have
given a great deal
that this had not
happened - I mean
that you had been
beforehand with them.

Lord de Grey had
the game in his own
hands - by its being their own
desire that the
Commission should
be a W.O. one - He
need not have been

f148

so delicate about
not "irritating" them.

I also hear from
Col: Strachey (in
India) that they are
setting their faces
against ~~something~~ "Boards"
which they are
entirely mistaken
in supposing the
R.C. to recommend
& that they want
an Officer of Health
with responsible
powers. *We* want
a Civilian with
administrative powers.

f148v

at the head of a
consultative Commission.
And it is a great
pity that the W.O.
joint Commission
did not take the
lead in explaining
what it did want.

Sir J. Lawrence
says that Sir P. Cautley
& Sir R. Martin
were appointed
"some weeks ago."

He says that
"unofficial" only
means that the
members receive no
pay - but that in

f149

"all other respects
they are just as if
they were official
members."

Col: Strachey writes
at great length
about workshops,
but requiring
some Regulation,
which we don't know
the H.G. will grant.

I would gladly
submit all these
letters to you.

But indeed I fear

f149v

that every one has
 been more ready
 than the W.O.
 altho' the W.O. itself
very justly said that
 "Sir C. Trevelyan had
 better lock up his
 money", unless this
 home Commission
 were got out quickly,
 for that Col: Strachey
 & Co: were quite
 incapable of using
 it well.

[end 9:462]

ever yours
 F.N.

initialled letter, ff150-53v, pen, black-edged paper

f150

Private Hampstead NW
 Oct 13/63

My dear Capt. Galton

If the I.O. members **[9:462-63]**
 of the joint Commission
 are to ~~determine~~ / "prescribe" what
 that Commission is to
 do, we are lost.

Sir P. Cautley's note
 alarms me more than
 I can tell you. "He thinks
 delay in anything beyond plans
 desirable". It is true the plans
 are one essential, but
 another essential, I
 had almost said
 a greater essential, is

f150v

the "code".

The very first thing the Commission was to have done was to prepare a working scheme for the ~~India~~ practical carrying out of the recommendations of the Royal Commissions, ~~to be~~ submitted to the I.O.

Now you may expect a year to elapse before the "code" comes home - this Lord Stanley told me - and then the best thing that can happen is that you

f151

will ~~have~~ /be able to alter it all.

Do they really think that Sidney Herbert's R. Commission was worked this way? Why, the whole working scheme was on paper, & carried by himself to Lord Panmure (& afterwards to Genl. Peel,) before those four Sub=Commissions, which carried out all his recommendations, were issued at all -

How do you think

f151v

it would have been,
if the *Horse Guards*
had written the "Army
Medical Regulations"?
which is our "code". -

Yet the I.O. is
shewing the most
undue activity in
doing what it
knows nothing at all
about - & the W.O.
is shewing the most
undue inactivity,
not to say sloth, in
not doing what it
knows perfectly well
how to do.

f152

I wish you had sent
us a copy of Sir P.
Cautley's letter of
Sept. 30, if you could
not send us the
original. Surely it is
to those who worked
the R. Commission that
this information is
due -

I promise that, if
you will send me
such letters in future,
I will take a copy
& return them to you
in two hours.

f152v

I am quite dismayed
at our prospects -

Indeed they know
little of how Sidney
Herbert's Commissions
were worked.

Of course the
administrative rules
for the India Presidency
Commissions would
have to be drawn up
in India. But indeed,
indeed, the instructions
ought to have gone
out from ~~hence~~ us.

Sir J. Lawrence

f153

"advises" me just in
the same sense as Sir
P. Cautley. And I
have written to him
much what I write
now.

But I fear it is
too late -

All that is to be
done now is *to hurry*
on the Instructions
of the Home Commission
as fast as possible.
Some danger may
still be saved.

[To my mind, sending
out plans is only

f153v

a secondary object,
 tho', of course, the I.O.
 thinks it is all.] And
 I remember you said this too -

I may as well tell
 you that Col: Strachey
 says "he will not
 move a finger", in
 constructing Workshops,
 as recommended by
 the Commission, unless
 the Horse Guards make
 them a parade -

He also says that
 he will oppose the
 organization of "Boards",
 whatever orders the
 I.O. sends out. ever yours }
 mistaking what we recommend } F.N. [end 9:463]

initialled letter, ff154-54v, pen, black-edged paper

f154

Hampstead NW
 Oct 14/63

My dear Capt. Galton

I return Sir P. Cautley. [9:463]

I have taken a copy
 of it for Dr. Sutherland
 to whom he desired
 it to be sent - & whom
 I have not seen for
 some days -

I return to London
 (32 South St) on Nov 2.
 I wish I had never
 left it. For I could
 have prevented the
 orders being sent out
 to India to form
 the "code' without us,

f154v

if I had known of them.
I feel very uneasy.
And you must forgive
me.

[end 9:463]

ever yours
F.N.

ff155-56, Sir P. Cautley to D. Galton, India Office, September 30, 1863

ff157-57v, FN's copy of ff155-56

sentence fragment, f158v, pen

f158

All that is in the

signed letter, ff159-62v, pen, black-edged paper

f159

Private Hampstead NW
Oct 15/63

My dear Capt. Galton

I have been waiting
till you came back to
represent to you & Lord
de Grey a rather serious
thing - which is: -

Dr. Balfour, of the
Statistical Branch,
A.M.D., won't stay,
unless he is made an
I.G.H. after his
five years are expired.

Dr. Balfour we can't
do without at the

f159v

Statistical Branch.

[It must be either he
or Sir A. Tulloch.]

Dr. Balfour would be
perfectly useless in
active service.

Yet it seems rather
hard that, *because*
of his peculiar fitness,
for, & *because* he is
irreplaceable at, Statistics,
therefore he should not
have his promotion.

If a junior were
promoted over his head
in the Office, I am sure
he would not stay.

f160

In four years, he has
raised the Annual Report
to something of what
it ought to be. The one
just published is
really a model for
nations.

His position now is
actually worse
(pecuniarily) than it
was at the D. of York's
School (from which
we took him); where
he had a house &
allowances, ~~such~~ also
his share of the
contracts &c; & leave
for private practice

f160v

and much less to do
than he has now -

You know the proposal
first made to the
Treasury was to have
three I.G.H.s in the
D.G.'s office. This was
disallowed; and one
I.G. and two D. G.'s
substituted. I hope &
trust that I.G. Dr.
Muir will replace Dr.
Logan. ~~And~~ That
would not be promoting
a junior over Dr.
Balfour's head. But
for all that, it would
be very unfair *not*

f161

to promote Dr. Balfour.
There would then be
two I.G.H. s in the
D.G.'s office. The
Treasury ought to
consent to this.

Dr. Logan intends
to ask for his retirement
in April next. Dr.
Balfour will, ~~the~~ in July,
have ~~nearly~~ completed
his five years. There
are now only five
D.I.G.'s with longer
service than he has:

G. Taylor
McIllree
Lawson
Dawes
O'Flaherty

f161v

It is ridiculous to place the claims of any of these in comparison with Balfour's.

It is a rule that no Inspectorial Officer shall be sent to India who has not served in India as a Regimental Surgeon - So Balfour has no chance there -

But he would be entirely wasted there You know what he & Tulloch did for Army Statistics before we ever did anything at all.

He is the only Army

f162

Medical Officer who is a F.R.S.

And at the Chelsea School, he increased his income by literary work.

Years of labour have given him his peculiar fitness, indeed made him the only man for our Statistical Head -

As I am the only survivor who can testify to what Sidney Herbert's intentions were when he created the Army Medical Council, I would, if

f162v

you thought well,
write to Lord de Grey
about this matter,
which, tho' small, is
serious.

Ever yours sincerely
Florence Nightingale

initialled letter, ff163-65, pen, black-edged paper

f163

Private Hampstead NW
Oct 16/63

My dear Capt. Galton

I was in hopes to
have heard from you today
- both as to the Instruct-
tions & as to whether
there is a possibility
of the home Commission
still doing the heads
of the Code -

[9:463-64]

I cannot tell you
how strongly I feel
about it.

The R. Commission,
with its four years'

f163v

labor & expence, had
better not have
been, if India is to
do its own Commissions
& its own Sanitary Code -

For there is an
amazing difference,
e.g. between the H.G.
framing its own Code
& getting it approved
by the W.O., & the
W.O. framing the
Code & getting it
accepted by the H.G.

Besides, I see no
certainty now even that

f164

the Code, when it does
come back from India,
will be submitted to
your Commission.

Exactly the same
trick may be played
again.

I shall never
forgive myself that
I did not keep up
such a daily
correspondence with
the I.O., either thro'
Sir J. Lawrence, or
by making Dr. Sutherland
call upon Sir P. Cautley,
as would have

f164v

enabled us to know
exactly what the
I.O. was doing.

For I believe there
has been no mystery
at all about it. I
believe Sir. J. Lawrence
or Sir P. Cautley would
have told us exactly
what was doing, if
they had know we
wished to know it
- & would instantly
have acquiesced in
your Commission framing
the heads of the Code,
if they had known we
wished it. ever yours F.N.

f165

I would have written
to Lord de Grey about
the Instructions. But
Dr. S. told me you
preferred that it
should be left to
you.

[end 9:464]

F.N.

initialled letter, ff166-67, pen, blackedged paper

f166

Hampstead NW

Oct 17/63

My dear Capt. Galton

I have had your
two letters of the 15th
and 16th about the
India joint Commission,
for which a very
great many thanks.

[9:464]

[I did not have
either till after I
had written my
reminder of the 16th.]

I am overjoyed
with the result of
your exertions

f166v

We will do the
"heads of a Code" as
soon as possible.

I trust the Instructions
will soon be out.
& that, as you have
got a room, the
Commission will soon
begin its sittings.

I have not seen
Dr. Sutherland for
some time. He has
been ill. But I
have no doubt he
will be "out" as soon

f167

as the Instructions,
& able to attend
the first Meetings.

[end 9:464]

ever yours

F.N.

I will write about
the bed=hooks -
(Woolwich Herbert
Hospl) to you -

initialled letter, ff168-74, pen, black-edged paper

f168

Hampstead NW

Oct 29/63

My dear Capt. Galton

I do not approve
of these fittings at all -
They are a great dis=
sight to the ward -
And there is real
danger of a delirious
or melancholy Patient
hanging himself by them.

[16:425-26]

If you wish to have
some arrangement of
the kind, I would
recommend you either
1. to have a plate

f168v

in the floor, behind
middle of bed, screw
in plate & iron rod.

This may be seen
at King's Coll: Hospital.
They have a wooden
ledge or skirting on
the floor, to keep the
bed a few inches from
the floor. And the
iron plate is outside
this, so that the rod
does not touch the
wall. It bends over
the bed.

[Pray remember that

f169

in the Ven: or Convalescent
Wards you need nothing
of this kind.]

2. Or you might have
a Tollitur, which is
an apparatus that
screws on to the bed
& requires no fittings
at all.

This too may be seen
at King's Coll: Hospital.
But this may be
decided on, any time.

3. There is a machine
(like a Bed table)
- a Staffordshire patent
- for moving a Patient

f169v

completely off the bed -
not merely for enabling
him to raise himself -
This is to be seen, I
believe, at St. Bartho-
lomew's Hospital -
This, I believe, requires
no fittings.

I would recommend you
to send some one to
King's C. H. to see the
plate in question,
making an appointment
to see Miss Jones -
This is the only one
of my three contrivances
which requires a

f170

fitting. It is not
unsightly, which
the Tollitur is. But
I cannot imagine
that you require two,
or even one, to *each*
ward, or even to each
sick ward.

Military cases are
always less severe
than civil ones.

And indeed, in
severe cases, I think
personal human help
better than mechanical
- except in long incurable
chronic cases, which
you *don't* have in
Hospitals -

f170v

2. If you send some
one to King's C.H., pray
let him take the
opportunity of seeing
the Parian (*with Miss
Jones*) "down her private
staircase." They don't
defend their great staircase,
which was all run
with iron=mould
from iron bedsteads.
Besides this, there
are great water marks
in other places from
a cistern in the roof -
But she would like
to shew you what was

f171

the best & *has*
improved, (not got
worse, as ours has,)
by time -
ever yours

F.N.

Whatever you do, *don't*
disfigure your Woolwich
wards with those gibbets,
which have, I am told,
made Netley look like
a mad=house.

[end]

f172

[9:468]

I.O. joint Commission

you must ascertain
very carefully what
position Sir P. Cautley
& Martin are to
occupy. They must
represent the I.O.
in the same sense
that the other members
represent the W.O.
And any decision
must be taken as
the decision of the
Commission.

You must avoid
any such decision
being subsequently
reconsidered at the

f172v

I.O. by the Indian
representatives -

We must guard
against any such
possibility by the
Instructions.

You must not take
anything that Sir C.
Wood offers, but
what will ensure
efficiency.

It will not do to
take responsibility
without the means
of discharging it.

Everything depends

f173

on the Instructions.
And the sooner we get
them out, the better.

Sir C. Wood must
not be able to say,
Now there are my two
men, and I wash
my hands of it.

[end 9:468]

f174

Soldiers' pay (~~allottingment~~
of
to wives at home (during voyage)
Pray do not forget this.

It was a mercy
that I did not write
something very stinging
against Sir E. Lugard,
to be opened by his
Secretary.

For Sir E.L. has
"considered the subject
favourably" and ---- ----
done nothing.

initialled letter, f175, pen, black-edged paper

f175

Private Hampstead NW
Oct 21/63

My dear Capt. Galton

The fact is, your Lord [9:465]

de Grey & your Sir C.
Wood understand
nothing about it

I enclose a paper,
in which, in case you
should wish to shew
it to Lord de Grey, the
controversy is put as
with Sir C. Wood -

*Would it be wise
to get from the I.O.
what their own view*

is? ever yours F.N.

[end 9:465]

initialled letter, ff176-77v, pen, black-edged paper

f176

Private Hampstead NW

Oct 22/63

My dear Capt. Galton

I do not know Higgins.

But I have written
to an intimate friend
& collaborateur of his,
who I believe would
do any villany to
serve me - And
what could one
expect more for
a friend?

I could conscientiously
do so; because I am
anti-Crawley, heart
& soul, & therefore

f176v

only wish for fair play.

But what is the
use of appealing to
the fair play of a
man *who has none*
in him i.e. Higgins.

We shall get
nothing by our pains,
but the reputation
of "trying to tamper
"with the free action
"of the British press"
!!! &c &c.

I think Ld de Grey
had a great deal
better have let it
alone -

f177

But I wish you had
told me more about
it.

I can't see how it
can be "a very serious"
matter for him
"personally" - every
thing a minister has
to do is "a very serious"
matter for him
"personally" - as the
man in the play
says, Every man is
in want of £1000,
(when he is told his
friend is in want
of £1000).

f177v

I have not, of course,
mentioned Ld de G.'s
name - And the
blame, if any, of
"tampering with the
British press" &c will
fall upon me.

ever yours
F.N.

ff178-80, Lord de Grey to D. Galton, Studley Royal, Ripon, October 20,
1863, Higgins is going to publish an unfavourable account of a court
martial in the *Cornhill* magazine

initialled letter, ff181-82 pen, blackedged paper

f182

Private Hampstead NW

Oct 23/63

My dear Capt. Galton

Mr. Higgins is in Paris. I have done what I could - It will not have the least effect.

But I have some information, *not* very important, about the Article, which I thought best to write to Ld de G. direct.

Alas, the Article is said to be not *pro*= any body but to hit out

f181v

at every body equally. Nobody is *for* Smales, it appears. But the W.O. is said to *seem* to have placed itself in a false position by treating him as if guilty of misconduct in his office of Pay Master - & yet refusing to take direct proceedings against him or his sureties.

This of course has no direct bearing on the Cowley case, but is the *apparent* case for Smales.

f182

Higgins *professes* to
have too much regard
for Lord de Grey & Sir
Wm. Mansfield to write
or say anything
inconvenient.

Let him believe
who chooses. I consider
I.O. an impostor -

ever yours

F.N.

This note is for yourself
alone -

Burn -

initialled letter, ff183-84 pen, black-edged paper

f183

Private Hampstead NW

Oct 24/63

My dear Capt. Galton

It is, as I dare say
you have ascertained,
quite impossible to
prevent the Higgins
Article now - it is
advertised - He has
received 50 guineas
for it. And he has
gone to Naples -

I hope he may be
drowned for it.

But I am told
there is nothing to affect

f183v

the W.O. in it, whatever.

I wish the W.O.
had not shewn itself
affectible by it.

I conclude Higgins
did not know the
W.O. were waiting
for evidence from India
~~against~~ before taking
notice of Smales'
defalcation. But I
understand he has
not made a case for
Smales -

Nevertheless, the
Article is a flagrant
injustice - before the

f184

trial.

As to the rest, I have
no doubt most curious
& damning facts will
come out upon the
trial - And I say, the
sooner ~~the~~ it is all
made public, the better.
Like Marie Antoinette's
necklace, I fancy it
will reveal a whole
state of things of
which civil life in
England has not the
least idea. And it
had better be revealed.

Burn this. I have
written to Lord de Grey.

ever yours F.N.

initialled letter, ff185-85v pen, black-edged paper

f185

Hampstead NW

Oct 27/63

My dear Capt. Galton

The page I referred to yesterday, *in re* Q. Mr Hume's letter, was p. 27 of the Gibraltar Report, last Edition.

You sum up the question by saying "Every Barrack should in fact have its own Club, conducted on the principles laid down in the Report of the Commn on Soldiers Libraries &c. And Gibraltar is one of those garrisons where a

f185v

Garrison Library could very well supply all the Regimental Libraries with books & games &c"

Q. Mr Hume's proposal was to establish a Garrison Library. And this is why I said his scheme was part of yours. But pray encourage that good man. ever yours

F.N.

initialled letter, f186, pen, black-edged paper

f186

Private

Oct 28/63

My dear Capt. Galton

I send you the criticism of a very good administrative judge upon the "interference" of Sir E. Lugard & Co: with Mrs. S. Stewart.

"These men seem "to be as absurd "& meddling as some "idly=busy members "of a Managing Committee "of *Ladies*"

ever yours F.N.

initialled letter, ff187-88 pen

f187

Confidential

28/10/63

My dear Capt. Galton

I have just seen (Oct 28) on the back of your *Minute Ceylon 2*, a very curious *Minute*, apparently from Mr. Talbot to Sir E. Lugard, dated 10/7

It seems to put me into a very false position -

All the *original* Ceylon documents are in my hands - in my house at this moment - *were all abstracted by me* - It was only ~~on~~/in my house that Dr. Sutherland could, or did, consult them - He made his "Notes" from *the original* documents in my house - I mine. I saw his "Notes" - he mine - as we always do - ~~He rarely I never, write~~ But I did not look at his "Notes" even - while writing mine. I had not got them -

f187v

I had rather my handwriting
(or name) had not appeared at all
in this matter -

But, as it has, I think Mr. Talbot
& Sir E. Lugard might deal the work
juster measure.

I have given Dr. Sutherland the
whole credit, *if that be an object*, of
the India Commission; & have got him
£1500 for it. with great labour -

But I have had a great deal
more to do with the *original*
documents than he has, which were
received by me; & are with me
still - Mr. Talbot seems to be quite unaware that,
I had any documents excepting "Dr. Sutherland's Notes"!

I only mention this because, as
I have often found, the weight of
our two separate opinions coinciding,
(which surely *twice doubles* the
weight, whatever that be, attaching

f188

to each,) has been diminished by its
being supposed, vide Mr. Talbot, that
my "papers" are "in point of fact,
little more than a summary of
Dr. Sutherland's"

"In point of fact," they are from a
different end altogether - & for a
different officer.

Also, why do we only see this
Minute of 10/7 on Oct 28?

Ever yours

F.N.

Hampstead NW

Oct. 28/63

initialled letter, f189, pen, black-edged paper

f189

Hampstead NW

Oct 29/63

My dear Capt. Galton

No tidings about **[9:468]**
the Instructions!

"Hope deferred" &c

I have never missed
Sidney Herbert so
much as now -

ever yours

F.N.

as a *Reminder* **[end 9:468]**

initialled letter, ff190-91v, pen **[9:468-69]**

f190

Burn

My dear Capt. Galton

What could Lord de Grey be
about - in declining to press our
Instructions upon the I.O., "for
"fear of irritating them," at the
very time they were ~~taking~~
~~advance of him by two months~~
~~in~~ sending *their* Instructions
to India - & in not knowing
even what they were doing
till *two months* after it was
done - !!! The I.O. has much the advantage
of the W.O. now. Well, it can't be helped
now. I'm "a gone coon". You see
I am "coming down" -

[end 9:469]

F.N.

2/11/63

{in pencil upside down}

The misfortune is that

f191v {not in FN's hand} 2/11/63

initialled letter, ff192-94, pen, black-edged paper

f192

Private

{arch: 2/11/63}
My dear Capt. Galton
Dr. Muir *must*
come into the Army
Medl Council, whatever
happens about
Balfour. The Dept
is going to rack &
ruin. You must
put new blood into
it. You must have
one good head in
the place. Dr. Muir
must succeed Logan

f192v

(of that there can be
no doubt) even
if he has to go out
to Canada again, in
the event of a war,
& have his place
supplied at home -
Except in that
one event, the assisting
to governing ~~of~~ the
Dept. at home is
of infinitely more
importance than
any Medical district
can be -
Because, the sooner

f193

Gibson can resign,
& Muir be put
in his place, the
better. And he is
more wanted as
Director General -
even ~~than~~ in a
war with America,
than in Canada -
[In that event, Dr.
Balfour might have
his promotion, and
two Dy Insp. Genls
occupy the two
other places. If
you have got Muir

f193v

at the head, you
may have
two asses, if you like.]
I am exceedingly sorry
to hear what you
tell me about the
impossibility of
re=arranging with
the Treasury. I have
a strong conviction
of Dr. Balfour's
claim to be I.G.
- a strong personal
interest in his work.
But Muir you
must have. Or you
will soon have no

f194

Statistics at all to work
up. It is of the
first consequence
to refit that wretched
Dept. It is only of
secondary importance
to reward a good
Statistician

F.N.

2/11/63

signed letter, ff195-200, pen, black-edged paper

f195

32 South St
Park Lane W.
2/11/63

My dear Capt. Galton

The misfortune is
that, while we were
proposing a Code of
Instructions, one part
of which required
the Barrack & Hospl
Commn to draw up a
scheme for carrying
out the recommendations
of the R. Commission
in India, the I.O.
had actually sent out
such a scheme, drawn

[9:469-70]

f196v

up in their own way,
on August 15.

It is clear that
they cannot stultify
themselves by sending
another. But there
is nothing to prevent
the Commn being
asked to prepare
plans & descriptions
of new Barracks &
Hospitals & methods
for improving existing
Barracks & Hospitals.

What you want

f197

now is an Instruction
to this effect: - &
also one to give your advice
& opinion on all plans
& proposals of a
Sanitary nature sent
from India.

In drawing up
the "heads of a Code",
we might introduce
such explanatory
matters by way of
note, as would
cover a good deal
of the ground, which
your Commn can't

f197v

touch, in the absence
of the specific
Instruction which
Sir C. Wood declines
giving.

Further: such is
the state of things in
Calcutta that the
Esplanade, which
was the only refuge
for health of the
people, has now
become a dangerous
source of Malaria.
Calcutta has a

f197

Municipal Council.
And they do not
know how to begin.
They have therefore
sent their Engineer
to England to learn.
Now, of whom is he
to learn? Would not
the wisest thing
be to put him
into relation with
your Commn? The
very case has arisen.
And yet you have
no power whatever
to deal with it.

[The above I learn

f197v

from "Public Works
Dept" Minutes sent
me by the last Mail
by Sir C. Trevelyan;
& which I have
sent to Lord Stanley.
But as soon as he
returns them, I will
send them to Lord
de Grey.]

I enclose a "short
Instruction," as you desire.
But two of the points
in the original Draft,
viz. those relating to the

f198

training of Officers
of Health, & to the
training of Cadets of
Engineers in Sanitary
principles, are omitted.
But, if you think you
can carry them, do
pray put them into
the Draft.

yours sincerely

F. Nightingale

I have kept Sir C.
Wood's printed
despatch, August 15,
(Military, No 297,) Please

f198v

let me keep it, and
get yourselves
another.

F.N.

f199*Heads of Instructions*

You will prepare draft plans of Barracks, Hospitals, married quarters, & other buildings for the accommodation of troops, having special reference, in their Sanitary arrangements to the climates of India.

You will further state generally the principles you would recommend to be kept in view in

f199v

improving existing Barracks & Hospitals, in conformity with the Sanitary experience obtained in this country, but also having reference to the necessities of Indian climates.

You will take into consideration all plans & proposals which may be referred to you for examination, relative to Sanitary improvements

f200

in India: including
the improvement of
existing & the
construction of new
Barracks, Hospitals
& other buildings
to be occupied by
troops, with a view
to the introduction
of the most efficient
recent improvements
[not in FN's hand]
And you will report
generally upon any
Sanitary questions concerning
India which the Sect. of State
for India may refer to you.

[end 9:470]

initialled letter, ff201-02v, pen, black-edged paper

f201

32 South St
Park Lane W.
Inkermann Day /63

[16:426]

{arch: [Nov 5]}

My dear Capt. Galton

You can't prove a
negative. You can't
order out a detachment
of Guards & one of our
men, to prove that
their sick are less
well off than ours.

Some time ago, at
the time of the first
R. Sanitary Commn, it
was actually shewn

f201v

that where there were
plenty of sick, a
profit was made out
of the /10 a day.
It is really not our
fault, if there are
not enough sick
to make the *tenpence/10* a day
afford them the
good diets we give
ours.

It will be a very
good joke, if the
Guards' sick wish
to go into our Hospitals
to get our "butter"

f202

vide 7 97

17

The Diet=Scale which
has so enchanted the
Guards' sick & their
Doctors, & which
the "Gold Stick" &
the "three Colonels"
"trust & beg" that
you will deliver
them from, was
fixed upon in
consultation with
all the leading diet=
men of science,
including Christison,

f202v

& all the leading Civil Hospitals. And one of its objects was to get the men as speedily out of Hospital, & as speedily convalescent as possible.

But (as I say) you can't prove a negative - you can't prove that the absence of the "butter" stops a man's convalescence. Tho' it does, for all that.

ever yours

F.N.

[end]

unsigned letter, ff203-05v, pen, black-edged paper

f203

Confidential

{arch: 5 Nov./63}

My dear Capt. Galton

38189

1 has been busy apparently in rolling (the "stone of Sisyphus" - phrase, their own approbative Surgeon's -) up the hill - & in mis=spending the public money without any knowledge of what they are about.

You are just going

f203v

to throw £1500 in the dirt. And you will not have *one* case the less ~~by one~~ by it.

The principle is obvious - that, wherever there are soldiers, the parishes benefit largely by them - yet the W.O. pays towards the Parish rates. Unless you stop this you will have to bear a large part of the rates in all towns where there are troops.

f204

In every town also, the *Police has power* to keep down the evil you are expected to pay for - and *they don't* do it.

As to "Regulation" - they don't know what they are about - they don't indeed. It is madness - You have not a single fact to justify it. If you attempt any continental method, you will ~~be~~ raise a perfect storm - and deservedly - And, if you carry it,

f204v

(this is the main point)
 you will not have
 diminished a single
 case - You have no
 idea of what you are
 doing. If cases in Civil
 life in Paris, (where
 the much boasted
 method reigns) were
 sent to Hospital &
 registered as they are
 in our Army, half Paris
 would be in Hospital.
 Nothing like the forms
 of disease known in
 Paris *in married life*
 are known in England

f205

in *any* class of life.
 I know what I am talking
 about. I do indeed -
I wish THEY did.
 One would think that,
 before taking such steps
 they would be armed
 with facts. Now they
 have *none* - absolutely
none.

Lord de Grey should
 be very careful.

I have received
 threatening anonymous
 letters, (which I know
 to be from the A.M.D.)
 in case I go on with
 my "opposition". [I don't

f205v

know how they knew I
 had said *any* thing.] ~~But~~
 you see how touchy &
 unsafe they feel
 themselves.

I kept this letter
 back two days, because
 I wanted to find four
 Articles in the Daily News
in our favour to send you.
 I have not been well
 enough. But I will
 tomorrow. Higgins has
 not been allowed to have
 this respect either.
 5/11/63

initialled letter, ff206-07v, pen, black-edged paper

f206 {printed address:}

32, South Street,
 Grosvenor Square. W.
Private 7/11/63

My dear Capt. Galton

I enclose a letter **[9:470]**
 of Sir C. Trevelyan's
 which please return
 to me - It was the
 enclosure of a great
 many papers, which
 Lord Stanley has not
 yet thought fit to
 return to me.

But the main
 point of them was,
 the question of the

f206v

Calcutta Municipality,
which exists, which
is helpless, which
is in agonies about
its "Maidàn," which
has sent its "Mr.
Clarke" for information
to England - And you
are powerless to treat
with the question -
altho' the very case has arisen.

Has this "Mr. Clarke"
made any reference
to you?

Lord Stanley is

f207

coming to me this
week, in order to
have an interview
with Sir C. Wood
afterwards about
our Instructions.

Are they out?

Please put me
au fait.

As I have urged
& baited Ld Stanley
to come up to London,
I want to know
exactly how we
stand -

I have a vast

f207v

quantity of other
papers from Sir C.
Trevelyan about our
Commission (to the
amount of eight=
and two=pence per
mail) But I am
almost afraid of
sending them to you,
without my answers,
at least.

[end 9:470]

ever yours

F.N.

initialled letter, ff208-09, pen, black-edged paper [8:446-47]

f208 {printed address:}

32, South Street,
Grosvenor Square. W.
9/11/63

My dear Capt. Galton
I send you four
Article, which I have
looked up, out of
back numbers of the
"Daily News" - & one
out of the "Telegraph" -
on the subject of ~~the~~
Medical Police Regulation.
[I believe there have
been more].

Of course I do
not send them for

f208v

your information -
but merely to shew
that Mr. Higgins is
not going to have
it all his own way
in the "Times".

The "Times" has
ceased ~~be~~ its fire
lately. And I believe
it thinks it has
not got much by
its motion - - - - -
ditto "Saturday Review".

Pray shew these to

f209

Lord de Grey. And
pray return them
to me, if you can
ever yours

F.N.

The "Saturday Review"
did not reply to the
answer of the "Daily
News" to its article,
"the Sin in Scarlet" -
which was unblush=
ing it its wilful
falsehood.

signed letter, ff210-13, pen, black-edged paper

f210 {printed address:}
32, South Street,
Grosvenor Square. W.
10/11/63

My dear Capt. Galton

I come with great
vehemence about the
poor Presbyterian Chaplain,
the Revd. Charles Gibson,
who wants to be made
an Army Chaplain.

Lord de Grey was
so good as to say
that he would speak
to the Chaplain Genl
about it at the
beginning of November.

Now the Presbyterian

f210v

Chaplain at the Curragh
is sent to new Zealand:
His place is filled (at
the Curragh) by one of
the two Presbyterian
Chaps from Aldershot.
This leaves a vacancy
at Aldershot. The
Irish Presbyterian Church
are urging on the W.O.
the necessity of
appointing two more
Army Chaplains.

I have two letters

f211

from Lady Amelia
Jebb about this Mr.
Gibson, who, a man
with a family, is
almost penniless -
having been turned
out at short notice
of the Irish Convict
Service, merely for
defending Sir J. Jebb.

I have an letter
from an *enlarged*
convict in my hands
at this moment -
written in so manly,
so healthy, so

f211v

grateful a tone of
his obligations to Mr.
Gibson, that it
speaks for itself.

I feel more
strongly than others
would the injustice
done to Sir J. Jebb,
both before & after
his death - the
extraordinary misre=
presentation of
Crofton's statistics
against Sir J. Jebb -
& the taking up of
these misrepresentations

f212

as gospel, without
an hour's enquiry,
by Lord Neaves &
the Social Science
Association -

But I think every
one must feel the
gallantry of this poor
Presbyterian Chaplain
who, to the destruction
of his own prospects,
stands up alone
(& without any
acquaintance with
Sri J. Jebb) for the
sake of truth, both

f212v

before & after Jebb's
death, proves
Crofton's statistics
incorrect, & vindicates
the truth against
Crofton's system -

This is the very
first favour I ever
asked the W.O.
during the nine
years I have been
in it: And, if it
is not to be granted
as a tribute to
Jebb's memory - &

f213

in order to employ
the services of an
excellent Chaplain,
I do ask it as a
personal favour,
tho' I never saw the
man in my life.

Ever yours

F. Nightingale

Shall I write to
Lord de Grey? I am
so sure that Sidney
Herbert would have
done this thing that
I am the more bold
in importunity. F.N.

f214 sketch of a man

initialled letter, ff215-16, pen, black-edged paper

f215 {printed address:}

32, South Street,
Grosvenor Square. W.
10/11/63

My dear Capt. Galton

This (of Sir C. [9:255-56]
Trevelyan's) is of a mail
posterior to the one,
which brought the
papers (about the
Maidà) which I
did so want you
to see, & which Ld
Stanley has kept.

Please return me
the whole of these

f215v

You will see that,
tho' we shall disagree
with him on some
points, there is no
talk of our Report
being "exaggerated"
on the Indian side.
On the contrary, they
tell us things which
make our hair
stand on end - &
which I wish we
had put into the
Report.

f216

As to the "Cholera
Commission" Report,
it is obvious they
are ashamed to send
it.

Pray shew these
papers to Lord de
Grey, if you wish
it.

Ever yours
F.N.

[end 9:256]

initialled letter, ff217-18v, pen, black-edged paper

f217 {printed address:}
32, South Street,
Private Grosvenor Square. W.
10/11/63

My dear Capt. Galton

If the D.G. goes on
in this way, you will
not have a good Army
Surgeon left.

A Surgeon in strict
conformity with the
Regulations, advises
his Commandg Officer
to furlough a man
for a month threatened
with Phthisis. [It was
probably his only
chance. At the end

f217v

of the time the man
cannot return. He is
attended by a Civil
practitioner for 6
months, dies; & the
Civil practitioner
sends in a bill for
£7 odd, which the
Surgeon, it is proposed,
shall pay himself.

Why?

No reason is given.

The D.G. says the
man ought not to

f218

have been furloughed.
In an appeal, like
this, the Surgeon's
opinion is worth at
least as much as
the D.G.'s.

Ask the D.G. to
state reasons & facts
in detail, to enable
the S. of S. to judge.

As it is, a jury
would certainly decide
for the Surgeon.

It is a very
serious matter -
precedent is involved

f218v

And certainly the
growing dissatisfaction
of Army, Medl Officers
will be increased,
if such a grave
injustice is committed,
as to decide off=hand,
(upon these papers
as they are,) against the
~~D.G.'s fav~~ Surgeon -

ever yours

F.N.

initialled letter, ff219-20, pen, black-edged paper

f219 {printed address:}
32, South Street,
Grosvenor Square. W.
10/11/63

My dear Capt. Galton
I return No 297 [9:256]
with great reluctance.
I think Lord de Grey
might get me a copy.
As for the Report
being "exaggerated", there
~~pass~~ is nothing in it
which gives at all
any idea of the state
of things, *compared*
with this account
(their own)

f219v
of the Maidàn at
Calcutta. I sent you
Sir C. Trevelyan's
letter on purpose - &
will send you the
papers, as soon as
Ld Stanley returns them.
As for the Cholera
Commission Report,
it has never reached
us, tho' we have
applied for it scores
of times. But we
know its history -
We know that they

f220

were evils which
accumulated under
McClelland - that
it is a divided Report
- part of the
Commission refused
to sign it - & that
they are ashamed of
the state of things &
keep it close -

Please get us a
copy.

[end 9:256]

ever yours
F.N.

initialled letter, f221, pen, black-edged paper

f221 {printed address:}

32, South Street,
Grosvenor Square. W.

Private 17/11/63

My dear Capt. Galton

The enclosed was
sent to me by Lady
Monteagle * - And I
thought it so shocking
that I send it on to
you, as I should have
done to Sidney Herbert.

[9:256]

Please return it
to me -

[end 9:256]

ever yours
F.N.

{archi: * see packet of correspondence re Suppression
of a folio vol Report on India Army
Commn.}

initialled letter, ff222-24, pen, black-edged paper

f222 {printed address:}
32, South Street,
Grosvenor Square. W.

Confidential 30/11/63

My dear Capt. Galton

I know that you [9:263]
are particularly busy
about estimates just
now. And therefore
my cry shall be short.

We have never
received any kind
of instructions (for
India) for the Barrack
Commission -

In confidence I may
tell you that I have

f222v

sent for Lord Stanley
& seen him. And he
is going to day or to
morrow to Sir C. Wood
about them -

I have done the
same by Sir John Lawrence.

I asked Ld Stanley
to see Ld de Grey too -
But I don't know
that he will.

I think that Ld
de Grey could not
have done LESS for us
than he has -

f223

Please return me
 Sir C. Trevelyan's letters
 & papers. I want
 them for Sir J. Lawrence.

Lord Stanley has
 returned me what
 he had of Sir C. Trevelyan's.
 But I suppose you are
 too busy to look at
 them now -

We have long since
 finished the "heads
 of Sanitary code" -
 asked for by Sir P.
 Cautley.

Thro' Sir John Lawrence
 I got a sight of the
 Cholera Report, which

f223v

I asked Lord de Grey
 for in vain. It is
far, far, stronger than
 anything we have
 written *against* Indian
 Stations. It is incredible.
 They "feed sheep in
 latrines" !!!! No attempt
 is made "to bury, ~~the~~
 "or otherwise dispose
 "of, the filth removed
 "daily from" these !!!!

Lord Stanley has
 a copy, which he
 shewed me, of Sir
 C. Wood's despatch
 (No 297, 15 August)

f224

Lord de Grey might
therefore have got me
a copy. It would have
been of great use to us.

ever yours

F.N.

Poor Lady Elgin!

[end 9:263]

signed letter, ff225-25v, pen, black-edged paper

f225 {printed address:}

32, South Street,
Grosvenor Square. W.
30/11/63

My dear Capt. Galton

I am desired to ask [9:264]

whether now that
the plans of Barracks
& Hospitals for India
are in hand, we
should not prepare
a description of them
to be ready to *send*
to press? This description
will enable many
questions to be discussed

f225v

with reference to water=
supply, drainage &c
which must be
settled, before the
plans can be of use
in India -

Yours ever

F. Nightingale

[end 9:264]

signed letter, ff226-27, pen, black-edged paper, blue ink

f226 {printed address:}
32, South Street,
Grosvenor Square. W.
Dec 1/63

My dear Capt. Galton

I send an Abstract **[9:264]**
of the Evidence taken
before the R. India
Sanitary Commission, in
which everything has
been cut out but what
it will be practically
useful for Officers
to know -

We shall have to
revise it carefully;
and after the text
of the Evidence is

f226v

settled, we shall then
make such additions
from the other
documents as will
be in conformity
with Lord de Grey's
minute 7 626
332

Please direct that
two Proofs with the
copy be sent *here*
as soon as possible **[end 9:264]**

Yours very truly
F. Nightingale

f227

If it could be sent
back here by portions,
as it is printed off,
instead of the whole
mass at once, it
would be a great
convenience to me

F.N.

initialled letter, ff228-31, pen, black-edged paper

f228 {printed address:}

32, South Street,
Grosvenor Square. W.

Confidential Dec 4/63

My dear Capt. Galton

The Regulation takes
it for granted, as you
will see, that all future
trained Nurses, *a fortiori*
Matrons, are to be
unmarried or widows -

As to bringing the
Matron's or Nurse's "husband" into
a Female Hospital,
it could only have
entered into the minds
of those who bring
the Hospital Serjeant's

f228v

wife (& perhaps children)
into a Regimental
Hospital.

But I believe a
committee of Officers
would give the Matron's
"husband" a bed in
the Lying-in ward.

For unmarried
Matrons & Nurses, the
accommodation provided
in the Woolwich Hospital
is amply sufficient.
And you must on
no account add to
it in such a way as

f229

to interfere with the
present plan -

Whatever you feel
disposed to do to meet
the case of the "Nurse's
~~Matron's~~ husband" &
"Scripture reader", so
as to keep the latter
out of the lying-in
wards - where the
Matron= &=Midwife
must spend most
of her time, you
must do *outside* the
Hospital altogether.

If they will have
a Surgery you must
add it on to the
kitchen block, *not*

f229v

tamper with the ward
block at all -

With regard to the
Female Hospital Regns,
I have put in merely to meet
Genl Pennefather's
requirement, as new
Para: instead of the
one at p. 4 of the
printed Draft.

But please remember
I make myself responsible
in no way for these Regulations.
I am quite sure the
whole thing will not
work. It is universally
allowed that a Ladies'

f230

Committee is the
most unbusiness-like
body in existence -
except I say, an
Officer's Committee.
What both together
will do I really cannot
anticipate, except
quartering Matrons'
"husbands" in lying=
in wards = *That* they
are sure to do.

Until a Supt. Genl,
or some *one responsible*
female Officer, undertakes
the whole thing, there
will be nothing but
these extraordinary

f230v

ideas as to how Nursing
in Hospitals ~~are~~/ is to be managed -

If ~~a~~ General Hosp
Nursing were to be put under
compound & irresponsible
management you
would have the same
thing.

Indeed it has
been seen how the
present Supt. Genl.
who, with many faults,
is the person *best up*,
of all the persons best
up to their work, I
know *anywhere*, has
been interfered with,
by Officers of the

f231

highest worth & prudence,
~~up~~/in matters they
could know nothing
about - but fortunately
had not authority to carry.
~~out their~~

Ever yours

F.N.

signed letter, ff232-31, pen, black-edged paper

f232

7 644

472

{printed address:}

32, South Street,
Grosvenor Square. W.
Dec 5/63

My dear Capt. Galton

There are two points
in these papers:-
the Museum

& the supply of sick.

1. The question of the
dispatch of the Museum
& Library was gone into
at the time of the
organization of the School
at Chatham - And it
was then considered
that all claims would
be best met, not by

f232v

a Trustee=ship for the
Museum only - for this
is the proposal of Dr.
Gibson's Council - -
but of vesting both
the Museum & Library
- for both must go
together
- in the Senate
of the School, on which
senate there are
representatives of every
interest that has any
claim either on the
one or on the other.
If you adopt Dr.
Gibson's proposal,

f233

you deteriorate the Trust already in existence by Warrant - & you select a worse instead of a better. Besides which, they only propose to put the Museum in trust, while the Library is left to the Senate, altho' it has cost the Army Medical Dept. far more money than the Museum.

In the first place, it is perfectly absurd to separate the Museum from the Library - And yet you cannot profess to let the Library go

f233v

with the Museum - It is evident that Dr. Gibson's Council have given an opinion without knowing all the circumstances - And we, who know them from the beginning, cannot do otherwise than dissent from the proposal.

The Senate unfortunately took a false step, in the first instance, in trying to vacate their trust by getting rid of the Museum. They would not have done so, had they looked

f234

at their Warrant: -
which moreover must
not be tampered with.

The only other
question is what to do
with the duplicate
specimens. It is not
immediately necessary
to settle this point.
They can be locked up;
And eventually either
sold for the benefit
of the Museum, or
distributed among
public Museums -
In dealing with this
part of the question,
you must not forget
that Govt. has incurred

f234v

all the expences relating
to the Museum, which
is in fact a joint
property - and that
more expence must
be incurred.

If Dr. Gibson could
manage to collect the
opinions of the heads
of his Dept. in an
informal manner, as
to whether these useless
duplicates might not
be sold, on the
condition that the
proceeds were devoted
to the purposes of the
Museum, we consider

f235

that this might not
 be objected to. But
 there is no authority
 anywhere to enable
 the unfortunate
 proposition of the Senate
~~about~~/viz. (to hand the
 Museum over to
 Southampton) to be
 carried into effect.

2.

The most important point
 in the papers, however,
 is as to the supply of
 sick.

At a meeting of the
 Senate, October 31, 1863,
 it was stated that

f235v

there were only 48
 invalids under treatment
 at Netley. There were
 only 24 Patients, & one
 only confined to bed
 on the Medical side;
 and *17 Medical Officers*
 in charge of him !!!
 (poor, poor fellow!)

This "starvation of
 clinical instruction"
 appears to have arisen
 out of the new Regulation
 as to invaliding at
 Head Quarters - which
 should be got rid of
 That {printed address:} 32, South Street,
 {upside down} Grosvenor Square. W.
 unfortunate
 Netley!

Yours ever
 F. Nightingale

f236*Confidential*

I have a letter of
 Higgins now in my
 hands - Could you
 tell me what the
 W.O. thinks about
 his Article? Is it
 considered "pro-Senate"
 in spite of his (I.O.'s)
 denegations and
 "inconvenient" to the
 W.O.? Whatever you tell me, I shall
 not quote the W.O.
 in my answer to I.O.
 But I must know what you
 think in order F.N.
 to write at all.

initialled letter, ff237-37v, pen, black-edged paper

f237 {printed address:}

32, South Street,
 Grosvenor Square. W.

Confidential Dec 4/63

My dear Capt. Galton
 Dr. Mackinnon's
 appointment is above
 the average, which, as
 Carlyle says, is not
 saying much.

He has had a
 course at the Army
 Medical School, he
 knows the field, and
 he is on the spot.

We know nothing
 more about him -
 But, taking the evidence

f237v

as it is, you might go
farther & fare worse.

Of course *I* have
no objection to his
having a "Servant's
allowance "out there.

!! There are thirteen
documents on the subject
at £3 odd - & only one
on a subject which
is really of some
importance

Ever yours

F.N.

initialled letter, ff238-38v, pen, black-edged paper

f238 {printed address:}

32, South Street,
Grosvenor Square. W.

Private Dec 18/63

My dear Capt. Galton

I shall be very glad
to see Lord de Grey on
"Sunday afternoon" at
4 o'clock, if that
hour will suit him.

It is impossible to
put into the compass
of a letter what
there is to say, as
I was in constant
communication with
Sir John Lawrence
for the ten days

f238v

before his departure.
And he is most
urgent about the
whole matter of
the B. & H. commission.

Indeed, he says,
that you have
"snubbed" them, not
they you.

ever yours
F.N.

initialled letter, ff239-42v, pen, black-edged paper

f239 {printed address:}

32, South Street,
Grosvenor Square. W.

Private Dec 18/63

My dear Capt. Galton

I quite agree with
you that "the Doctors
are the devil."

But the worst day's
work you ever did
at the W.O. was
raising "the devil" by
tampering with the
Warrant.

You have given
a very noisy &
influential clique a
handle to make a

f239v

riot. And they have
made (& will make)
magnificent use of it.

As to the practical
question, you will
soon be at a dead=
lock. And what is
to be done?

There is nothing for
it but

1. to find the fair &
legal interpretation of
the Warrant, & to
restore it accordingly.

This would have
satisfied. It will not

f240

satisfy now.

2. to consider the state
of the Medical market,
which is not what
it was when the
Warrant was issued;
& to consider what
bid you will make
against the bid of
the Civil profession.

As for Messrs' Parkes
& Co., you have not
had one sixth of
the propositions that
have been made.

We have filtered thro^t
a number of absurd

f240v

propositions thro'
five or six filters: -
and this filtration
is all that has reached you -
Beyond the restoration of
the Warrant, I give
no opinion farther
than this: - that you
must consider what
bid you will make -
It is for you to do
this: not for us.

As for the "forage
question," if it is
settled, so much the

f241

better. [But I do not
admit that the R.E.s
are a fair comparison
with the A.M.O.s]
The same construction
for the word "forage"
should be put for
those who are in
attendance with
combatant Officers
as for combatant
Officers.

If, after consideration,
you choose to make
any proposals & to
let us look at them,

f241v

we shall be very
glad to help you.

It is for you to
consider what is
practicable for us,
if you think well to
ask us, to say what
is sufficient.

ever yours
F.N.

f242

I forget whether I
shewed you the enclosed
letter of Mr. Paget,
which please return
to me - You see what
the acknowledged head
of the Civil Surgical
profession, & one of
your own Examiners,
says as to the state
of the market.

Your Army Med. Dep.
will dwindle down
to a very contemptible
lees.

I do not say that
the government of

f242v

the present D.G. has
nothing to do with
this for I think
it has. He was born
to bring a ~~profess~~
Department into
contempt

{printed address:} 32, South Street,
{upside down} Grosvenor Square. W.

initialled letter, ff243-44, pen, black-edged paper

f243 {printed address:}
32, South Street,
Grosvenor Square. W.
Dec 18/63

My dear Capt. Galton
The present form,
shewing the cost of
Female Hospitals, is
excellent, so far as
it goes.

But "to arrive at
useful results," you
should add to it
the following columns: -
at the beginning: -
(go to p. 3)

f243v

P.S.
For patients treated in
quarters: -
all the following: -

Total		no of	Total
General		total	cases
Patients		Lying=in	attended
treated		Cases	during
			year
Women	Children		[3 boxed side by side]

f244

For Patients
treated in
Hospital

p.3
{written across the length of the page}

Occupation of beds			Total		No Total o f Cases
No.	Maximum	Minimum	Average	General	
					L y i n g = admitted treated admitted in during the
	Cases	year			

{with an arrow pointing to the other
columns}

Average
duration of
cases in Days

Women Children

Women Children

signed letter, ff245-45v, pen, black-edged paper

f245 {printed address:}
32, South Street,
Grosvenor Square. W.
Dec 21/63

My dear Capt. Galton
I was rather in hopes [9:475]
that the India Barrack
& Hospital plans
would have been sent
up here on Saturday.

Add Mss 45762

577

It is of great
importance that these
should be transmitted
to India as soon
as possible.

We have written
as much as we can

f245v

without the plans
to write from. And
we cannot now
proceed, until we
have the plans -

[end 9:475]

ever yours
F. Nightingale
What day do you
go out of London?

initialled letter, ff246-55, pen, black-edged paper

f246 {printed address:}

32, South Street,
Grosvenor Square. W.
Dec 24/63

My dear Capt. Galton

We send back the
Barrack plans with
a criticism.

[9:475-78]

Pray go on with
them.

We have kept the
Bungalows - & also
the Hospital plan,
which shall be
returned with a
criticism in a day
or two.

We will send ever yours
you a list of the F.N.
out=buildings for stations.

f247

We want, first, a good Hospital ward for 24 beds - or rather two wards, shewing 1500 cub. ft. & 2000 cub. ft per bed respectively.

1. One plan to shew 100 sq. ft. - the other 120 or 130 sq. fr per bed.
2. Instead of a window for every two beds, there should be a window for every bed - and a bed in each corner
3. In arranging the ward offices, the ends of the wards as well as the sides must be left quite free - except that the Serjeants room must overlap the ward

f247v

just sufficiently to
have a window into ~~it~~
the ward.

4. The Scullery must
correspond with the
Serjeant's room on
the opposite side of
the ward door.

5. The W.C. s to be
placed in a detached
Pavilion at the opposite
end of the ward -

~~6. To diminish as far
as possible the number
of Pavilions, the Ablution
& Bath accommodation
for two Pavilions placed
end to end might be
arranged between them.
And possibly the
sculleries might be
placed in the same block~~

adjourn this
till we get a
good ward

f248

{sketch along the side of the page}

6. Ablution & Bath
accommodation to
correspond with W.C.s

Space will be
required for a slipper
bath.

7. Hospital block to be
on two floors, with a
basement 4 feet high
below -

8. Verandahs 10 ft. wide

9. Ventilating arrangements
the same - & window &
door construction the
same, as for Barrack
blocks - except that
~~10~~—the windows & doors
may be modified
in width to suit
the arrangement of
the beds.

f249

Indian Barracks

[faint pencil, not FN
hand]

Small louvred dormers
about 12 feet apart Verandahs
will effect this similar
to Kowloon Barracks

1. The plans are very good. & meet the requirements of the R. Commission.

But the upper ventilated - Otherwise there will be intensely hot air passing into the Barrack rooms -

There is a very important question regarding these lower floors which has reference rather to the general arrangement of the Station than to the construction of the Barrack room.

E. g. under two Barrack rooms to hold 48 men at 1500 cub. ft. per man,

f249v

there are two
spacious rooms,
each 100 ft long by
24 ft. wide,

It is evident that
48 men would
never require, even
in India, such an
amount of Day
accommodation as
this.

Four such rooms
would possibly be
sufficient for the
wants of the entire
Station.

But at the very
Stations where these
two floor blocks
are required, the
men not only in
these blocks but
in all the blocks

f250

should sleep at least
ten or twelve feet
above the level of the
ground.

How would it
answer to provide
for an entire Regiment
two blocks with the
Dayrooms & Coffeerooms
on the ground floor?
& to raise all the
rest of the blocks
on arches?

Could some of
these arches be
fitted up as work
shops - the floors
being a little raised
above the ground.
or they might be
used for stores.

But on the
other hand this

f250v

would leave all
these blocks without
Day accommodation.
And one of our
principles is
certainly that men
should not live &
sleep in the same
room in India.

The India "standard
plans" provide for
this thus: -

they have what
they call inner
Verandahs, extending
alongside the
Barrack rooms -
and these Verandahs
are used for Day
& dining rooms.
as arrangement
which the R.
Commission has
condemned

f251

by abolishing the
inner Verandah
altogether.

A Dayroom, half the
length of the Barrackroom,
would be enough for
sitting & dining in.

Could use be found
for all the rest of the
first floor accommod-
ation? for stores
& workshops?

2. In healthy situations,
it would not be
necessary to have an
under floor - A
basement from four
to six feet high,
would be amply
sufficient for health.
In this case, the

f251v

Dayroom might be added on at the end of the Barrack room.

3. It is said that every Barrack room in the Punjab has a reading=room & workshops at the ends.

In our plans, these might be placed below, as already stated, ~~except for the large~~ The amount of room is is more than required, which is the only objection -

f253

{sketch at the side}
The plans as a whole
are VERY good.

There are only a few
points in which we think a
little more consideration
might be well - - - from
information we have
received.

1. In the W.O. plan the
Ablution rooms are
placed in a detached
block at the end of
the Barrack room
This construction is
entirely new in the
Indian Barracks -
All the plans shew
arrangements of one
or two classes A - these
rooms are either made
to fill up two corners
of the Verandah, as in
fig. A., leaving the end
of the room exposed
to the air - Or B. the
rooms are made to
overlap as in B.

f252v

Any of the arrangements, either W.O. or Indian, would answer. But the Indian ones have the advantage of leaving the end of the Barrack room free from obstruction. Were either A. or B. adopted, a different arrangement of the stair cases would be necessary.

{in another hand}
 Try the Indian Plan
 with one tower say for
 ablutions
 & other a
 staircase

The question is more one of construction than of health. And we could quite well suggest the Indian arrangements in the description, leaving the W.O. plans unaltered, as an alternative.

2. The allowance of basins & footpans is too small for India. A daily foot:washing

{in the other hand}
 I would allow
 four basins & four
 foot pans at least.
 with plenty of
 space, & the foot pans
 at least
 3 feet apart
 from side to
 side &
 projecting from wall

f253

is necessary. Let them have four basins with the same linear frontage as at present, and three foot=pans at the least. The three might be put along the side=wall.

3. We propose two methods of supplying water to the ablution rooms - either directly from a central raised water=tank, or from

A tank
over each
opposite room
DG

a tank placed over the Ablution=room. Would it be necessary to shew this tank in a section?

4. India is a long way ahead of *plank*

We crossed
plank
on right
the panelling
DG

Barrack doors. She has long ago introduced panelling. Shew the doors panelled.

f253v

5. Three doors are
shewn at the end
of one of the rooms
in elevation - and
only one door in plan.
There should be only
one door. -

6. Ventilate the upper
Verandah to allow the
hot air to escape -
The Verandah should
be in two layers - &
the space between
the layers is what
should be ventilated
thus: - {sketch]

Two objects will be
served: 1. the solar
radiation will be
cut off - 2. conducted
heat will be diminished
by the air current

7. In the double plan,
put a window

{DG's hand}
The two side
framings are the
Screens in Elevation
the centre only being the
door as in plan

Small louvred dormers
as at Kowloong.

f254

{DG's hand}
Insert window about
4 feet in height and top
6 inches from ceiling, made
to open on horizontal pivot

in the recess in front
of the two N.C. Officers'
rooms - to admit
light & air to the end
of each Barrack room.
8. It must be kept
in view that the chief
thing now required
consists of intelligible
plans & sections of
the Sanitary details

It will not be
necessary to proceed
farther with the
twelve=men room
plan -

Plans & Sections are
required to shew
rooms with 100 &
with 1500 cubic feet

f254v

both on the single
Barrack=room model
& on the double
Barrack=room
model.

A double Barrack=room
model with 1000 cub.
ft. per man, raised
on an arched
basement, say
4 ft. high, should
be prepared, as
an illustration of
what is wanted for
hill Stations. Such
a Barrackroom
should shew a fire
place -

f255

P.S. to
Indian Barrack plans

24/12/63

Two Indian Medical
Officers of great
experience were
consulted on a question
of a night W.C. for
each Barrack room -
to provide against
sudden illness.
One advised it strongly
But today the other
considers that, with
"a covered way to the
latrines", the W.C.
would be unnecessary.

We therefore decide
against the W.C.
because the necessity
is not satisfactorily
proved, & because it
is adviseable, unless
there be necessity, to
restrict this class of
appliances as much
as possible. **[end 9:478]**

initialled letter, ff256-57v, pen, black-edged paper

f256 {printed address:}
32, South Street,
Grosvenor Square. W.
Xmas Eve/63

My dear Capt. Galton
In re Medical Warrant

—

I am meek & humble
but I "cut up rough".
I am the animal of
whom Buffon thus
spoke: _ "cet animal
féroce mord tous
ceux qui veulent le
tuer."

You must do something
for these Doctors. Or
they will do for you,
simply by not coming

f256v

to you.

In order to understand
what the Medical Officers
thought of the Mess=
Parade =o question,
this most temperate
statement from one
of the most temperate
men you have, was
procured -

It is strictly
confidential & must
be returned to me,
please.

You will see that

f257

there is a difference
between an ordinary
parade, where there is
only one chief; and a
Mess=parade, so called
where a Medical Officer
can preside at table.
And yet, if the mess
be really a parade,
where he has really
no authority, this
double jurisdiction
requires to be arranged.

ever yours

F.N.

You & Sir E. Lugard could
arrange the matter at
once.

Could you not add

f257v

to the Queen's Regulations
an additional clause
or two -stating what
the Medical Officer
can do & what he
cannot do?

1. he should preside in
his turn
2. he should always sit
at table in the order of
his seniority
3. the senior Combatant Officer
present should exercise
discipline, when the
Medical Officer presides.
4. in every thing else, there
should be perfect equality

F.N.

ff258-59, T. Longmore, undated, Queries & Replies relative to Regimental
Messes

initialled letter, ff260-63v, pen

f260

Dec 26/63

My dear Capt. Galton

Before a "letter" can be "drafted" for [9:478-80]
India Off:, some points will have to
be cleared up.

Following the numbers in the paper: -
2. suppressing issue of spirits on board
ship

You will find in the Queen's Regulations,
1859, pp.338,360 that it is taken
for granted that spirits are to be
issued with the ration - The
Regulation concluded thus: - "the
Officer of the day is invariably to
attend to see the spirit mixed
(with water) in the proportion above
specified & issued to the troops."

Spirit is thus provided with the ration
by the Transport Service (?) And the

f260v

Queen's Officer superintends the
issue.

Now the Report of the Royal
Commission states that recently an
issue of malt liquor has been made.
And what we require is that
malt liquor be issued with the
ration instead of spirit - & that
the Queen's Regulation be altered
to permit the issue of spirit *only*
on the recommendation of the
Medical Officer.

Next, as to issuing vegetables
on the passage out: -

it is one of the duties of every
Medical Officer in charge of troops
to represent what changes are required
in the diet. On board ship this
power is at present useless -
Because the means of effecting the

f261

required alterations do not exist. The Transport Service (?) should be requested to supply vegetables & farinaceous substances. And the Director General should instruct the Medical Officer in charge of ships to attend to this.

Here again there are two concurrent authorities.

3. sale of spirits in Canteens.

The question involved in this is whether the Queen's Regulations are binding on Commandg Officers in India.

The preliminary letter of the C. in C. (July 1, 1857) states that they are to be obeyed strictly throughout the Army. & that every Officer is responsible for their being observed.

f261v

Now the Canteen Regulations take it for granted that spirits are to be sold in Canteens. And you will find in Vol II of the R. India Sanitary Report specimens of Regimental regulations.

We know that some Regiments permit an issue of two drams spirits per day - others of only one dram -

What we want is that the Queen's Regulations should enable Commandg Officers so to regulate Canteens in India that spirits shall be issued to men *only on the recommendation of the Medical Officer.*

But, to enable this to be done, the India Govt. must provide more beer. And the Regimental Regulation should state that spirits are to be issued *only on such special recommendation*

f262

Here again there are two collateral jurisdictions

4. preventing sale of spirits in Regimental Bazars

Here again the Queen's Regulations positively prohibit the introduction of spirits within the Barrack boundary except in Canteens

In India the Station boundary corresponds to the Barrack boundary. And, unless the Queen's Regulations are a dead letter there, the Commandg Officer could suppress the sale in Bazars.

5. Flannel underclothing & better boots, - reform in this matter will depend upon whom it is who supplies the boots

(?)

6. trained Hospital cooks - doubtless the India Hospital cooks, *such as they are*, are provided at present by

f262v

the India Govt.

You at home are training Hospital cooks for the Purveyor. The question is, where these cooks should be trained for the India Army. (?)

The India Govt. will never train trained cooks.

7. introducing gymnastics as a parade. Is not this part of the internal work of a Regiment - & as such, under the Officer Commandg? Or must he be ordered to do it by the C. in C. in India? That is the whole point at issue.

8. trades, gardens &c the same remarks apply.

[When Her Majesty issues Regulations, one would think they were binding upon Her Army, wherever it is. Or do not Queen's Regulations find in India]

f263

10. applying new Medical Regulations
to India

you say (on the margin) "India Govt."

I understood Ld de Grey to say that the
non-amalgamation having been carried,
paved the way to the W.O. applying
those new Med. Reg.

11. passing invalids immediately
for England.

So far as this may depend on the
India Govt., it should be represented
to them - But delay has been *most*
frequently caused by Medl Boards
at Calcutta, Madras & Bombay; -
if these Boards are in future to
belong to the Queen's Service, the
question is: - who can either
abolish them as unnecessary,
or expedite their proceedings?
query, the D.G.? [The first would be
the best.]

f263v

12. Surely it does not "depend" on
"India Govt." that each Regiment
shall take its Hospl Serjt & orderlies.

This is a purely Regimental matter,
is it not?

But it may be necessary that
the India Govt shall make the requisite
changes in their Hospital system
to admit of this.

(?)

14. more vegetables in the ration.
The matériel for this must of course
be provided by India Govt. thro' India
Commissariat. But the proportions
& general arrangements of ration
will depend upon Queen's Medical
Officer.

[end 9:480]

initialled letter, ff264-65, pen, black-edged paper

f264 {printed address:}
32, South Street,
Grosvenor Square. W.

Confidential Dec 26/63

My dear Capt. Galton

[9:480]

I understood Ld de
G. that the Draft (of
the proposed letter)
was to come to us
for our revisal.

We are so ignorant
of the technical method
of dealing (of the W.O.)
with the I.O. - &
I am quite sure
Sir John Lawrence

f264v

is so too - & I believe
that H.R.H. the
C. in C. (tho' what
I know of it I must
not divulge) is so
too - that it
appears to me much
better that we
should revise *your*
Draft, as Ld de G.
said, than that we
should write the
Draft.

[What the C. in C.

f265

said to Sir John
Lawrence is widely
different from
what Ld de G.
said to me.

But this is *really*
confidential.]

Any how you will
see that, till the
enclosed questions
are answered, we
cannot write your
Draft - because we
do not know your
technical matters
ever yours

[end 9:480]

F.N.

initialled letter, ff266-68, pen, black-edged paper

f266 {printed address:}
32, South Street,
Grosvenor Square. W.
Dec 28/63

My dear Capt. Galton

We agree with you in
thinking that the Hospital
Draft is not good.

[9:480-81]

There is a difficulty
in deciding at once on
an Indian Hospl construction.

The Hospl should consist
of detached wards,
arranged for the greatest
convenience of administration
- which is hard to arrive
at.

f266v

We propose first, to get a good ward - And the enclosed notes shew the points required.

Afterwards, let us arrange the block plan

With regard to Barrack ablution accommodation: - we think your plan of detached towers at corners unexceptionable, But, for Barracks, any way that you could

f267

arrange to keep the ends open would answer -

For Hospitals, your plan is by far the best -

There is no objection to placing cisterns over ablution rooms - They can always be covered.

For Uals, perhaps the ~~the~~ best way would be to provide a compartment for a vessel - And we could point out in the description the different forms of improved water Uals, if they choose to adopt them.

f267v

2. The lower floors of Barrack=rooms may be safely used for dining, day & reading rooms orderly rooms, serjeants' quarters, stores, offices of various kinds, Serjeants' mess, school=rooms schoolmaster's quarters. These will occupy, it is supposed, two thirds of the whole space under Barrack rooms - And the remaining third must be left to take care of itself. It is what must be paid

f268

for the advantage of upper floors. The disposal of all this first=floor space might be left to Indian officials.

In Hospls, the first floors would be used as day & dining rooms, surgery, waiting room, surgeon's room, orderlies' quarters, stores, serjeants' (?) quarters &c

ever yours

F.N.

[end 9:481]

initialled letter, ff269-69v, pen, black-edged paper

f269

My dear Capt. Galton

My letters to you are **[9:481]**
much too improper
to be "opened" at the
W.O. specially my
views about the non=
conjugal duties of
Supts. & about
"Dick" being an ass.
But I have never
once sent a letter to
the W.O. for you
without being marked
"Private" on the cover
- nor (except two big

f269v

ones which went the
same day,) without
"to be forwarded" or
"immediate" on the
cover -

Do they strip off
the covers naked
in sending them to
you? a process I
very particularly
object to -

[end 9:481]

ever yours

F.N.

{Arch: [apparently autumn of 1863]} Suggestions for administration of sanitary conditions of stations, object to keep every station in proper sanitary condition regardless of state of occupation by troops, question of duties of Commanding Officers and Medical Officers, ff80-81v; enumeration of actions required re Barracks Hospitals and other buildings, question of water supply and drainage of native dwellings, network of administration, ff82-82v; procedure for improvement of individual stations, role of Presidency Commission, ff83-83v; role and duties of local authority and local officers of Public Works Dept., function of Presidency Commission in preventing epidemics among native population, powers needed to do this, ff84-84v; reactions of local population not yet a problem, Bombay and Calcutta both received water supply and will be drained, paving of streets prevents plague, caste prejudice would not prevent provision of new streets in densely populated areas, interior improvements of dwellings will come with improving civilization, ff85-85v; selection of Presidencies and stations where work can commence f86; problem of sale of spirits to troops in bazaars even if regiment is teetotal, will try to get Horse Guards to discontinue sale of spirits in Canteens at home, f 87v; problems of getting Cholera Committee report signed due to criticism of Army Medical Officer's treatment of sick, f 88; War Office and Horse Guards should only send fully drilled troops to India, suggestions for improving diet, restriction of spirits and better clothing for troops, training of cooks, provision of gymnasia and workshops, limits set to period of service in India, all Army medical regulations to be carried out, f89-89v; regiments to have hospital sergeants and trained orderlies, Cadets of Engineers to have training in sanitary principles, f90; items of all of above to be carried out by Government of India, f91; list of items for improvement in management of Army, points to be held in India, sanitary improvements in stations, improvements for local people, whose duty to educate people, should be Government of India, ff92-92v; list of 39 notes and additions to Report including War Office responsibilities vis a vis troops in India, ff93-94; instructions for guidance of Conjoint Commission appointed by Secretary of State for India and Secretary of State for War, to take principles laid down by Royal Commission as guidance, to advise Secretary of State how to improve sanitary conditions in India, ff95-95v; {not in F.N's hand} Conjoint Commission to prepare scheme in all detail for Secretary of State, ff96-96v; specifications for hospital construction recommended by Royal Commission, 45761 f97

Add Mss 45762

607

Add Mss 45762, all 1864, microfilm, 311 folios, 245 pages, correspondence with Douglas Galton 1864, most black-edged, Adam Matthew reel 12

f1

115, Park Street. W. {printed address:}

Private 4/1/64

My dear Capt. Galton

Could you tell me
what you have done
about the (Army Medical)
Warrant?

Your affairs are
desperate.

Nothing could be
worse than the
candidates at this
fresh (last) Examn. ~~is~~
ever yrs
F.N.

initialled letter, f2, pen

f2

Longmore

115, Park Street. W. {printed address:}

Private 4/1/64

My dear Capt. Galton

Could you tell me whether the letter to the Treasury which we wrote at your request - the second application for Longmore's increase of pay - & which Lord de Grey promised to urge - was put forward?

ever yours

F.N.

initialled letter, ff3-3v, pen, blue ink

f3

32 South St.

10/1/64

My dear Capt. Galton

As I have not heard from your Holiness about the letter to be drafted for the India Office, with regard to the recommendations of the R. Commission, (vide Sir J. Lawrence & Lord de Grey) - can your Infallibility tell me what is to be done, in order that it may be drafted into a Bull?

I have got a copy of the Bombay Drainage

[9:483]

f3v

Correspondence from the I.O., so that I need not trouble you to get me one Dr. Sutherland says you do not think it good.

It is 6 months on last Friday since the India Army Sanitary Report came out. The progress made has not been alarming in carrying out its recommendations. Indeed, had it not been for Sir J. Lawrence, it might have been described as *nil*.

ever yours
Jan 10/64 F.N.

[end 9:483]

initialled letter, ff4-5, pen, black-edged paper

f4

32, South Street, {printed address:}
Grosvenor Square. W.
14/1/64

My dear Capt. Galton

We shall want for the E. Indian "Suggestions" the following illustrations:

1. reduced Barrack & Hospital plans
2. ventilating arrangements
3. latrines, urinals & water closets
4. lavatory & bath arrangements for Barracks & Hospitals
5. several forms of improved cooking apparatus

[9:274]

f4v

6. plans of the respective outbuildings for these
 7. a good Water Filter
 8. a good Sewage Filter
- Mr. Rawlinson has kindly undertaken to prepare Drainage Illustrations, Sections

Add Mss 45762

610

of Sewers &c - also
Water=works ditto

f5

Pray let us see the
Draft of the letter
to the India Off.
(about the recommendations
of the R. Commission)
as soon as it is *in*
egg.

ever yours
F.N.

[end 9:274]

initialled letter, ff6-7 pen, black-edged paper

f6

19/1/64

My dear Capt. Galton

The little book, like many things which come from America, wants balance altogether. All that one can say of it is that an Army which wants many of these precepts is not an Army at all but a rabble. It is utterly unsuitable for our Army. There

f6v

is nothing new in the precepts, except an indication that the soldier is expected to do for himself what the officer in our Army is expected to do for him.

You might include all the soldier requires to know & to do, in about a dozen paragraphs to be pasted inside

f7

his "Tommy Atkins" -
There is a good
little Manual, I am
told, used in India.
But I have not
seen it.

The B. & H. I.
Commission has to
see to this matter
among others

ever yours

F.N.

Jan 19/64

[what American book?]

initialled letter, ff8-9, pen, black-edged paper

f8

115 Park St W.

Jan 23/64

My dear Capt. Galton

I have had the
reading of a correspondence
about victualling troops
on board ship going
to the East, which
you should take up
& deal with. It is
a W.O. paper with
"Sanitary/18426/9V"
(dating a letter of the
D.G.'s at the beginning)
- and numbered
"9850 - 25 -12/63" at

[9:483]

[end 9:483]

f9

the end. It contains a
proposal for a new
diet scale by Surgeon
Major Docker.

[9:483]

This paper shews
that the old scale (still
in use) is abominable.
Docker's plan is much
better - But if you
will send me a copy
of the paper. I will
write upon it more
in detail.

The whole of the
correspondence is
curious not the
least so because the

f9v

India Off. think the
bad system in use
the best possible.

Where is our
Draft to the India
Off. on the
recommendations
of the R. Commission
(Sanitary)?

9:483]

ever yours
F.N.

[end

unsigned letter, ff10-11v, pen, black-edged paper

f10

32, South Street, {printed address:}

Grosvenor Square. W.

[9:483-84]

Confidential

Burn

In re letter to India Office

My dear Capt. Galton

As soon as you
have seen your way as
to the best course to
pursue, I need not
say that we will help
in any way you think
fit.

I never had so strong
an impression in all
my life as that

f10v

"borne in" upon me
(in Evangelical parlance)
during my conversation
with Lord de Grey
on Sunday: - viz
that *he* had never
considered the subject
as to the respective
jurisdictions (altho'
having administered in both
Officers) - that *they*
had never considered
the subject of the
respective jurisdictions
- that the sooner the

f11

subject was considered
the better - & settled
the better - that
at present the
jurisdictions of

India Office
War Office
Horse Guards
C. in C. in India
Governor General

are as much chaos
as if India were
the Sandwich Islands.

But I have
communicated with
at least three Ad=
=Ministrators in the

f11v

last three weeks, to
whom the ~~subject~~/ idea
appeared to have
occurred for the
first time - viz. that
these respective
jurisdictions ought
to be settled - & were
not settled.

But pray believe
that you are the only
person to whom I
have made this
mutinous reflection -

Pray burn

[end 9:484]

initialled letter, f12, pen, black-edged paper

f12

115 Park St W.

Jan 26/64

My dear Capt. Galton

I conclude that you
have not been able
to lay your hands yet
on the W.O. paper
containing Surgeon
Docker's correspondence
on the Victualling of
troops on board ship.

[9:484]

This is a necessary
item of information,
could you send it us
before the letter to the
I.O. can be drafted.

[end 9:484]

ever yours F.N.

ff13-14, D. Galton, Jan. 26, 1864, diet on board ship

unsigned note, f14, pencil

f14

Why did he give it to

Lord de Grey?

He ought to have given it

to us -

If it "came to little" then there

was a further delay in

giving it to Ld de Grey - & nothing

will be done

initialled letter, ff15-18v, pen, black-edged paper

f15

[9:484-

85]

As to the Victualling papers

{arch: 28 Jan 1864

My dear Capt. Galton

These Ration papers
shew that the time is
almost past to do any
great good (since August
1861) unless thro' the S. of S. himself.

Surgeon Docker's plans
are certainly much
better than those proposed
by the Committee. But
even his plans of diet
can be improved.

The Committee's plans
are all based on the old
Naval *possibilities* i.e.
with a certain amount

f15v

of storage & a certain
time at sea, how to keep
the largest number of men
from absolute starvation.
But since the British
Admiralty propounded
& answered this question
in their own rough way,
and a number of sailors
died not of starvation
but of scurvy (confound
the Admiralty!) the whole
question of diet &
possibilities has under
gone a great change.

The physiological side
of it is shewn by Surgeon
Docker - not by the
Committee.

f16

The Committee's plan would do for a voyage to Canada - Surgeon Docker's for voyages within the tropics.

The whole principle of dieting is very simple in either case - For Canada heat-generating materials are wanted, for the tropics not - All that is wanted with soldiers is to supply daily wear & tear, exclusive of work - Sailors work hard & can live on a diet in the tropics injurious to idle soldiers or sailors.

The point to be kept

f16v

in view in the Indian troop ships is to have your men (comparatively idle) in the best state of health to encounter the climate & service of India. This is a very plain problem in physiology - We cannot pasture sheep or grow vegetables at sea - but we can preserve meat & vegetables sufficient.

Roughly speaking, a POSSIBLE sea diet should consist of fresh preserved meat every alternate day

f17

with salt beef, except
one salt pork day -
compressed vegetables
or potatoes every day
the former on all the
salt meat days -
a proportion of fresh
bread - a proportion
of biscuit.
tea, coffee, sugar,
rice, (an exceedingly
valuable article)
flour for puddings &c
porter or bitter ale
(no spirit on any
account except under
Medical advice -
the India Commn distinctly

f17v

recommend this
contrary to your Committee's
opinion)
Lime juice should
never be required
now a days. It is an
old expedient to
neutralize an alkaline
state of the blood
arising from defect
of acid- generating
elements in the food.
And in advising it
your Committee has
condemned its own
scheme -

We will help in any
way we can. But in

f18

the meantime, between
two proposed plans,
we go for Surgeon
Docker's, with the
addition of some
fresh bread.

To ~~save~~/give your trouble
in preparing a Minute
for Lord de Grey, we
enclose a Draft.

It is a matter of
extreme importance -
And if Lord de Grey
would take it up &
put it forward, might
be settled for centuries
to come - ever yours
115 Park St. W. F.N.
Jan 28/64 P.T.O.

[end 9:485]

f18v

In order not to waste
the Government stores,
I have tied the
extremely dirty bit
of red tape which
tied up the papers,
round the outside.
F.N.

initialled letter, ff19-20, pen

f19

115 Park St W.

Jan 29/64

My dear Capt. Galton

As to your having
"written to Genl Pears"
"given Lord de Grey his
"reply which came to
"little." -

[9:485]

this was done to
ascertain how the various
administrative questions
coming out of the R.C.
Indian Report were
to be raised - & who
were the persons
responsible -

f19v

As you have an
answer, altho it comes
"to little," we should
like very much to see
it, before steps are
taken upon it.

As to Victualling of
troops on board ship: -
one of the highest
Indian authorities says
that, if the Diet scheme
of your committee
is carried out, one

f20

half of the ~~in~~ troops
will be landed in
India with the
Scorbutic taint - which
will declare itself
afterwards (inexperienced
Medical Officers not
recognising it as
Scurvy, as also they
did not in the
Crimea) in Dysentery
ever yours
F.N.

[end 9:485]

initialled letter, ff21-23v, pen, black-edged paper
f21

115 Park St W.
Jan 29/64

My dear Capt. Galton

I send for your
acceptance a copy of
Mr. Gibson's "Life among
Convicts" the Presbyterian
Chaplain for whom I
hope you will get an
Army Chaplaincy.

I think less of the
book (which is too
Irish) than I do of the
man.

Don't think I have
not read it - because
the leaves of your copy

f21v

are not cut. For I have
I have turned down
a few ~~leaves~~/pages in Vol II,
(which was very rude
of me,) where I think
some differences
between Sir J. Jebb
& Crofton are put.
The "deterrent system",
of which country
justices are so fond,
is I think *shewn*
up here -

f22

I cannot tell you how
I was shocked by your
Victualling troops papers.
That a Committee
chosen by those two
great bodies, the
Admiralty & the W.O.,
should advocate such
practices, is monstrous.

- Monstrous for the
ignorance it shews.

A book is coming
out immediately by
a great authority,
in which it is said
that if "spirits out
of Pandemonium had

[9:485-86]

f22v

set to work to devise
a scheme which
would destroy *most*
men, they could
not have succeeded
better than the
Admiralty did."

As to your Committee's
scheme, I wrote to you
(at the W.O.) that
the most enlightened
Indians ~~Doctors~~, not
Docker, say that half
the men will be
landed in India with
the Scorbutic taint
by its means - altho' it, the

f23

-2-

Scurvy, will not be
recognised by the
Doctors -

To this last fact
I can add my own
personal testimony
- that the Doctors in
the Crimean War left
the fact of the
Scorbutic taint to be
discovered by - me !!
And this, after half the Army
were dead of it -

It shews itself in
Dysentery -

I deeply regret
that we did not

f23v

bring this question prominently before the India Sanitary Commission.

Had I but seen these papers then, I would -

You must look to this.

ever yours

F.N.

[end 9:486]

initialled letter, ff24-25, pen, black-edged paper

f24 {arch: 1/2/64}

My dear Capt. Galton

You ask whether £30 per bed is enough for the Lock Wards at Devonport - It is too much by Thirty Pounds per bed.

You have been creating a new kind of Horse leech, & it will never cease crying, Give, give -

However the cost

f24v

of the bed should not
exceed from £23 to
£25 per ann -

And they should
not forget that you
gave the land.

Was it not so?
[Would you had not!]

I suspect they are
trying to make you
contribute to the
general beds of the
Hospital. And if you
like to do so, I am
sure I have no

f25

objection.

That might do some
good. The other is
only doing harm -

altho' the question,
what number of
fallen women are
ever likely to find
their way into that
Hospital? comforts
me for your mischief
ever yours

F.N.

115 Park St W.

Feb 1/64

initialled letter, ff26-26v, pen, black-edged paper

f26 {in another hand
Return note

23/3} 115 Park St W.

[16:427-28]

Feb 3/64

My dear Capt. Galton

Perhaps you may like
to see the enclosed papers
about the Halifax
Soldiers' Club.

Please return them
to me.

You will see that
they have subscribed
& spent a good deal
of money on doing
works of construction
which the W.O. ought
to have done in the
first instance.

Perhaps, another time

f26v

when an Institute is
to be tried, the works
may be done by you,
& the subsequent
expences borne by the
men, in the way
recommended by the
Day Rooms' Committee.

You will see, also,
that the "*light*" allowance
is not enough - & that
the subscriptions go to
provide more light.

[end 16:428]

ever yours
F.N.

initialled letter, ff27-28v, pen

f27

Private 115 Park St W.
 Feb 4/64
 2.30 P.M.

My dear Capt. Galton

I have only this moment
received from your
Messenger your note of
Feb 3.

I will see Col: Wilbraham,
if you wish it. I will
gladly get up to do so -

But he cannot
possibly have been at
such close quarters
with Mrs. S. Stewart -
as I have been. I can
probably tell him

f27v

things of her, much
"more insane" than
he can tell me.

We shall each of
us probably remain
in our own opinion -
he that he had better
have *no one* rather than her -
I, that I know of no
one else, & that, with
all her "insanity". she
knows her work better
than any one.

No: I really know
of no one else - At this
moment I am pestered
to ~~give~~ recommend a

f28

Superintendent for one
of the largest Establish:
ments in the Kingdom,
if not the largest -

And I know of no
one -

At the same time,
I will gladly see Col:
Wilbraham, if you
wish it - If he is
still in town, let him
make an appointment
to see me after 2
o'clock any day he
likes.

I must frankly
repeat that the letters

f28v

you have shewn me
of Col: Wilbraham's about
his "help" to her, especially
about his "sister's help"
- & the letters of Sir E.
Lugard & Mr. Robertson,
actually using undue
pressure upon her - are
to me much more
"insane" than any ~~the~~
letters I have seen of
hers - tho' her *manner*, I admit,
is much worse -

I will answer the
rest of your note as
soon as I can.

ever yours

F.N.

initialled letter, ff29-29v, pen, black-edged paper

f29

115 Park St W.

Confidential Feb 5/64

My dear Capt. Galton

[15:390-91]

(After consideration,)

Muir is too good a man to fetch away from Canada *except* to be the D.G. (which the sooner you do, the better)

The difficulties are not so great at a few hours' sail from England to require such a man as Muir.

Anderson (of Netley)

f29v

a very good man, tried at Balaclava & elsewhere, will answer your purpose equally well -

I presume that Yarmouth will be, in such an unfortunate event, the Medical base of operations - Pray seize hold of the Yarmouth Hospital -

[end 15:391]

ever yours

F.N.

initialled letter, f30, pen, black-edged paper

f30

115 Park St W.
Confidential Feb 8/64
My dear Capt. Galton
This (about the
dieting on board ship)
shews how things are
yet done at the W.O.
[You might just as
well have sent it to
the Iron=plate Committee]
Lord de Grey should
put a stop to all this;
and take the course
in the proposed Minute
I sent you
Yours ever
F.N.

initialled letter, ff31-32v, pen, black-edged paper

f31

115 Park St W. [15:105]
Private Feb 8/64
My dear Capt. Galton
I had an hour's
hard talking with
Col. W. on Saturday.
I have learnt
patiently every fact
he had to tell. And
there is not a single
breach of duty you
can bring against
Mrs. S.S.
I learnt nothing
I did not know

f31v

before - At the same
time, I am so far
from undervaluing
what he tells me
(& what I knew before)
against her, that
I have the most
distinct idea as
to what is to be done.

And the best of it
is that it is what
she always recommended
herself, and said
of herself.

If you would prefer

f32

making an appointment
to see me, pray do
so, any day, between
two and ~~four~~/five. except
to morrow -

If not, I will
write to you -

The only thing
which *presses* is
that Lord de Grey
should authorize
her, according to her
own desire, to take
more Nurses & to
train a Superintendt.

f32v

Any how, you will
require such for
Woolwich soon -

She herself at
Woolwich would come
much less in collision
than she does at
Netley - with the other
Hospital Officers -
from the nature of
the Quarters -

I look to any good
Supt. becoming ultimately
Supt Genl in her place -
And she does too

This is quite private.
I think Sir E. Lugard has done
mischief ever yours
incalculable F.N. [end]

initialled letter, ff33-35, pen, black-edged paper

f33

115 Park St W.

Feb 9/64

My dear Capt. Galton

With reference to
the Diet on board ship

[9:486]

Lord de Grey's proposal
to ask the opinion of
the B. & H. I. Commission
is perhaps on the whole
the best course -
Because 1. they have
a number of cognate
questions before them,
such e.g. as the

f33v

supply of drinking
water. [And there
are Ms in both] cooking
apparatus & cooking
of ration materials.

There is besides a
large amount of
evidence on the
question of ration
in the India Sanitary
Report.

And as the whole
proceedings of the
Committee on Rationing
are anterior to the
Report of said R.C.,

f34

(except some of the
latest correspondence)
it will be quite
competent to ask
them opinion of B. and H. I. Commission on the
general principles
on which troops
should be rationed
on board ship, so
as to land them
in India well &
not sick.

All you will have
to do will be to
address a letter ~~of~~
to the Chairman of
the B. & H. I. Commission

f34v

to ask them
whether
they would be so
good as "state for
the information of
the S. of S. for War
what, in their opinion,
ought to be the
general principles
on which troops
should be rationed
at sea during the
voyage to India
so as to land them
in the best health."

2. Another reason
for this is that it is

f35

stated in a Report
from Kurrachee that
ten per cent of the
troops landed there
are ill with the
evident disease Scurvy
- irrespective of those,
probably six times
the number, in whom
the Scorbutic taint
is latent & only shews
itself afterwards
under Indian disad=
vantages -

ever your truly

F.N.

[end 9:486]

initialled letter, ff36-38, pen, black-edged paper

f36

115 Park St W.

Feb 13/64

My dear Capt. Galton

It would be infinitely
better to fix a Ration
for the troops at
Hong Kong - at least
to lay down the
principles on which
they should be
rationed - than to trust
to the varying opinion
of Medical men &
Commanding Officers -
The Indian scale is
a more healthy one

[9:486-87]

f36v

than Dr. Home's -
And the only objection
raised against it
by the D.G. is that
it contains $\frac{1}{4}$ lb. too
little meat. But
if the soldier wants
more, he might be
allowed to purchase
& so to dispose of
part of his surplus
pay. For these climates
a lb fresh meat
and a lb vegetables
should be your basis.
Also, a lb of bread -

f37

And then build on
it due proportions
of rice, sugar, tea,
coffee &c - Beer (but
no spirit except on
Medical certificate)
should be issued at
the Canteen.

I fear your Draft
letter without some
addition will lead
to constant changes
in the Ration to suit
the views of successive
Officers - altho' the
principle on which
the men should be

f37v

dieted is really not
susceptible of change.
It is a fixed one -
You might add to
your letter either the
fundamental points
mentioned - Or you
might refer the
Indian scale to the "Board"
(as well as Dr. Home's,)
and ask whether it,
the Indian scale could not be
adopted.

But I suppose
you must make this
a separate communication,
as you have shut the

f38

stable door, after
the steed has been
stolen -

I hope you will
not refer the Dieting
of troops on board
ship going to India to the B. & H.
I. Commission, *after*
a decision has been
come to.

[end 9:487]

ever yours
F.N.

{f39 blank}

initialled letter, ff40-45, pen, black-edged paper

f40

115 Park St W.
Feb 19/64

My dear Capt. Galton

It is the best thing
that could possibly have
happened that you
can't get Medical
candidates. You must
now go into the market
& purchase them: at
whatever cost.

Your present proposal
amounts to this: you
give a man 4 years'
retirement, in order to
induce him to enter the

f41v

service - so that any
way you are obliged
to buy - And that in
the dearest market,
for you have to sacrifice
four years of good
service. Of course the
rest of the Medical
Department will
feel themselves aggrieved.

Necessity has no law;
and you must find
the men - Supplementing
by Acting Assistant Surgeons
is a very different thing.
& *much* worse for the Service.
It is allowable in war,

f41

but in peace where
they are to form part
of your Establishment,
it amounts simply to
a sacrifice of the
Warrant, the Medical
School, & indeed of
the system of reform
contemplated by the
R. Commission (Sanitary)

All this could never
have happened (from
the Indian demand)
if it had not been
for the shilly shally
work with the Warrant.
All was considered at

f41v

the time; and the new
Warrant would have
given you more men
than you would have
wanted for both
British & Indian services.

We don't agree that
this is a passing
necessity. It is a
permanent condition;
the effects of which
will always appear
when the "necessity"
arises. And you may
have to summon
another R. Commission
to enquire why your
soldiers die.

f42

The proposal, of which
you ask our opinion,
is a great evil - only
to be exceeded by the
greater evil of not
having Medical
attendance of any
kind.

Medical attendance
you must have -

But pray begin
from this moment
with re-instating the
Warrant, & telling the
country you have done
it.

Even more may
be required now -
P.T.O. ever yours truly F.N.

f42v

H.M.'s Army should have the pick of any class of men it requires.

If deficiency in the number or quality of the men ever happens, it ought to be considered solely the fault of the administrators.

Deficiency has happened; you propose to supply it in a manner which can end only in disaster; Unless immediate steps be taken to

f43

prevent the necessity for continuing your proposed method for supplying vacancies in the Army Med. Dep.

As a merely temporary expedient, it is a very obvious one - and you should agree to it *only* as the most temporary expedient.

F.N.

f44

Confidential

The H.G. perpetually
casts in our teeth
that it was Ld Herbert
who tampered with
the Warrant.

I know exactly
the one thing which
he believed himself
to have done. [It was
after he began to
fail, poor fellow - And
he did it under the
influence of one of
their own Officers,
Sir E.L. No one
can deplore it so

f44v

much as I do.]

But that he did
not know of anything
else - that he
especially knew nothing
of the "Confidential
Circulars", I can
steadily assert. And
if I were to see his
own signature to
these other things, I
should still say the
same - [It was
surprised from him,
IF it exists.]

No one can respect

f45

Sir E. L.'s honourable character more than I do. But I declare that he has done us more harm than any one - much more than even the present D.G., who is a mere tool of the C. in C.s, & reminds me of the "old maid" in Miss Austen's novel, who tells the two rival mothers, one after the other, as fast as she can, each that *her* son is the taller.

signed letter, f46, pen, black-edged paper

f46

115 Park St W.

Feb 19/64

My dear Capt. Galton

We send ~~some more~~ / a proof for Revise, [9:276]
also some more of the copy -
for the 8vo Abstract
of the India Army
Sanitary Report

Please forward it
to printer - & please
let the result come
to me here -

ever yours truly
F. Nightingale

[end 9:276]

initialled letter, ff47-48v, pen, black-edged paper

f47

115 Park St W.

Feb 20/64

My dear Capt. Galton

I have written to ask for special information about these "confidential Circulars" negating the Army Medical Warrant.

What we know of are as follow:

Clause 17 of the Warrant states that the relative rank "shall carry with it all precedence & advantages attached to the rank with which it corresponds"

f47v

except the presidency of Courts Martial - & the claim for quarters by Commanding officers, tho' junior.

In contravention of this it is alledged 1. that "confidential Circulars" have been issued to the effect that no Medical Officer shall ever sit President of a Committee whatever its nature, if a Combatant Officer is present.

This looks like a W.O. Circular.

f48

2. "Horse Guards" issued "memoranda" & "confidential instructions to Commanding Officers which virtually explained away the obvious meaning of the clauses,"

"and placed every Surgeon promoted, after its promulgation, junior to the executive officer of corresponding rank"

[This I believe was subsequently altered But the sting remains.]
And in one important point; viz. presidency at the Mess table, the Warrant is a dead letter.

f48v

These by no means cover all the *complaints* that we have about these "confidential Circulars" - & specific allegations as to the nature of the "circulars."

You will be able to father at least two of them.

But probably I have given you no information here -
ever yours truly
F.N.

initialled letter, ff49-54, pen, black-edged paper

f49

Burn

115, Park Street. W. {printed address:}

Private Feb 25/64

My dear Capt. Galton

I had a good deal
rather govern the whole
female Establishment
of seven Hospitals of
the Crimea & Scutari
than settle Mrs. S.
Stewart's & Col: Wilbraham's
quarrels - And as the
lady formed a part
of the first, you may
guess what I think
of the gentleman -

But I am so afraid

f49v

that Sir E. Lugard will
settle the quarrels
(in his own way) that
I think it as well to
give you another
judgment besides my
own - viz. that of Miss
Jones, of King's Coll: Hosp:

Col: Wilbraham went
& told her all his own story,
(which I was very glad
of,) before he saw me
& before I saw her -
so that her judgment
is entirely independent
of mine -

f50

She says that "he is
 "angry with Mrs. S.S.
 "for resisting the
 "introduction of ladies
 "(his own Sister, e.g.
 "who, he says, is a
 "true 'Sister of Mercy')
 "to dabble in & play at
 "nursing when the fancy
 "takes them - and that
 "Mrs. S. S. is right, and
 "the W.O. bound to
 "uphold her"

that "she, Miss Jones,
 "wishes, ~~for her own~~
~~sake~~ that Mrs. S.S.,
 for her own sake &
 "that of the quiet success

f50v

"& progress of the female
 "nursing, would
 "manage her resistance
 "more temperately &
 "gently, though not
 "one whit less firmly
 "' - ~~that~~ /but *her* manner
 "(which we truly lament)
 "is no excuse whatever
 "for *the Governor's*
 "meddling in a
 "matter which is no
 "concern of his, and
 "of which he knows
 "nothing."

She (Miss Jones) "hopes
 "the W.O., in acknowledgment

f50v

-2-

"of Col: Wilbraham's
" 'confidential communication'
"- or rather underhand
" meddling - will tie him
" more closely to his
" own business - or at
" least free Mrs. S. S.
" from his interference."

"Were the Col:'s
" complaint a thousand
" times more just & true,
" in itself," she, Miss
Jones, "thinks his
" manner of proceeding
" quite invalidates it -
" it is surely unjustifiable
" not to have informed

f51v

"Mrs. S. S. that he judged
" it necessary to report
" his dissatisfaction."

[She, (Miss Jones) adds
that she "has just
had an offer of the
"regular visits of some
ladies to this Hospital
You," i.e. I,) "will guess
my reply."]

Even here she speaks
of "how very provoking"
that "obstinate Col:
Wilbraham is."

Please to burn this
note - I have not
asked Miss Jones' leave

f52

to send you 'Extracts'
from her -and beg you
to burn them.

[I should add that
Miss Jones is just as
little prepossessed *in*
favour of Mrs. S. S., who
served under her for
12 months, under me
for 21 months, as I am.
But we both agree that
we can recommend "no
one who has half her
qualifications."]

It is so desirable to
conciliate & not to offend
- so absolutely *essential*,
I ought to say - that

f52v

I do not like to put on
paper what I would
have told you, as to my
conviction that Col: W.
is absolutely not to be
depended upon - If she
Mrs. S. S., is "excited",
he is ten times more
so - I could shew you
three at least of what
I could prove to be
false statements of
his (& in his letters to you)
And this while I know
him to be one of the
most conscientious of
living men -
{printed address: 115, Park Street. W.
upside down}

The end is, what is

f53

-3-

to be done?

By no means, let
Mrs. S. S. resign - you
can never replace her -
but give her Supts
& Nurses, as many
as she will - [She
will not err on the
side of extravagance]
We will help her -
And she will be
glad to resign into
a /another Supt. Genl's hands,
when one can thus
be found -

At the Herbert
Hospl, both from the

f53v

nature of the quarters,
& from Col: Wilbraham
not being the Governor,
she will come much
less in contact with a
~~the~~ Governor than she
does now -

And the more she
has to do, the less she
will annoy.

In war, you would
find her quite
irreplaceable, whether
she is then Supt. *Genl*
or not -

Only one thing more,
at least on paper:
what can Col: W.

f54

mean by repeating
 that "they can't get
 Nurses," that the "Nurses
 are not so good as they
 were", when we *know*
 this to be *not* so - and
 by the evidence of his
 own Principal Medical
 Officer too [who, by the way,
 is a most impartial
 witness, for he knew
 Mrs. S. S. at Balaclava,
 was much annoyed
 with her there - but
 does her qualifications
 justice.]

If they would but

f54v

let her alone, let her
 work her own way
 and she will never
 work any other way
 how wise it would
 be!

ever yours

F.N.

I must tell you that

Col: W. told me that

"Miss Jones agreed with
 him" !!! And *she*
 tells me as above !

Col: W. seems to go about *every*
where making his complaints.

I have heard *Burn*

of these from

three people in London,

{printed address: 115, Park Street. W.

upside down}

who had nothing

whatever to do with him ! & to

whom he poured them

out!

initialled letter, f55, pen, black-edged paper

f55

India Army Sanitary Abstract

115, Park Street. W. {printed address:}

Feb 25/64

My dear Capt. Galton

We send you the
rest of the Abstract;
this is *all*, as far as
the Stational Returns
go - [We will send
you the Report, as
soon as we can]. Please
forward to
Printers, & F.N.
send us two
proofs *here*
as soon as you can.

[9:277]

Where is M . General
Pears' letter? where? - -

[end 9:277]

initialled letter, ff56-56v, pen, black-edged paper

f56 115, Park Street. W. {printed address:}

Feb 27/64

My dear Capt. Galton

We return the proof
of the *Suggestions for*
India Sanitary works,
with a quantity of
new matter, partly
from Mr. Rawlinson,
referring to the principle
of drainage & water
supply for towns -

[9:277]

I believe we have
now all the matter

f56v

And, after it is in
type, we will revise
it.

Pray send us three
Revises *here* as soon
as possible.

[end 9:277]

ever yours truly

F. N.

Where is M. General
Pears' letter? where?

[9:277]

[end 9:277]

initialled letter, ff57-59v, pen, black-edged paper

f57

Lord Hartington's speech

Army Estimates

~~115, Park Street. W. {printed address:}~~

Feb 29/64

Before we can send what
you want, may I just
ask: -

the comparison between
the cost of service in
1853/4 (£97000) and
1864/5 (£295000) can
hardly be considered
a fair one - Of this
amount you say
£59000 belonged in
the first period to
the Medical & Purveying

f57v

Staff & £120,000, in the last period.

At p LXIV of the Report of Sidney Herbert's first Commission, ~~are~~ the "present rates" of pay (1857) for the Medical Staff alone are set down as amounting to £166,280 per annum -

This was after the Crimean peace. It exceeds the cost of 1853/4 by £69,280.

f58

And it exceeds the combined cost of the Medl & Purveying Staff in this year's Estimates by £46,280.

The actual scale of pay proposed by Mr. Alexander & virtually ~~I believe~~ adopted in the Warrant would make the cost of the Medl. Staff alone in 1857 £201,293.

Again, the strength of the Army at the ~~two periods~~ 1853/4 should be given in contrast with the

f58v

strength in 1864-5.

Please explain
these anomalies &
send us any
additional information
about them -

And I don't think
there will be any
difficulty in doing
what you want.

When do Army
Estimates come on?
ever yours

F.N.

f59

Confidential

115, Park Street. W. {printed address:}

I have given you what
information I could get.
It has cost a good deal
of trouble. And I have
done it, not for the
purpose of writing a
long letter - but in
order that some practical
step may be taken -

If Lord de G. were worth
his ears, he would take
the C. in C. by the scuff {FN's spelling}
of his neck & say,

"You are not responsible
for the health of the Army.

I am. I am responsible
to Parliament. I was put
here, among other things,
to look after the lives of

f59v

the British Army, after
the Crimean catastrophe -
And I shall fulfil my
responsibility, *coûte qui
coûte*. Do You, just do
what I tell you, in
these matters.!"

And the country would
bear him out.

initialled letter, ff60-64, pen, black-edged paper

f60

115, Park Street. W. {printed address:}

Private Feb 29/64

My dear Capt. Galton

What I have been able
to learn hitherto as to
the "Confidential Circular"
amounts to this: [tho' it
does not precisely
answer your question,
it is important.]

The circular especially
alluded to, was that
relating to Presidentships
of Boards.

The ~~man~~ /informant was a
member of a Board

f60v

in India, ordered to
report on/~~for~~ a site for a
Hospital. In accordance
with the then custom
in Bengal (and he believes
in all India), and with
the terms of the Queen's
Warrant then lately
issued, the Superintending
Surgeon being Senior
was President, a Lt.
Colonel & other combatant
& Medical Officers
being members.

The Board made their

f61

report, which was in about a month returned for re-consideration. The order re-assembling the Board directed a Lt. Colonel, junior in rank to the Superg Surgeon, to be President. This occasioned great surprise & no one knew what was the reason. It was not for some time afterwards that it became known, the change had been made in consequence of a confidential circular to General Officers {*from the Horse Guards* - this in answer to your question) directing that

f61v

Medical Officers were never to sit as President of Boards; but, if senior in rank to the Combatant Officers, were to be called as witnesses.

This Circular was not communicated for general information - and another man who saw it informed us it was confidential. It now forms part of the Queen's Regulations.

You will see that this Circular not only abrogated that part of the Warrant (Clause 17) which

f62

-2-

necessarily implies that Medical Officers are to sit as Presidents according to rank, except on Courts Martial; but it also altered a custom which had prevailed in Bengal (& they believe in all India) since India was ours -

At present there is this anomaly. The statements of the Army & Navy Public Services are communicated, (it is presumed, *officially*) to the Medical papers & are published yearly in them - also to

f62v

the Medical Directory - a book which is constantly referred to (see p. 261 - of Directory of 1864)

The warrant of 1858 is always given as issued - & no notice is taken of the fact that, by Circular & by decisions of the W.O., some of its provisions have been altered. Therefore in the most public manner an incorrect statement is put before Medical Students.

This alteration by

f63

Confidential Circular of Clause 17 has been a deep grievance Medical Officers at once said, if one thing can be altered, all may be. If a Royal Warrant can be thus changed by a Circular issued by a subordinate authority, there is no safety for any part of the Warrant. It was not so much the thing, as the principle, which created so much dissatisfaction.

And this feeling has been really justified since, by the order of Sir Hugh Rose,

f63v

{approved at home)
dismounting Surgeons on parade & thus depriving them of their rank as Field Officers.

Medical Officers all say that some assurance must be given henceforth that a Royal Warrant when issued shall not be changed, except with as much formality & consideration as that which attended its issue -

I am promised more decided information of other
{printed address: 115, Park Street. W.
upside down}
confidential Circulars -

f64

-3-

In the mean time I
 send you this - [15:391]
 Ask Sir Ed. Lugard to
 read the "Medical
 Times" & the "Lancet"
 of February 27 (last
 Saturday) on the *ruin*
 of the Army Medical
 Dept., as shewn in the
 recent Examinations -
 England contributed just
 three (3) Candidates only
 to you - !!

It is all very well
 to talk big, as I have
 just been doing, for
 the Ho: of C. But the
 Department is *ruined*. [end 15:391]

F.N.

unsigned letter, ff65-66v, pen, black-edged paper

f65

Lord Hartington's Army Estimates
 115, Park Street. W. {printed address:}
 Feb 29/64

My dear Capt. Galton [16:428]

I should say very
 shortly: (the Ho: of C.
 is not very logical):
Medical & Hospital administration

In 1854 there was
 a frightful break down
 - which was only repaired
 at the cost of millions.
 the country demanded
 it should not happen
 again. And it did not.
 Lord Herbert's Commission
 in 1857 provided that
 it should not. But
 the measures recommended

f65v

of course, cost money.
What has been their
result?

The Death rate of the
British Army at home
was 17 ½ per 1000 - that of the
Foot Guards being 20.4,
of the Line Infantry 18.7,
of the Dragoons 13.3,
of the Household Cavalry 11

What it is now?

[refer to Balfour for
the years, '59, '60. '61, '62
& if possible '63. I have
them before me. But
he has not given them
me, calculated according

f66

to numbers]

Lord Herbert shewed
that H. M.'s Army Service
was the *most unhealthy* trade among H.M.'s
subjects *then*. What
is it *now*? It is the
most healthy.

The British Army
Hospitals are now the
best (among all armies.)
~~finest in the world.~~
We may say, compared
with our own Civil Hospls,
which have advanced
like tortoises, they have
made giant strides -

In 1853 there existed
no Hospital or Sanitary administration
or organization for time
of war. And we saw

f66v

the result in the
colossal calamity of
the Crimean War -

In 1864 ~~the~~/our Hospital
& *Sanitary* administrations
are the finest in the
world. And we have
already seen the result,
as in the Chinese war &
other war contingencies; so in time
of peace at home -

May we see such results
also *soon* in India, & in
our tropical stations!
But, to do this, we
must not cut down,
we must build up!

I enclose a more "solid"
statement

There is nothing in the world
I should like so much as to have
to do *Ld. Hartington's* speech, & stand
in his shoes on such an occasion. [end 16:428]

initialled letter, ff67-68v, pen, black-edged paper

f67

115, Park Street. W. {printed address:}
Private March 4/64 [16:428-29]
My dear Capt. Galton

Now that the immediate
pressure of preparing
Army Estimates is over,
I am going, like the House,
to put a few questions.

please to send me
a copy of the Female
Hospl Regulations -
in to-day's "Times"
is an advertisement
for a Matron=Midwife
for the Aldershot
Female Hospital -
now, whether this is

f67v

contrary to Regulations
or not, it is contrary
to common sense, &
the W.O. ought to put
a stop to it.

I say nothing of the
fact that these are
the people who have
always abused me
for taking any but
soldiers' widows as
Nurses for soldiers -
and now they are
advertising for ANYbody

But, when they have
been admonished in
the Regulations to have

f68

Matron=Midwives
trained at King's Coll:
Hosp., it is rather too
bad -

And more than this,
they have actually
offered to train a
woman for the Portsmouth
Female Hospital (as
Midwife) whom we
had consented to take
at ~~the~~ King's Coll: Hosp.,
& I had paid the
£10 for her, - when
they have not got a
Midwife themselves.

What "rum" doings
are these?

OH! those Ladies' &
Officers' Committees !!

[end 16:429]

f68v

2. Where is the General
Pears' letter? where?

ever yours

F.N.

By the way, I don't
think much of Ld
Hartington's speech.
But, what do you
think of the
acknowledgment (the
first we have had)
of the state of India
Army health matters
in Billie's speech.

I should think the
near run of last night
was the first time a
House had remonstrated
against Estimates being too
small. !!!

initialled letter, ff69-70, pen, black-edged paper

f69

115, Park Street. W. {printed address:}

Confidential March 7/64

Of all the papers, I am
most glad to have Sir
C. Wood's No. 297.

[9:202-03]

But I think you have
utterly forgotten that,
in December, you asked
us to draft a letter
to the I.O., consequent
on a conversation I
had with Ld de G.
that, about the middle
of January, you wrote
to me that you had
a reply from *Genl Pears*
as to some points in

f69v

the respective jurisdictions,
(without knowing which the letter
could not be drafted) -
~~it~~ which reply of
Genl Pears we have
never seen -

You will all be "out"
this Session - after
which I shall be able
to get what I like
from *Ld Stanley* - but
you won't be able
to get what you like
from *Genl Peel*.

It is therefore
very desirable that
this letter should
be written now at once,
while you are still "in"

f70

- besides that *Sir John*
Lawrence will be greatly
disappointed at the
(*3 months'*) unnecessary
delay, which has not
forwarded the desired
letter one bit.

ever yours

F.N.

Please burn.

[end 9:203]

unsigned letter, ff71-72v, pen

f71

115, Park Street. W. {printed address:}

March 7/64

The enclosed were sent
me "to see" - especially
on a black March day.

[16:429-30]

They are "seen".

Of all *rum* things,
H.G. things are the
rummest.

Set me down for
slang - but *rum*,
rummer, *rummest*
are the only words
in the Queen's English
to apply to the Queen's
Army.

The W.O. ~~correspo~~
(unfortunates) go into

f71v

fight with flanks
exposed, (purposely,
as it seems). The Cavalry
attack them on one
side. Foot Guards on
the other. And smash
you go. This is *rum*.

Your reserve, the Horse
Guards, is placed, or
rather places itself,
in so exposed a position
that it gets shot at ~~on~~
by all sides.

This is *rummer*.

Now for *rummest* - the
Royal letter of 1798, from
which one learns that,

f72

before that date, the Surgeons *did* all the Guards Hospls in every thing for a certain pecuniary allowance. This letter abrogates the past practice, & gives the Surgeons 12/ a day, instead of profits. This letter is put forwards now, as the Magna Charta of the Household Hospitals. The Surgeons all swear by it - but nevertheless they have given up the 12/ a day long ago for the pay of the Warrant.

f72v

The best cure for the present disastrous defeat would be for the W.O. to stick to the letter, including the 12/ a day. All the Doctors would then find out the "admirable virtues" inherent in the new Medical & Purveyor's Regulations.

There is nothing more to be done. Every body has been beaten, except that, in two or three ~~other~~ of the Hospls, the new Diets are in use.

[end 16:430]

initialled letter, ff73-74v, pen, black-edged paper

f73

115, Park Street. W. {printed address:}
Private March 10/64
My dear Capt. Galton

In the enclosed
little tidy bag came
a letter from Sir
John Lawrence, dated
Feb. 6. He has done
all we asked, &
more than we asked,
- & in our way, not
in his, - about the
Presidency Commissions
of health - But he
is greatly disappointed
that there are no

[9:280]

f73v

signs yet of our having
done what he asked.
Poor man! he really
expects dispatch -
he thinks we can
write a letter in
three months!! [He
must be more fit
for a Lunatic Asylum
than for a Governor
Generalship].

Do pray get those
plans & "suggestions"
ready, as soon as
ever you can -

And do pray do

f74

something about
Genl Pears' letter -
[I had a letter
from Genl Pears
this morning - an
unexpected pleasure.]
I shall write to Lord
de G. in the course
of to day about Sir
J. Lawrence's matter.
But I suppose he is
now at the christening.

2. The following
list of books is
wanted for India.

I have written to
Mr. Rawlinson to have

f74v

the Local Government
Act Office part put
up ready for you -

Sir J. Lawrence took
these all out with him
(to look at during the
voyage) from me -

Dr. Sutherland thinks
the best way will be
for the next Meeting
of the B. & H. I. to
send out these Reports
in its name, if you
will be so good as to
have them ready

ever yours
F.N.

[end 9:280]

unsigned letter, f75, pen, black-edged paper

f75

115, Park Street. W. {printed address:}

March 10/64

Parian Cement

Obviously useless for
corridors & open passages,
exposed to damp.

[16:660-61]

There appears to be no
complaint of the
Netley ward walls -

Does not this indicate
damp as the cause of
cracking in the corridor?

The material is
certainly very imperfect.

Would it not be
advisable to have a
special report from Major
Ravenhill on the condition of cement
in wards which have been occupied?

[end 16:661]

unsigned letter, ff76-77v, pen, black-edged paper

f76

115, Park Street. W. {printed address:}

March 11/64

My dear Capt. Galton

I am entirely miserable
about Sir John Lawrence.

[9:280-81]

He is very much
surprised that our "views"
have not arrived on
Feb. 6.!! This is March 11,
and our "views" are not
on the way - It will be
3 months from this time,
at least, before he
receives them. And it
may be *6 months* from
the time he appointed
our Bengal Commission
of Health, which, he says,

f76v

is prepared to go the whole extent of our "views", that they may sit without them.

Pray urge forward the plans & printing as much as you can.

As to the other:

I refer to the list of points I drew up for Lord de Grey. There was some doubt as to who was responsible for carrying out each - And you asked Genl Pears. Genl Pears' answer is

f77

not relevant, according to yours of yesterday. He says that *they* have written out to India about the sale of spirits, day & recreation rooms & workshops.

This was in the first letter sent out with the India Commission Report. But how much remains to be done before the recommendations are complied with! And we have still to find out who is responsible for dealing with them.

You have double Government throughout.

f77v

The India Govt. provides
 (say) workshops - you
 must provide that the
 men are encouraged to
 use them. The India
 Govt. discourages the
 sale of spirits. You
 must see that the
 Regimental regulations
 do the same - so of
 other points.

Of course it does
 not matter how the
 improvements are
 carried out, provided
 they are carried out.

[end 9:281]

initialled letter, ff78-80, pen

f78

115 Park St. W.

March 12/64

My dear Capt. Galton

I am sorry if I have been a
 "turbulent fellow". But I must
 recall to you how the matter stands:

[9:203-04]

after my conversation with Lord
 de Grey, it was I who was asked,
 (not I who proposed), to draft a
 letter for ~~Lord de Grey~~ to the India Off.

altho' I do not see Ld Stanley as
 I used to see S. Herbert, yet of course
 I render an account to him, as our
 Chairman, of all the steps taken
 to carry out his "recommendations" -

indeed it was he who insisted in *writing*
 upon my seeing Sir J. Lawrence,
 when he was appointed G. G. - otherwise
 I should never have dared to take
 up so much of his time as I did.

I think we might make it a

f78v

"grievance" that, all this being as we have stated, we were never told two months ago that the W.O. could not do anything, IF it cannot. [For nothing has been discovered between your receipt of Genl Pears letter in January & your letter to me in March.]

Of course, if this is the *final* answer of the W.O., I shall now communicate with Ld Stanley. - (who will take such measures as he thinks fit in the Ho: of C., or personally with Sir C. Wood, to carry out his recommendations -) and with Sir John Lawrence who will do the same as he thinks fit with Sir Hugh Rose -

[I must mention that Sir J. Lawrence came to me straight

f79

from the C. in C. one day. And the account that functionary gave him was quite different -]

But as I say, of course the W.O. has a right to manage its own affairs. All I venture to complain of is: that, after having *asked* me to do a thing, it should have left me, & our Chairman, & our Governor Genl, for 3 months in ignorance that *it was not to be done* -consequently in powerlessness to do anything else.

My dear Capt. Galton

I had written thus far on Saturday, when I received a letter from Ld Stanley (the first time he has taken the initiative) asking what has been done & where the delay has arisen? asking whether he

[end 9:204]

[9:204]

f79v

shall go to Lord de Grey? & asking
to call upon me to hear the answer.

He says that Sir C. Wood will
not stand in the way, if urged from
Calcutta to proceed, & safe from
Parliamentary attack.

I have kept this letter since
Saturday - And I must give
Ld Stanley an answer -

Believe me, it was thro' no
desire of my own that I acted,
instead of Ld Stanley acting. [It would
be infinitely better if he managed
his own affairs.]

I believed honestly when I
was told that Ld de Grey would
prefer my "interference" to Ld
Stanley's.

I now write honestly to ask
your advice as to what Ld Stanley
should do - as to what I should

f80

do - as to what I should say
to Ld Stanley & as to what
you mean to do.

I don't want to be rude &
I don't want to be civil I only
want the thing done -

ever yours

F.N.

We hear that the whole art of
Govt. Offices is to give "snubs" -
We hear of the "artistic snub" in
which Mr *Lugard* & Mr *Lowe* are of
the "clumping unscientific" snub of
which "Ld. Palmerston is a professor",
of the "coarse & bungling" snub of
Ld *Granville*.

What are we to call the
"snub" I receive?

The "snub indifferent" ?

[end 9:204]

[9:204]

[end 9:204]

initialled letter, ff81-81v, pen

f81

115 Park St. W.

March 15/64

My dear Capt. Galton

When I saw Dr. Sutherland yesterday, he told me that you now proposed to bring under the notice of the H.G. the Regimental improvements in India (proposed by the R.C.) with a view to the H.G. communicating with the authorities in India on the subject.

[9:204-05]

In a conversation with Ld de Grey three months ago, I understood him to say, (when I proposed this very thing,) that that would be the very way to balk the whole matter as Sir H. Rose would take nothing from the C. in C. here -

I am not advising. You

f81v

know your own affairs best -
I am only asking - & honestly asking what you think best to do -

The present position of the question does not seem to be altered from what it was on Saturday - when I wrote the previous sheets.

Would you be so very good as to give me an answer as soon as possible that I may know what to reply to Ld Stanley - as also to Sir John Lawrence by the mail of the 18th?

[end 9:205]

ever yours
F.N.

initialled letter, ff82-82v, pen, black-edged paper

f82

115, Park Street. W. {printed address:}

March 21/64

"Seen"

F. N.

7626/369 dated March 15/64

& marked "Immediate"

which means, probably,

that March 15/64 follows

immediately on

August 15/63, the date

of Sir C. Wood's Dispatch

on the same R. India Army Sanitary subject.

Cannot anything
be said on the Ten
years' service? The

f82v

system of reliefs

{about which you

sent us papers)

appeared to be very

excellent.

signed letter, ff83-84, pen, black-edged paper

f83

115, Park Street. W. {printed address:}

Private March 28/64

My dear Capt. Galton

In going through (by
letter) with Sir J. Lawrence
all the recommendations
of the R. India Army
Sanitary Commission -
& latterly the *Regimental*
recommendations - I
told him that possibly
we might be able to
manage the application
of the new "Medical
Regulations" to Regiments
in India thro' the D.G

[9:205]

f83v

here. We have communicated with him on the subject. He says that part of the code for Hospls could not be applied because the India Govt. undertake all the Hospitals.

All the rest however might be applied.

If you will call his attention to the subject, he will report on the matter to you.

Would you therefore be so good as to

f84

request the D.G. to report on the application of the new Medical Regulations to H.M.'s Regiments serving in India, & to point out for your information, what Sections of the Regulations might be applied with advantage & without interfering with the Indian Govt?

Already all the reporting comes direct to the D.G.

Yours very truly
F. Nightingale

[end 9:205]

initialled letter, f85, pen, black-edged paper

f85

Lock Hospital

115, Park Street. W. {printed address:}

Private April 1/64

My dear Capt. Galton

Could you tell me
what is the measure
contemplated by Govt
for legislating for
vice=disease in the
Army?

I have seen the
Admiralty papers sent
to Dr. Sutherland.

Is the bill proposed
to introduce in Parlt,
no more than these
indicate?

ever yours truly
F.N.

initialled letter, f86, pen, black-edged paper

f86

115, Park Street. W. {printed address:}

April 4/64

[16:430]

My dear Capt. Galton

This is as satisfactory
as could be hoped -

The experience of
Parian cement shews
that it will not stand
alternations of heat
& moisture - but it
will make a good
white surface (i.e. with
good workmanship
& favoring conditions
& these conditions
you have in the wards
of the Herbert Hospl.

F.N.

[end]

signed letter, ff87-87v, pen, black-edged paper

f87

Medical Warrant

115, Park Street. W. {printed address:}

April 5/64

My dear Capt. Galton

It has taken me three days to recover from the proposal of putting the men on the Staff.

Sidney Herbert & ~~the~~ his R. Commission would have thought the man mad who proposed it.

You are already paying extravagantly for the *class* of men (the very lowest) which

f87v

you get.

You ~~can~~ are come to a dead lock -

And I see no way out of it but what I have fought against all along, & what was proposed, but not by me - viz to have another R. Commission to settle for the W.O., as the W.O. will not settle for itself, what it is to do to bid for & to obtain good men - ever yrs

F. Nightingale

signed letter, f88, pen, black-edged paper

f88

India Army Sanitary Report

(Abstract)

115, Park Street. W. {printed address:}

April 5/64

My dear Capt. Galton

We send you back

[9:287]

the (confounded) proof

of the Vol: We want

it made up in the

8vo form, to correct

it before printing

off. Please tell them

to send two Proofs

here.

[end 9:287]

ever yours truly

F. Nightingale

signed letter, ff89-91, pen, black-edged paper

f89

115, Park Street. W. {printed address:}

April 6/64

My dear Capt. Galton

I really could not

insult Longmore by

asking him whether

he would take the

rank without the

emoluments -

I therefore asked

Sir James Clark, his

friend. and he says

positively that

Longmore "will decline

the rank, of course,

without its advantages

f89v

both present &
prospective."

You must go for
the original proposal
Or you must lose the
services of a man who
is made to be where
he is - & who is not
at all made for
Sanitary member of
D.G.'s Council - still
less for D.G. Or you
must do a gross
injustice to one of
the very best men

f90

you have -

Indeed, in the present
degradation of the
Army Med Dept., I look
upon Alexander's old
staff, Muir, Longmore
&c as just the only
remains of ~~the~~ our
"vieille garde".

== I really don't know
what to say about
the Warrant. The
matter seems to me
so desperate - I think
you shut your eyes
to it.

By the new Medical

f90v

Regulations, the Army
Medical Officer is
required to do things,
such as making
Sanitary recommendations
to his Commanding
Officer, which
essentially require
that he should be
put on the footing
of a gentleman to
deal with his
Commandg Officer -
Yet those things
which in the Army
(far more than we have
any idea of in
Civil life) give a man

f91

115, Park Street. W. {printed address:}
the weight of a gentleman
with gentlemen - such
as being mounted at
parade, presiding
at Boards &c, you
will not give him.

I think you are
very wrong. I do
indeed - I think
Sir E. Lugard is quite
mad - And your
Army Medical Dep:
is becoming a perfect
refuse -

ever yours truly
F. Nightingale

initialled letter, ff92-92v, pen, black-edged paper

f92

115, Park Street. W. {printed address:}

April 7/64

My dear Capt. Galton

I am not at all surprised to hear that Irish generally succeed best at competitive examinations. Indeed I knew it before - They/se are tests of memory & little else.

But if you mean that, *whatever you do, still Irish, because they are best at Examns, will preponderate in*

f92v

your Medical Dept. -
if you conjure up to yourselves a vision of your competitive halls thronged with the best English Scotch & Irish candidates - ~~among~~ /out of whom the Irish (unfortunately) succeed, because excelling at the competitive -
You may disabuse your minds of this vision at once, by asking Mr. Paget.

f93

The melancholy fact (& no vision) is: - that, so far as recent Examns have gone, many of the Irish who have applied, have not even been able to enter on the memory test.

The melancholy fact is: that (*not* the successful competitors but) the *candidates* have been not English, not Scotch, but Irish - & the worst

f93v

kind of Irish - not the Irish who can get employed at home, but what are very properly called "the sweepings of the schools".

The melancholy fact is:

that you have now no applications from good men -

At your last Examn the other day, the candidates were *so bad* that out of 17 were rejected eleven !!! F.N.

signed letter, f94, pen, black-edged paper

f94

115, Park Street. W. {printed address:}

April 8/64

My dear Capt. Galton

Sir James Clark has
communicated with
Longmore - & says that
he (Longmore) "at once
"declines the offer of
"an empty title, as
"it was clear he
"would do."

ever yrs truly

F. Nightingale

initialled letter, ff95-98v, pen, black-edged paper

f95

Longmore's appointment

115, Park Street. W. {printed address:}

April 9/64

My dear Capt. Galton

1. I wrote the very
words of the proposals
(as to Longmore) contained
in your note of April
the 2nd) to Sir James Clark.
The words "empty title",
which you object to
in your note of Ap. 8
are not mine, but
Sir Jas Clark's, after
receiving Longmore's
answer - Of course
what Longmore would

f95v

say, in answer to yours
of Ap 9/8, is that, if
he were Insp. Genl, he
would have the "lodging
money" as a right,
& not as a boon -

Nevertheless I have
sent your note of Ap 9/8
on to Sir James Clark,
that there may be no
possibility of mistake
on the part of
Longmore, as to the
"proposal made" to him
2. I do not wonder,
if the representation

f96

made to the Treasury
was the same as
that in your note of
Ap.9/8 to me, at the
Treasury refusal.

If the W.O. itself
does not consider
it right to obtain
~~this~~/promotion for Longmore, no
wonder the Treasury
does not - no wonder
the Treasury "very
naturally objects" to doing
what is not urged.

3. It is not true that
"this" was "Lord Herbert's
arrangement". for
Ld Herbert's "arrangement"

f96v

"carefully considered by him", as you say - distinctly included the prospect of the man's promotion, as I am about to try to state.

4. It is not true that we ask for the "salary to be fixed" "upon *personal grounds*" - any more than those grounds are "personal" which make you desire to renew a good man's ~~an~~ appointment, instead of getting rid of a bad man. They are

f97

certainly "personal" as far as this if you call it "*personal*" to wish to re=appoint a good man, whom you can't well do without. *I* should call these *public "grounds"*.

5. It would be, to my mind, a grave impropriety for me to write to Mr. Gladstone on such a subject. It is the W.O.'s business - not mine. If the S. of S., (head of the W.O.) does not choose to urge/~~to~~ it, Mr Gladstone

f97v

would certainly be
very wrong to do it
at my request. The only
pretence for me would be that I could
~~And I should certainly~~
personally testify to what no one else knows.
~~thank him.~~ But I know
no more about it
than the S. of S. for
War does - or might
know, if he chose.

I enclose a
statement however,
which you may make
what use of you
please - in my
hand=writing, if you
please - But it
contains nothing more

f98

than what has been stated
~~urged~~/ already over & over again.
6. You have not "applied"
"the same argument"
in transferring other
Military Officers to
Netley. "The duties"
"at Netley" cannot be
"the same" as those
"performed at Chatham,"
by Officers "performing"
Hospital "duties",
like Longmore & Maclean.
7. I do not know what
has made you alter
your mind. I remember
gratefully that you

f98v

telegraphed to me
just about this time
twelvemonth - to warn
me of the danger of
Longmore leaving - owing
to the D.G.'s unfortunate
interference. I communicated
immediately with Ld de Grey,
then Under=Secy for War - And
in his reply, *which I have*, &
in a subsequent call he made
upon me at Cleveland Row,
at his own desire (and I
distinctly remember the very
words he used), there was
certainly a very different
promise from the fulfilment
ever yrs truly

F.N.

More than this you yourself told me, "if
"Ld de Grey could be made S. of S., then
"Muir would be D.G. & Longmore "arranged
for" "where he is"

f100, unsigned, undated list of pay rates

initialled letter, ff101-4, pen, black-edged paper

f101

115, Park Street. W. {printed address:}

Confidential April 13/64

My dear Capt. Galton

Longmore declares
himself willing to accept
the rank of Inspector
Genl & the lodging=money x
as proposed by the
Treasury.

It is a piece of the
very *grossest* generosity.
And the Government
Office which could
take advantage of it
I must say, is most
pitiful - & meanness

x of that rank, in addition to the
salary he is now receiving

f101v

can be the only word
to attach to it, if it
does -

In the most *grossly*
generous letter I ever read,
Longmore says: -

"I don't think that
Capt. Galton knows that
at the present moment,
I should be getting a
larger income (as a *D.I.G.*) if I were
no Professor at all."
& that "from being a
Professor I am now
actually a loser" -
[i.e. "being a *Deputy*

f102

Inspector General ~~of more/after~~
~~than 5 years' service"]~~

He farther states what
he would be receiving,
if he had not been
"prevented" from
accepting "the offer
made to him last
year of promotion to
Inspector in the ordinary
service of the Medical
Department."

And he has made
this sacrifice "knowing"
he was "changing a
comparatively light for
an onerous position."

He also states what

f102v

I have stated so many
times about the
implied "guarantee"
made to him by Lord
Herbert & Mr. Alexander,
that, "if he proved
successful, the appointment
would lead to his
promotion at the end
of five years."

He ends with this
stipulation, which he
temperately calls a
"request" -

that he may "receive
at some future ~~time~~
period of his service" -

f103

"the other advantages
of the Inspector's rank"
"such as " he "would have
received, had the
promotion offerred to
him last year been
confirmed."

I know not what
pledge you can give
him of this. All
the (implied) pledges
that have hitherto
been made, as far as
any have passed thro'
me, have been broken.
And I should feel
myself greatly to blame

f103v

if I conveyed any more,
without a very
different assurance
from heretofore.

The case then stands
thus: -

Longmore is willing
to accept the promotion
with the lodging money
of that rank, in
addition to the salary
he is now receiving -
but only provided
that, at some future
period, the "other

f104

advantages of the
Inspector's rank"
shall be given him,
such as he would
have received, had
last year's promotion
(which was "confirmed",
only he does not
know it) taken effect.
If you are disposed to
accede to this, I should
be very glad to see the
draft of the letter
in which the agreement
is conveyed.

ever yours sincerely
F. Nightingale

signed letter, ff105-7v, pen, black-edged paper

f105

115, Park Street. W. {printed address:}

April 15/64

My dear Capt. Galton

I can do no more
good by interfering in
the affairs of the Medl
School, while I do myself
& other work a great deal
of harm -

I shall therefore
leave you to fight it
out for yourselves. And
for this purpose I send
on your note of yesterday
to Sir James Clark.

I limit myself to
observing: - the W.O.

f105v

appears to forget at every step all the steps that have gone before.

You say, you "have no doubt that, if Dr. Longmore were given the pay of Ins. Gen. of Hospls., the others would ask for an increase". Why "have" you "no doubt"? Parkes & Aitken, the two Civilians, have *not* their duties materially increased by the removal to Netley. And Aitken has just had his salary settled.

f106

The two Military men asked for their increase upon two obvious grounds

1. that their Military Hospital duties, as heads of Divisions, (which the two Civilians are not) are nearly doubled by the removal to Netley.
2. That they would have promotion, in the ordinary course of the service - which also was distinctly ~~taken into~~ allowed as a consideration by Ld Herbert.

Maclean waives his claim to the emoluments of his rank, because they are provided for

f106v

in another way. (by
his Indian retirement)
There remains Longmore
Why then do you say
that *he* would be
made a plea for,
raising the others -
when it was distinctly
understood by Ld Herbert
that *his* salary as
Professor was *not* to
stand in the way of
his Promotion in the
Army Medl Dept -
a promotion the two
Civilians have nothing
to do with - & which
is as much his right
as inheriting a father's

f107

property by entail?
2. I was quite aware
of the proposal about
the Examinership, &
of the pros & cons. It
is a matter about
which I have no
knowledge whatever,
& therefore no opinion.

[N.B. Sir Jas: Clark
thinks it is £100, not
£200. But probably
you know this last for
certain.]

Paget resigns, I
believe, because he is
disgusted with the
quality of the candidates

f107v

3. Logically I understand that "any bargain with Longmore" would be for *your* "protection not his."

But *practically* it is not so -

~~He-We~~ He remained last time *because we* begged him to do so, - *at his own expence.* And so it will be again.

He goes to the wall:
You protect yourselves by simply accepting his sacrifice.
ever yrs truly
F. Nightingale

initialled letter, f108, pen, black-edged paper

f108

115, Park Street. W. {printed address:}

Private Ap 16/64

My dear Capt. Galton

From some cause or other, Col: Wilbraham has very much sobered down about Mrs. Shaw Stewart.

I send you a letter of his, which please return. I think it a very sensible letter, (tho' I quite trembled when I opened it.) She will do capitally, if they will but let her alone. ever yrs truly
F.N.

signed letter, ff109-9v, pen

f109

Sanitary course at Chatham

My dear Capt. Galton

Everything that relates to Sanitary science, except the application of Engineering science to Sanitary works, belongs to Dr. Parkes' department.

The application of Engineering Science to all kinds of Sanitary works & methods including history, experience & results, belongs to Mr. Rawlinson.

The parts enclosed in red, belong to Dr. Parkes' course. The others, ~~& we~~ not so enclosed & verbally altered & added to in red, are Mr. Rawlinson's. His third

f109v

lecture might be expanded to comprehend lectures 2 and 4, which might then be cut out.

Don't let him allude to the Crimea.

ever yours truly

F. Nightingale

April 23/64

initialled letter, ff111-12, pen, black-edged paper

f111

115, Park Street. W. {printed address:}

April 27/64

My dear Capt. Galton

I am not going to
bully any more about
Longmore. I said I would
not.

But Dr. Sutherland
said he had advised
that Longmore should
become P.M.O. himself
in the case of difficulty,
& asked me to find
out what were the
objections.

I send you Longmore's

f111v

reply. Please return
both inclosures to me.

My own opinion would
be *against* (a Professor
being also P.M.O.,) for
administrative reasons.

ever yours

F.N.

The enclosures are
private.

f112

Longmore decides
against himself
as an examiner.
he says all Examiners
should be Civilians.

F.N.

initialled letter, f113, pen, black-edged paper

f113

115, Park Street. W. {printed address:}

Private April 29/64

My dear Capt. Galton

This will do. (very well)

But you might suggest that Dr. Parkes should put an additional heading to his first Lecture to include sub=soil wet & malaria.

ever your

F.N.

initialled letter, ff114-15, pen, black-edged paper

[8:450]

f114

115, Park Street. W. {printed address:} {arch; Mar.-Apr 1864}

The Admiralty & W.O.

to appoint an Inspector

General of Hospitals

to inspect Hospital

arrangements for

diseased women.

Police Inspector may take up any woman notorious & whom he suspects of being diseased, & take her before a magistrate. Magistrate may order enquiry & send diseased woman to Hospital, where she must remain, till cured,

f114v

on pain of being sent
to prison.

(2.) Any person or agent
harbouring diseased
women or keeping a
house where they are
harboured, may be
proceeded against
summarily & imprisoned.
Act not to interfere
with penalties under
existing law for keeping
such houses -

Act to apply to
Portsmouth Chatham
Plymouth Aldershot
Devonport Woolwich
Sheerness

f115

(3.) Proposed
to give redress by a
summons before a
Magistrate (to any ~~person~~/man
injured) against woman
or against HOUSE -

(4) Proposed
to add Dover
Shorncliffe
The Curragh
[but these are not under
Metropolitan Police.

F.N.]

{in very faint pencil}
Colchester
~~Manchester~~
~~Liverpool~~

signed letter, ff116-16v, pen, black-edged paper

f116

115, Park Street. W. {printed address:}

May 3/64

My dear Capt. Galton

We have detained
your D.G.'s Draft of
Medical Regulations
for India, which
seems to have been
very well considered
because we want to
abstract from it
into our Proof of ~~the~~
Indian "Suggestions" the
Sanitary duties of
Inspecting & Regimental

[9:290]

f116v

Officers. We shall then
return you the D.G.'s Draft
with our comments.

Yours very truly

F. Nightingale

[end 9:290]

unsigned letter, ff117-19, pen

f117

May 4/64

[16:430-31]

My dear Capt. Galton

When we say "30 beds", we mean that there are 30 people in them for 365 days in the year, except during an odd night or two.

But see how unkind you are to these poor women. I understand from Chatham that at first the # "30 beds" were occupied - Why? Because the soldiers were admitted to sit in friendly conversation by the bed=side. [Mind you, the very first rule of all proper Lock wards is that no man visitor is admitted, on any pretence whatever, to the female wards, not even a clergyman] other than the appointed Chaplain] It seems that you had the unkindness to enforce this rule
at last

f117v

at St. B.s. And immediately the *occupied* beds fell to 11 (& have remained so.)

[This fact is answer enough, without another word, to all the *bosh* that is talked about these places being places of reformation} They are just places for the encouragement of prostitution. And nothing else

I quite agree with you that the Report tells nothing at all. I send what it does tell - and also a way of improving the method of recording, in order that you may know how your money is spent.

f118

The following is the result of the table: -

Days included in Return 167
 Patients admitted 46
 " dismissed cured 23
 remaining in Hospital 9
 (beds occupied)
 Days spent in Hospital
 by 46 Patients 2307
 Cost of 2307 days' occupation
 at 1/4½ per diem
 = £25 per bed (say) £158.16
 [Should you want to know *how much too much* you have paid, you deduct this sum from what you have paid.]

f119

Proposed heads of Register
 for St. B.'s

No of Case
 Name (Married to be marked M.)
 Age (last birth=day)
 Place of Residence
 Date of attack
 " Admission
 " Discharge
 Result (Cured) (Relieved) (Otherwise discharged)
 (Died) (Transferred)
 Disease (Primary)
 (Secondary &c)
 Duration of case in Hospital stated
 { in days

Annual Summary of Cases

Periods	Remaining No of Beds Occupied on Dec 31	Admitted	Cured	Relieved	Died	Otherwise
	Jan 1			Discharged		Max Average
1st Quarter						{arrow to this point}
2nd "						
3rd "						
4th "						
				Remaining Dec 31	Total Days Patients in Hospital	[e n d

16:431]

initialled letter, ff120-21v, pen, black-edged paper

f120

115, Park Street. W. {printed address:}

May 4/64

My dear Capt. Galton

This proposal of the
D.G. to substitute a
Quarterly for a Monthly
Report, from foreign
Stations is another
illustration of the way
in which Regulations
& Warrants are
rendered nugatory in
the Army from not
bringing common sense
to bear on their
administration.

[9:290]

f120v

7.(2). p. 93 states that
the Monthly Reports
are to be sufficiently
detailed to enable
the P.M.O. & D.G."to
ascertain that every
necessary precaution
for protecting health
of troops has been
in use" -

The obvious method
of administering this
Regulation, so as to
prevent unnecessary
repetition, is simply
at all ordinary times

f121

to state whether the
circumstances remain
the same as during
preceding period
reported on, or whether
any change, & if so
what, has occurred.
If nothing has
occurred, the Monthly
Report may go into
a line. If Epidemic
disease has occurred,
it may require
twenty pages.

The evil of the D.G.'s
proposal is that
at tropical Stations
the health of a Regiment

f121

might be deteriorating
for "a quarter"; and
yet the D.G. know
nothing about it.

Tell him to draft
a note for P.M.O.s
allowing them to
administer the
Regulation, as pointed
out.

And let us see it
before he sends it out.

Yrs very truly
F.N.

[end 9:290]

signed letter, ff122-27v, pen, black-edged paper

f122

115, Park Street. W. [16:431-32]

May 17/64 {printed address:}

My dear Capt. Galton

The Minute in Ld

Herbert's hand writing -

April 25/61 - contains

the pith of the matter

& is the only just &

wise course -

It was written at
my own house; & to
the best of my recollection,
that is the very
sheet of paper (my
~~own~~/paper) upon which
was written at my

f122v

house.

If ~~this~~ a Circular on this Minute
had been issued,
great good would
have been done &
no complaint would
have been possible.
[Of course the line
about the D.G. would
have been left out.]

The embroilment
begins with a proposal
to issue, *not* this
Minute but one
of date 9/5/61

f123

in which there occurs
for the first time
the following passage,
& which I never
saw till I saw it
with wonderment
in the Circular.

"Every case to which
such extras (beer,
wine, spirits) are
prescribed, must
be entered by the
Surgeon in the
Medical Case=book,
& the amount of
extras daily given

f123v

as well as his
reasons for giving
the same, also
duly recorded." (*sic*)

It is curious to
trace back the
history of this
passage, or rather
this gross blunder:

in the original
draft 9/5/61, the
direction is that
the case be entered
in the Case=book," [other quotes?]
an instruction in
some sense conformable

f124

-2-

to the Regulation,
(No. 3, p. 62, new
Medical Regulations,) which directs that,
when these extras are ordered, they
are to be marked on the Diet=Roll
opposite the names of the Patients - a
very proper precaution & quite sufficient
as a check - The term "Case=book"
has been used for Diet=roll. Then

f124v

comes the ~~introd~~
word "Medical" inserted before
"Case=book" - a record of a totally
different character, intended for
registering the Medical experience
of the Regiment, & in no sense as a
check record. And to make matters
worse, other words are added on the
margin, "as well as his reasons for

f125

giving the same."
And the result is,
a perversion of one
of the most
important Statistical
documents of the
Regiment - an
altogether useless
amount of writing,
immense discontent
on the part of the
Department, &
relieving the D.G.
of the responsibility
which Ld Herbert's
Minute of April
25/61 directly placed

f125v

upon him.

N.B. I was told
that the pencil writing
was mine - I never
saw the paper -
Besides, the hand
writings are sufficiently
distinct. Three ink
notes are Ld Herbert's,
two (including the word "Medical") are Mr. Robertson's,
& the pencil note,
(as you can see at
once by the word
"issue) is either by
the same scribe
{printed address:} 115, Park Street. W.
upside down}
who wrote the text
or by Mapleton or Godley.

f126

-3-

What could Ld Herbert do, after having written so clear a Minute? In place of simply transcribing ~~it~~ his Minute, they put forwards a totally different one, based on a different administrative principle - There is only resemblance enough to mislead. [I don't at all wonder that Ld Herbert was misled]

f126v

Clearly, what you have to do is to with=draw that Circular of may 20/61 No 683. & to substitute another based on Ld Herbert's original Minute, i.e. provided a Circular is still necessary. If there is extravagance in the issue of diets *beyond the diet scale*, it would be a fair case for requiring a

f127

full record of the
circumstances. But
you would hardly
need to call for this,
as every such case
will be of sufficient
importance to ensure
its entry in the
Medical Case-book.

Yours most truly

F. Nightingale

You will have heard
of Sir A. Tulloch's
almost sudden death
at Winchester nearly
the last of Sidney

f127v

Herbert's *Crimean*
friends. I hear
that poor Lady Tulloch
is quite "stunned"
by the shock.

[end 16:432]

F.N.

signed letter, ff128-29, pen, black-edged paper

f128

115, Park Street. W. {printed address:}

May 18/64

My dear Capt. Galton

I think the D.G.'s
proposal to issue
"drinks" to Patients
on "low diet" is an
improvement. Not so
the Purveyor's to remove
the *butter* from the
"diets" & make it
an extra. When the
Diet=Table was
drawn up, *butter*
was one of the
substances required
to complete the
elements

[9:291]

f128v

To withdraw the butter
~~the r~~ would involve
the re=arrangement of
the entire scale - the
finding a substitute
for the butter - and
increasing the cost.

And let me tell
you that when you
want butter, it is
not a substitute to
give you a "drink" -
tho' I perceive that
is the way you treat
me, for when I

f129

want the butter of
the Indian "Suggestions,"
which Sir J. Lawrence
is crying out for
for five months,
yes, for five months,
you give me the
wishy-washy barley
water of the Abstract.

[end 9:291]

Yrs vy truly
F. Nightingale

signed letter, ff130-31v, pen, black-edged paper

f130

115, Park Street. W. {printed address:}

May 21/64

My dear Capt. Galton

I take your question
to be this: -

how to screw money
enough out of an un=
offending Treasury
to dispense you from
requiring the offending
Horse Guards to behave
like a gentleman, &
to treat the Medl. Officer
as a gentleman.

But a second
question follows: -

f130v

viz. what is the *kind*
of Medl Officer you
will get 1st. by one plan
- 2nd by the other plan
- respectively?

I get Dr. Bence Jones
to attend me for the
fee of one guinea.
But I should not
get him ~~by~~ /for two (guineas),
requiring him to ~~go~~/come
~~up~~ thro' the area door
But I am quite sure
I could get Lady
Willoughby de Broke's
quack clergyman

f131

who cures cancers,
 to attend me for
 two guineas, perhaps
 for one and a half,
 area steps, back door
 & all -

Nevertheless as I
 am in all things
 your faithful servant,
 letters have been
 instantly written to
 Sir Jas. Clark & to
 Dr. Parkes, who has
 scales of pay by him.
 And you shall have

f131v

an answer - a
 tariff of prices.
 Back=door = £x
 and so on -

Your "faithful servt"
 (under reproach)
 F. Nightingale
 Above all things, do not
 make the mistake of
 supposing that any
 amount of Treasury
 can cure the Doctors.
 Of all their complaints,
 the *least* loud has been
 "deficient pay" - the
loudest, from first to
last, has been the "area
 steps." F.N.

signed letter, ff132-34v, pen, black-edged paper

f132

115, Park Street. W. {printed address:}

June 6/64

My dear Capt. Galton

I had a letter from
Sir John Lawrence (God
bless him!) by this mail,
dated Simlah, May 6.

[9:206-07]

He is extremely
indignant at the non
arrival of our plans
& suggestions.

After graciously &
contemptuously (like
a great man) accepting
the Mediterranean Report,
out of which he has
"no doubt of gaining

f132v

some" thing, but not
much [you remember
clause 2. of Genl
Pears' letter, enclosing
Mr. Strachey's Minute
!!] Sir J.L. goes on
to say "but our great
"want is your standard
"plans & rules, without
"which we are quite
"at sea, & so far from
"doing better than
"formerly, shall be in
"danger of doing worse
"As it is now, the
"reconstruction of some

f133

"of our worst Barracks
"is at a stand-still,
"until we get these
"documents."

[It would have been
a broad farce, if it
had not been something
of a tragedy, to hear
Sir P. Cautley's & other's
assurances of the
deadly jealousy of
the Govt. in India,
when I was hearing
by nearly every mail
from the head of that
Govt. (personally or
by a secretary) all
the permutations &

f133v

combinations which
could be rung on these
expressions, that they
were ":at a stand still"
"quite at sea" "in
danger of doing worse,
"instead of better" &c
because we WOULD
NOT do as they asked.

Are all official
assurances of the nature
of Sir P. Cautley's &
Co.s?]

I don't want to
make a grievance now
that the plans are so
nearly ready. But I
certainly ought to put
you "au fait" of the real

f134

-2-

state of things. And I
don't suppose Sir J. L.
writes to me, in order
"by a song to conceal
his purposes."

He goes on to describe
his inspections of divers
Stations & Barracks.

He also writes of
Soldier's Libraries - says
they are much improved.

also of Workshops -
says that Sir H. Rose has
brought them quite into
fashion (Soldiers')

also of drinking -
that Sir H. Rose has
issued a G.O. reducing
the dram of spirits

f134v

"to one half." [You know
Sir J. Lawrence wishes
for its total abolition.]

I sing for joy every
day at Sir J. Lawrence's
government. I have
little enough to sing
for besides (& much to
howl for:)

Lord de Grey would
probably wish to be
informed as to these
matters, as they strictly
concern the W.O.

yours very truly
F. Nightingale

[end 9:207]

signed letter, ff135-36, pen, black-edged paper

f135

7626/384 India Office 10/6/64

115, Park Street. W. {printed address:}

June 14/64

My dear Capt. Galton

The only excuse for the Inbathoo Barrack plan is that it was done in ignorance.

It would be well for the Commission to point out where the errors are; & to send a sketch of what the Barrack should be.

N.B. I have had more

[9:294]

f135v

letters from India by this last mail - reminding me that it is *6 months* (this last week) since Sir John Lawrence urged the *immediate* sending out of plans & sanitary suggestions - & that it is *12 months* (all but 3 weeks) since the India Sanitary Report came out.

f136

I make no reply.

ever yrs truly

F. Nightingale

[end 9:294]

signed letter, ff137-38, pen, black-edged paper

f137

A.M.D.

083/1322 AMD 2/6/64

115, Park Street. W. {printed address:}

June 14/64

[15:392]

My dear Capt. Galton

Dr. Holmes has
written a *capital* Report
on Shanghai, (one of
the best I have ever
seen.) As the practical
result of the Report
is: - better site
better Barracks
better water &
general Sanitary
improvement - you
should refer the matter

f137v

to your Commission.

But for my part
I cannot help saying
- at a time when you
had the whole of the
Chinese coast under
your feet, you choose
to select for the
protection of the
trade, the very
worst piece of
ground that
human ingenuity
could have discovered

f138

on which to place your
troops - under the
idea apparently that
they would be as
immortal as the
Great Sphynx.

What you have
to do is simply to
"cease to do evil &
learn to do well."

When you get
men who can
write such Reports
as this, beware of
allowing them to
rest without fruit.

[end 15:392]

ever yrs trly
F. Nightingale

signed letter, ff139-40, pen, black-edged paper

f139

115, Park Street. W. {printed address:}

June 20/64

My dear Capt. Galton

This French Statistique
Médicale de l'Armée
is by no means so
good as it appears.
It would not concern
us, were it not that
they have introduced
comparisons between
their Disease & Mortality
& ours, which give
a most erroneous
idea of the comparative

f139v

health of the two Armies.
This has arisen from
the totally different
constitution of the
Hospital Services of
the two countries -
But as very few
people know in what
the difference lies,
the public will be
led very much astray
by the Report. And
the British sanitary
service might be
damaged. It is

f140

imperative that this
mistake be rectified.
Dr. Balfour, who
already knows about
it, will introduce
a page or two into the
forthcoming Army
Med. Dep. Report.
Will you therefore
let him have the
copy, herewith returned,
at once, as you
proposed.

ever yrs truly
F. Nightingale

unsigned letter, ff141-41v, pen, black-edged paper

f141

115, Park Street. W. {printed address:}

June 23/64

My dear Capt. Galton

The Horse Guards say
that "they were quite
"aware of Sir J. Lawrence's
"application & of the
"delay" - but "that it
"is Sir. J. Lawrence's
"one only *object of interest*
"(sic) - "which it is only
"one out of a thousand
"of the W.O.'s"

[9:207]

They ought to have
the V.C. for their cool
intrepidity in the face

f141v

of truth.

I have told Sir. J.
Lawrence of the opinion
of these dining=out
freluquets as to his
hard work. And I
think I shall publish
it after my death.

[end 9:207]

initialled letter, ff142-43, pen, black-edged paper

f142

6804/2184

115, Park Street. W. {printed address:}

July 5/64

The question is just this
- shall the Regulation
be obeyed or not?

The D.G. is just a
master at asking
asinine questions. He
ought to have said: -
we must have this
done.

It is quite clear
that, so far as Sierra
Leone is concerned,
your establishment
is deficient. And you

f142v

have no right to
curtail the leave
of a Staff Surgeon
on this account.

If Staff Surg. Hind
were to offer to go out,
on condition that an
equivalent of time
should be added to
his next leave, you
might entertain
the proposal. But
I would have no
hand in curtailing
the man's right

f143

secured to him by
Regulation.

If Mr. Hind does
not offer, appoint
a Staff Surgeon
F.N.

ff144-44v, D. Galton, July 14, 1864, workshops for soldiers

unsigned note, f145v, pencil

f145v

You know in that paper which the W.O. has lost we gave them the exact proportion of 3rd cl. men increasing in every succeeding year.

initialled letter, ff146-47, pen, black-edged paper

f146

115, Park Street. W. {printed address:}

Private July 15/64

My dear Capt. Galton

We think that we can return Dr. Hooker as Examiner - at his own conditions.

But, for this, we must look over the first documents - (Sidney Herbert's _ of the Army Medl School curriculum) And this we will do -

I am excessively

f146v

delighted that you & Ld de Grey went to the Aldershot Sch., & very much obliged to you for sending me the Catalogue.

The H.G. will never more say now that our men are helpless & unhelp=able & fit for nothing but fighting.

They are helpless, just as Eastern women are - & no more.

I hope to see not

f147

only soldiers' workshops
 but workrooms for
 their wives, as at
 Madras, & industrial
 schools for their
 girls, as at Madras,
 where soldiers'
 daughters are trained
 to be Children's Nurses
 & Sick Nurses.

ever yours

F.N.

ff148-49v, D. Galton, July 17, 1864, asking FN to examine plans for an extension to a hospital at Devon. If you can spare exertion will you kindly look at the illeg plans of a proposed extension the Castle Hosp at Devon and see if you think it will do. The yellow is new. The red is old. I don't quite like it, but the space is very confined as it stands on the edge of the cliff. The Wash house seems much to near. It is really on ground floor but the chimneys wd be annoying...it can of course be place quite away I imagine, i.e. 100 or 200 or 300 yards off without injury to its usefulness. Is this so?

I had rather build a new found hospital if I could, but I do not see any way and the present hosp, a not good so tat it is preferred to improve that to doing nothing and then if a general hosp shd be built this cd make a very good barrack instead of that abominable casemates.

I do not see much *day light*

in the minds of the military section of any committee.

I think on the whole I shall go in for doing everything illeg all repairs by the soldiers to ...utilize this mass of idleness. Our Thames embankment is just settled; it is rather a very poor ... lord mayor.

initialled letter, ff150-51v, pen, black-edged paper

f150 7644/564

115, Park Street. W. {printed address:}

July 18/64

My dear Capt. Galton

After enquiry, we
 think that this altered
 Schedule of Qualifications,
 altho' not all we
 desired - is an
 improvement, & may
 be safely tried.

Dr. Hooker's resignation
 is much to be
 regretted - Ask him

Add Mss 45762

726

to reconsider it on the
following ground:
that he confine his

f150v

Exam; to Botany,
a subject indispensable
for Indian Med;
Officers, excluding
Materia Medica

You must then
either appoint an
Examiner in Materia
Med.a, whose name
you could at once
get from Dr. Parkes.
Or what would be
much better, appoint
the head of the
Drug Department in

f151

the D.G.'s office to see
that the men know
drugs from thistles,
when before them.
You could not find
a better man in
London for this purpose -
But as for Dr. Hooker
if you were to sift all
Europe, you would
not find his equal
as an Examiner in
Botany. And he
knows India.

The D.G. could easily
arrange with you

f151v

about his Drug
Examiner.

F.N.

initialled letter, ff152-53, pen, black-edged paper

f152

115, Park Street. W. {printed address:}

Private July 22/64

My dear Capt. Galton

Dr. Balfour has put,
into the D.G.'s hands,
a memorial of his
services, for transmission
to Ld de Grey.

Has this gone in?

It is quite impossible
to over=rate what Dr.
Balfour has done -
If it had not been
for him & poor Tulloch

f152v

where would our India
enquiry have been?

If you ~~would~~/will tell
me when his Memo
goes in, I shall write
to Lord de Grey (tho'
I feel quite hopeless;)
& will also make
Ly Herbert do so - if
you think well.

It would wound my
conscience not to do
what I could, towards
promotion for a man

f153

whose services to us
are irreplaceable -
1000 Army Medl Officers
or a million Combatant
Officers could not do
for us what he has done
ever yrs

Confidential F.N.

The D.G. who is the
biggest (in stature)
coward I know, is afraid
to do anything for Balfour
for fear of being snubbed.
(sic)

initialled letter, ff154-55v, pen

f154

Hampstead N.W.

{arch: 22/8/64}

[15:395]

My dear Capt. Galton

As you are Finance
Minister of the War Office,
could you give me, in
the roughest form, (but
immediately) the following
information - it does
not signify if it is
all wrong: -

what is the cost of the
standing armies of Europe?
given the standing Armies
at 3 millions - &
including the Military

f154v

Establishments -

I should be very
much obliged to you if
you would give me 1. a
broad Estimate of ours -
& then, the roughest
guess of what other
European Armies, en
masse, cost in proportion
to ours -

But the object is,
not to establish the
difference but to get a
rough whole -

As I say, it does not
signify in the least if

f155

it is a few millions wrong
ever yrs
F.N.

Aug 22 /64

Might you put it in this
way? -

our Army

so many at £100 per man
other European armies

so many at half this cost

[end 15:395]

signed letter, ff156-57v, pen, black-edged paper

f156

32588/30

115, Park Street. W. {printed address:}

July 27/64

[16:432-33]

My dear Capt. Galton

We think this scale
a prodigious improvement
upon every thing that
has gone before it.

And quite worth
all the trouble it has
cost.

Of course, if it were
possible to give more
fresh & less salt
meat than even this

f156v

scale gives, it would be
better. And we may
get it, as Civilization
advances on board
transport ships.

With proper care
as to ventilation &
exercise, there should
be little scrofulous
taint, if this scale
is put into operation

We think therefore
it should be forwarded

f157

for trial, including
the scale of Rations for
children under 5 years
proposed by the Committee.

In Lord Herbert's
time, all ~~the Hospital~~
Diet questions were
referred to Dr. Christison,
of Edinburgh - the
greatest living authority
on such subjects.

It would be more
satisfactory, if his
opinion were now
taken. At the same

f157v

time, the improvement
in this scale is beyond
a doubt -

ever yrs truly

F. Nightingale

If you write to Dr.
Christison, let us
draft the letter -

[end 16:433]

signed letter, ff158-59, pen

f158

115 Park Street. W.

July 28/64

My dear Capt. Galton

I have a very strong opinion indeed about Dr. Balfour - And not only that, but a very strong anxiety.

Dr. Balfour & Sir Alex: Tulloch were the (real) founders of Military Vital Statistics. [If it had not been for them, where would all our enquiries have been? - our first Army Sanitary Commission, our second India Army Commisssn?] One is gone, one only remains. If he retires, our Army Statistics fall to the ground.

Dr. Balfour has all the experience of statistical problems which exists anywhere. There is no second to him, either in the Army or elsewhere . His Army Statistical reports are models

f158v

of their kind. And he has improved them from year to year.

If his services are not properly requited, he will leave the Department. If he does, the Medical Statistics of the Army necessarily come to an end or they become illusory.

He asks for promotion - I have understood that he would be content with increase of salary, should this be proposed to him - This would evade the difficulty of having an additional Inspector-General.

My own opinion - and I am certain, the opinion of all who have an opinion, either in or out of the Army - is: - that it would be an irreparable loss to the public service if Dr. Balfour were to go - & that he ought to have, even without asking

f159

for it, either his promotion or its equivalent in salary.

If promotion, an Inspector-Generalship must also be made sure of for Dr. Longmore -

If I could say anything stronger, I would. You may get a thousand bees, but only one Queen bee. A Statistician is a queen bee.

ever yours sincerely
Florence Nightingale

Captain Douglas Galton

signed letter, ff160-61, pen

f160

Confidential {arch: July 30/64}

My dear Capt. Galton

I do not want to say again what I have said a hundred times before - nor to say what a hundred people have said much better than I.

[15:392-93]

I therefore enter into no reasonings - but only state what every body in & out of the A.M.D. knows that the Department is going to the dogs: - that Muir must be recalled from Canada, where he is not wanted, & replace Gibson - before it is gone. that the Department is crushed out of all usefulness by the Horse Guards - that every body is repeating, "under Lord Herbert, ~~we sh~~/it never would have fallen into its present state"

f160v

- that the School is falling to the ground
- that on many important questions as e.g. Acting Asst Surgeons, the Council is ignored
- that every body knows the Horse Guards is the real D.G. & Army=Doctor=Manager

I could say much more, & say it much more offensively - But all that can be said is useless - when there is neither ordinary courage nor ordinary capacity.

I do not mean to offend again.

With regard to Dr. Balfour, I ~~think~~ ~~it~~ have reason to know that, if neither the step is given him, nor anything positive settled as to his prospects, he will apply to be relieved from his duty, & to be sent as P.M.O.

f161

to Gibraltar, where he would have between £200 & £300 a year more pay, one sixth the work, & leisure. At present he cannot even find time to work in the evenings at scientific things, at which he used to work. His health is beginning to be affected . And if special work, such as he is doing, is not to have special pay, you will soon lose him, one way or other. And whom have you to succeed him?

[end]

ever yrs truly

F. Nightingale

July 30/64

incomplete letter, ff162-63, pen, black-edged paper

f162

{arch: [July 1864]}

"understand or

"anticipate' . He then
alludes to the "good folks

[9:210]

"of England really

"believing that I had

"sanctioned an attack

"on the religion of the

"Hindoos, because I

"desired to improve

"the health of the

"people in Calcutta".

[Now this last he
rather exaggerates to
himself.] They did not
"believe" it. But

I am sure it would
do him good, if he

f162v

knew that statesmen
appreciated him.

He is doing such
great things. What
a pity heroes are but
flesh & blood like
us -

You will see that
I ought scarcely to
have betrayed his
confidence, even to you.
But you know better
than any one else what
he has to do.

Please burn this note.
ever your faithful servt
Florence Nightingale

[end 9:210]

f163

Today (Thursday) your
"Suggestions" - Sanitary works
come before the Council
at the I.O.

I consider this rather
an epoch

initialled letter, ff164-65v, pen

f164

Confidential. Hampstead N.W.
 Aug 4/64

My dear Capt. Galton

I have no doubt
you are perfectly
aware of what I am
about to mention -

how the D.G. (& his
master the C in C.)
are trying to pull
the A.M. School down
to its foundations: -

I have had three
angry letters from
three different

f164v

Professors on the subject
- the proposition
of the D.G. does not
bear discussion: it is
too absurd: -

badly as I think
of Andrew Smith &
Sir John Hall, I don't
think they would be
so utterly absurd &
against their own
interest so entirely
as Gibson -

Confidentially I have
received the enclosed

f165

memo which has
been seen & confirmed
by all the other Professors -

The D.G.'s Council
are equally angry with
him.

Confidentially please
return me this Memo.
And speak to Sutherland
about it.

I believe I shall
live to see all Sidney
Herbert has done,
undone.

I feel inclined to

f165v

give one immense
roar, like Rab the
dog, which means
Did ye ever see the
like of that?

Gibson took the
opportunity of celebrating
the anniversary of
Sidney Herbert's death
in this way.

ever yrs

F.N.

The D.G. Sir C. Wood, & the
Horse Guards are all crying
the same poor helpless cry
against "compe. Examinations"

initialled letter, ff166-69, pen

f166

Hampstead N.W.

Aug. 6/64

My dear Capt. Galton

The A.M.D. has somewhat misunderstood the last clause of Lord de Grey's Minute, "that "he shall be glad if you "will point out what "Sections of the Regulations "might be applied with "advantage & without "interfering with the "India Govt."

Probably none of the Regulations could be so

f166v

applied.

But the A.M.D. has nevertheless made such alterations as remove the objection, except in the two most important Sections VIII and IX. General & Regimental Hospitals. (Also the Nurses' Regulations depend on Section VIII]

They say, "this portion "of the Regulations was "omitted in consequence "of Lord de Grey's "instructions because

f167

"It could not be
:introduced without
"interfering with the
"India Govt."

Will you ask the
D.G. to reconsider
Sections VIII and IX,
to report on the points
in which they are
inapplicable, & how
they would propose
to get over the difficulty
as regards interfering
with the India Govt,
without diminishing

f167v

the efficiency of the
Regulations?

Ask them also
why an improved
Diet Table could not
be introduced.

Seeing that the
present India Diet
Table is founded on
the same erroneous
principles as was the
former Army one, it
should be altered

f168

*Medical Regulations for
India {arch: 8/8/64}*

My dear Capt. Galton

We thought it better,
i.e. safer, to keep these,
& to ask you to ask
the question (of D.G.)
Upon my note, which
gave the requisite
detail.

[9:491]

We are quite sure
D.G. is perfectly unfit
to write the Genl or Regl
Hospital Regulations
himself - & therefore
we thought, if he would

f168v

report to you what
are the alterations
necessary for India,
(which why he can't
do in this case, as in
others, - we don't know)
we would make the
alterations upon the
existing ones -

I beg to inform you
that I sent off by
H.M.'s Book post
(at an enormous!!
expence - I have a
good mind to charge
it to you!!) to Sir

f169

John Lawrence direct
no end of copies of
"Suggestions" - also to
the Presidency Commissions
- by the first mail
after signature -

And that, as he is
always more ready
to hear than you are
to pray, you sinners,
I have not the least
doubt that they will
have been *put in*
execution long before
the India Off: has even
begun to send them
him officially.
Aug 8/64 F.N.

[end 9:491]

signed letter, ff170-72, pen

f170

Hampstead N.W.

Private Aug. 8/64

My dear Capt. Galton

1. The original proposal for supplying
Indian Regiments & Civil Stations
with M.O.s was: that all candidates
should enter by one door, be instructed
at Netley & commissioned thro' the
W.O.; and then a power was required
to enable men so commissioned to
volunteer into the Indian Staff ~~for~~
any period within the first five
years.

[9:491-93]

We agreed to this. But, in the
meantime, that "precious" squabble
with the H.G. cut off the supply
of candidates. And Sir C. Wood,
very properly considering that
among them, they were not fit

f170v

to be trusted with the key of the door, asked for power to keep it himself. This was not granted: and now he proposes to act independently of the W.O.

It is a very decided slap in the face.

2. He would no doubt get the power he requires to accept volunteers, if he gave up the key. But he does not see his way to getting them without. And now he proposes the only course open to him -

3. The present proposal is: that Sir C. Wood shall issue an advertisement, asking for candidates - & that the preliminary examination shall be conducted - under whose supervision ? the D.G.'s [Has he been at Sir C. Wood

f171

about this?]

4. Your course is clear:

- a. let Sir C. Wood advertise -
- b. let the amended Schedule for the Army Medical Service be the one issued - (the Schedule making the Natural History examination voluntary)
- c. let the candidates be examined by the same Examining Board which examines for the Army, - & state pointedly to Sir C. Wood that it has not been considered advisable on public grounds to give the D.G. any control over the Examinations -
- d. let the men selected by competitive examination be sent to Netley for a session like the others-
- e. let their position on the list be decided at the conclusion

f171v

of the Session by the same examination which decides the position of the candidates for Army Medical Commissions -

f. let promotion to the rank of Surgeon take place after examination in the same manner as in the Queen's Service

ever yrs truly

F. Nightingale

This change is very much to be regretted. Because it introduces elements which will in time bring forth unwholesome fruit. But the emergency is urgent. And you are so long in getting out the amended Warrant that it is difficult to see what else can be done -

As a proof of the mischief that has been done, nearly the whole of

f172

the candidates for the next Examination have applied to undergo *voluntarily* the Natural History examination - which, as you are aware, was compulsory until the issue of the last Schedule. This simple fact is enough to shew the absurdity and untruthfulness of the D. and H.G. in stating that men are kept back by the examinations. You have lowered the standard *in consequence of a lie*. The result is sufficient to justify you in returning to the former Schedule at the next Examn.

F.N.

{f173 blank; f173v Dr. Sutherland not in FN's hand}

initialled letter, f174, pen

f174

Medl Regns
for India Aug. 8/64
My dear Capt. Galton
 I wrote in order
that you might ask
the question upon my
note. But in order
that you may take
what step you think
fit, I return the
documents, & you will
let us have them
back at the proper
time.

F.N.

initialled letter, ff175-76v, pen

[8:454-55]

f175

 Hampstead N.W.
 Aug. 9/64
My dear Capt. Galton
 The Act prescribes that an
Inspector of Hospitals should be
appointed, to examine and report on
any Hospital or wards which may
be offered by the Hospl authorities
There are only 11 Hospitals or sets
of wards required. And the
occasional inspections do not
require the constant services of a
Medical Officer.
 We must beg entirely to be
excused from pointing out the
man -(in the terms laid down in
Ld de Grey's note.) Ld de Grey has
the very adviser at his elbow

f175v

whom he wants, viz. Dr. Gibson, who is entirely in favour of his famous Act, & perfectly adapted by nature & education to appreciate its beauties & "make it succeed."

As the whole duty refers to soldiers, the D.G. will probably make use of ~~his~~ a member of his Council to do the inspections.

With regard to the general carrying out of the Act: -

the Act should be sent to - & the opinion asked of - the Commandg Officer at each of the Stations named in the Act.

See Sir Richd Mayne also - he is in favor of men being taught to commit vice at the public expence -

f176

We are really not to be called upon to give Ld de Grey information how to do this.

Because, if the Act is applied in its true spirit & not strained illegally, no benefit can follow from it.

If it is, - - - - -!

I believe & expect the day will come when Ld de Grey will not find a single man in the Army Medl Dept. who would degrade himself to do the work - But then it will not be Ld de Grey who will be S. of S. for War - then -

ever yrs sincerely

F.N.

Turn over

f176v

List of Hospitals with the
Total No. of beds for ALL cases
 at places named in the Act

	Beds	
Portsmouth	61	
South Devon Hospl	80	County
New Devonport Hospl		County
Woolwich	none	
Rochester	52	(Syphilitic
Sheerness	none	
Aldershot	none	
Colchester	94	County
Shorncliffe	none	
The Curragh	none	
(but Kildare	50)	County
Cork	- - - - -	-80
	- - - - -	-80
Queenstown	40	

The Inspector will have to determine how many of this very limited allowances of beds can be spared for Syphilitic cases.

initialled letter, ff177-77v, pen

f177

7626/399 {arch: 11/8/64}

My dear Capt. Galton

It is quite worth while all that has been suffered to have this letter from Sir Hugh Rose.

And I forgive every body every thing

And I am very *much* obliged to you for sending it me so promptly

PRAY let me have

f177v

a copy of it, & send it
me immediately - I
will of course make
no public use of it.

[But we must have
it called for, later,
to be printed].

As you have to return
it to the H.G., I return
it honourably to you.
But pray let the copy
be made for me at
once.

ever yrs
Aug 11/64 F.N.

unsigned letter, ff178-79v, pen

f178

Hampstead N.W.

Confidential Aug. 11/64

My dear Capt. Galton

Sir H. Rose's letter
came just in time &
made us think it
would not do to put
out the "Abstract," (now
a twelvemonth in hand),
without acknowledging
what he has done. I
asked Mr Frederick to ask you
about it.

I am angry that you
laughed at my letter
about Ld de Grey. I

f178v

had much rather you
had been angry.

"The Saxon gentleman"
would not have "laughed",
if he had my letters
from Sir John Lawrence.
I have long since left
off sending them to Ld
de Grey - as perfectly
useless - And *that*
"Saxon gentleman" might
have "laughed" at Sir
John Lawrence!

In the very last
letter I had from him,

[9:211]

f179

(by the same mail as
that from Sir H. Rose,)
he says, "I often think
of the last visit I paid
you before leaving England
& of your conversation
on that occasion. You
will recollect how much
I dwelt on the difficulties
which met one on
every side. These have
been exemplified in a
way I could scarcely
understand or
anticipate" &c &c

No one could have

f179v

"anticipated" that Lord de Grey would not have lent one helping hand to the Indian Sanitary reform.

You know that, it we had not insisted on that letter to the Horse Guards at the point of the sword - also on the Victualling troops on board ship - & if you had not been at the W.O., *nothing* would have been done -

You know that, if Lord {the following is written in faint pencil in another hand} de Grey would have said the words to Sit C. Wood, the I.O. would never have tabled that stuff about not sending out the "suggestions" -

[end 9:211]

initialled letter, ff180-83v, pen

f180

Private Aug. 17/64
My dear Capt. Galton

Is there any common sense at the Horse Guards? or not? And, if there is, where is it to be found?

[15:393-94]

They appear to see no alternative between a G.O. for turning all Hospitals into Married Quarters and - forbidding marriage altogether -

Even in Civil Life, where there is far *less* reason for marriage, & far *more* difficulty in arranging for the married,

no nonsense of this kind is talked. Indeed there are some classes of servants in private families, who are so frequently married, that you always suppose an advertisement, unless it is specified "without incumbrances," to signify that the man *is* married. Yet no one ever thought of admitting

f180v

the man's wife & family, or the nurse's husband & family, into ~~their~~/ his own household on that account.

If the servant is a valued one the master often makes some provision to lodge the wife or husband on his estate. Nothing more - No one ever thinks of allowing the servant leave every night.

[There are many mills (mines & manufactories) where the large proportion of the workers are married. And this case is not so much *out of* point as you may suppose. For in the cases of night = work, no one ever thinks of bringing the ~~husband~~ wife or husband into the Establishment as a do=nothing.]

I don't suppose it ever was heard of, except in the Army, that you must either allow a married man or woman leave every night, or you must bring the wife or husband into the Institution.

[I have heard it actually proposed not to provide sleeping accommodation *in* the Hospital for married N.C.O.s

f181

or Orderlies at all.]

de G.

Agreed that married N.C.O.s & married Orderlies are the better men: some Military authorities think that a N.C.O. who has eight wives is eight times the better man.

the best Hospital Ward Master at Scutari was, I was told, a man, whom I knew to have eight living wives, & who entrusted me, the immaculate Me, to send home 5/ a week to a child who was not the child of any of the Eight, (which by the way I did most willingly)

This man was afterwards tried at the Warwickshire Assizes not for bigamy but for octogamy.

F.N.

But it is most important that every man should have leave to marry after ---- years' good service - [then you *might* expect every married man to be a better man (& his wife too a better woman)] & that every N.C.O.

f181v

should be allowed to marry -

but not that he should bring his
wife & children into Hospital

Is every N.C.O., Orderly (& Patient) to
come into Hospital with his wife &
children with him? He had better
a good deal stop in his Married Quarters.
Or there had better be a G.O. (for
that is what we come round to at last)
to turn every Hospital into Married
Quarters & Infant Schools.

N.B. It is quite true that in many Civil
Institutions a married servant, (but no
family *admitted*) is considered a better
servant, because he or she will work
harder to keep the place - I believe
it is the same in the Army Hospl. Corps
a married Orderly will take more pains
to stay in his Corps for his wife's sake
to keep the advantages attached to that
Corps. But this is no reason to admit his
wife & infants into the Corps -

[end hosp60s]

f182

46

Army Hospital Corps
194

Agreed -
de G.

The following points are raised in these papers: -

1. Married orderlies & married N.C.O.s of the Army Hospital corps are generally men of a better class, particularly those of the Purveyor's branch.
2. It is not advisable to increase facilities of marriage among Regimental orderlies, on account of their liability to removal.
3. It is advisable to relax the Regulation somewhat, as regards the Purveyor's branch.
4. It is objected to this that to make a difference in the branches would be to introduce discord.
5. It is proposed to allow all N.C.O.s to marry; & to fix a period of service when all may marry.
Nobody considers what is to be done with the women & children

Agreed
de G.

f182v

Indeed Col: W. suggests
"that they might be
stored in spare rooms
in Hospitals.

The very worst thing
that could be done
with them.
de G.

The subject is no
more difficult to
deal with, than such
subjects are in Civil
Life. And there is
no other way of dealing
with it.

As to the Army:
the H.G. should say:
after - years' good
service, marriage is
to be allowed (for all)
- all N.C.O.s to be
allowed to marry.

But what is to be
done with the women
& children?
What is done in many
Civil Hospitals & in
~~filleg~~/most private families.

f183

In many Civil Hospitals
the best Nurses are
sometimes married
women - But their
husbands & children
are never allowed to
come & live with them
in the Hospital.

[Did any one ever
dream of such a
thing?]
They visit their families
on leave -

Every married Nurse
has her sleeping
accommodation off
her ward. But
nobody is allowed to
enter it but herself.

The same thing holds
with married servants
in private families.

Here then is custom
to direct us.

f183v

What ought to be done
is this: -

1. make your marriage law
2. provide in every Hospital the necessary sleeping accommodation for every N.C.O.
(the Hospl Serjt ought always to sleep in the little room off his ward, except on leave, but never to bring his wife into it) & Orderly, whether married or not
3. there should be a *Female Nurses* are G.O. *that no women or children enter a Hospital at all.* (very properly) excluded from Regimental Hospls. But women & children
4. provide suitable married quarters away from the Hospital (or give lodging money.) who have nothing to do there are allowed in them . Is this common sense? de G.

Aug 17/64

[end 15:394]

unsigned letter, ff184-85v, pen

f184

Private Aug. 22/64

My dear Capt. Galton

We have conscientiously gone over the A.M.O.s in England -

And the only two men we can recommend are

Balfour

Longmore

All Netley men have pledged themselves in one direction (from having misapplied their Indian experience to prevailing prejudices.)

Even Longmore's taint is quite perceptible. He will besides be very busy & probably unable to attend a Commission in London -

Balfour has been out of practice for some time -

Both are thoroughly independent men, who would as soon pull "George" by the beard as look at him. Both are quite capable of holding their own in

f184v

a Commission where they will be along side such men as Skey.

Longmore has had considerable experience in India invaliding from "Syphilis".

Balfour has a wider Statistical experience than any one - has just finished a comparison between French & English Army "Syphilis" - is perhaps the most scientific man in the A.M.D.

I should prefer Balfour, as being a man of wider range - I should not consider his recent want of practice a disadvantage.

Both are thoroughly impartial. But Longmore is "publicly committed".

Don't suppose Balfour is on the side of the new-fangled "Sanitarians". He told me very recently he was not -

You should give your man an Instruction But as Mr. Skey is President & has probably made his plan of procedure. you should get from him any paper

f185

he may be about to issue. And if you like, we will frame for you an Instruction for your man in accordance -

The great thing is to examine *de novo* this question.

All Army (& I believe Navy) men are committed to the contagious view, culminating in the French Medical Police system.

And mind, I don't oppose this view on the "female=morals" ground -

That is another question; It is another thing to say: " a perfect Police system would prevent vice=disease. But I don't choose to have it, because it would injure morals." That is to be considered, but to morrow -

But the question now, which every body answers in the affirmative *without the least* enquiry - but which French Army Statistics answer with the most decided negative: is: *Does the*

f185v

prevention of contagion diminish in the least this disease? in other words, assuming the disease to be contagious, & nothing else, & always to spring from a first case, never setting itself up in the constitution in any other way, does Police Regulation prevent contagion? or what is the influence of quarantine in its prevention?

I mean, this is *OUR practical* question I take it, Mr. Skey's Commission are (very wisely) going *professionally* into the whole subject from the beginning - the beginning being, *what* is this disease?

I only hope, ~~they~~/he will begin as Coroners do at an Inquest, by telling their juries. to disregard all they have heard, to forget all they have read, & *to mind what they are about.*

Add Mss 45762

760

signed letter, ff186-86v, pen

f186

Hampstead N.W.

Aug. 22/64

My dear Capt. Galton

I am requested to
inform you that Sir
John Lawrence has
ordered your Indian
"Suggestions" to be
reprinted & lithographed
in India - & that you
& the India Office
will receive copies
in England with the
utmost possible
despatch -

[9:211]

It is suggested

f186v

that it might be as
well to hurry your
200 copies for the
India Off: - who will otherwise
receive them first from India
ever yours truly
F. Nightingale

[end 9:211]

initialled letter, f187, pen

f187

Hampstead N.W.

Aug. 22/64

My dear Capt. Galton

I answered yours
(about a man to put on
~~the~~ Mr. Skey's Commission)
to Waverley Abbey.

For fear of your being
pressed for a decision,
the two I proposed are

Balfour - if not,

Longmore

And I gave my reasons
in the letter gone to
Waverley. Also for an Instruction
to your man - ever yours

F.N.

f188, D. Galton, August 22, 1864, asking her to look at an enclosed
paper, & saying that he will ask Balfour to serve on the Commission

note, f189v, pencil

f189v

What have you done about my little India pamphlet?
It occurred to me that ~~a~~/instead of "Report was issued
July 8", it should have been "was signed May -----"

{written the other way round}

/8

9 -

initialled letter, ff190-91, pen

f190 {arch: 24/8/64}

[15:395]

Hong Kong

Diet Scale

My dear Capt. Galton

What a very curious mind the Military mind is! I am going to draw up a Treatise on Military Logic, with illustrations - two of which will be taken from this paper. - where it recommends the Hong Kong Ration highly *because* the men spend /3d a day on making up its deficiencies - & where

f190v

it states that this Hong Kong Ration is better than the Indian one, because the Hong Kong men buy so much with their own money.

However, it is certain that the Ration proposed is a great improvement - tho' I must confess the $\frac{1}{4}$ lb vegetables, even *with* the rice, gives rather a qualm. At all events, tack on the value of the Lime Juice in vegetables -

f191

& don't take off the sugar to be taken in the lime juice.

We are afraid to propose 1 lb. vegetables on account of expence
ever yrs

F.N.

Aug. 24/64

[end 15:395]

initialled letter, ff192-95, pen

f192

Hampstead N.W.

Private Aug 25/64

My dear Capt. Galton

[15:403-04]

I have been for some time very uneasy about the poor training, or rather the no-training, of the Orderlies at Netley.

[I send you the enclosed Memo. (but which is *quite confidential*) to shew what I mean Please return it to me.]

But you were so busy

f192v

(& latterly away on a short holiday) - so that I did not trouble you about it in the summer.

I always foresaw that the "miles of work" due to the construction of Netley, would be very much against a proper training for Orderlies.

But that can't be helped now -

It would be very easy for us to have

f193

another Commission
to say how we are
to *flog* these Orderlies
(As my correspondent
proposes) But I
should not like that,
if I were the Governor
or P.M.O. The
Commission would
have to examine
the people on the
spot, which the Gov:
& P.M.O. may as
well, nay had better,
do themselves -

f193v

It is much better to
make it Col: Wilbraham's
own plan & interest
his responsibility in
carrying it out.

If I were you, I
should write to him
something after this
wise:

to report to you, the
W.O., on the present
method of training
Orderlies at Netley
for Field Service -
& *in consultation with*

f194

the P.M.O. & *Professors*
of the Medical School,
to further report to
you on any improvements
in the means of
training, which
experience may have
suggested -

[I think it possible
that they may require
an Instructing Medl. Officer, not
a student, to do it.

But let *them* say.] **[end]**

ever yrs truly

F.N. *Turn Over*

f194v

Dr. Sutherland would
look over with me
any *flogging* plan
emanating from Netley,
which you might
send us, if you choose
to follow this course -

I believe it to be
most important that
something should
be done -

F.N.

f195

Many thanks for the
European Army Estimate
& the French (supplementary)
one -

I don't believe the
French include in
their Estimate -

administration
barrack buildings
stores

nor fortifications

F.N.

initialled letter, ff196-97, pen

f196

Hampstead N.W.

[15:395-96]

Sept 10/64

My dear Capt. Galton

I have only just received your note & papers of Sept. 9.

Even before returning the Bermuda papers, I write in haste to say - as you may want an immediate answer - we had no Bermuda Report - & you had better ask for one in form of Indian Station

f196v

Reports -

I believe there is nothing to be done but to place the troops under canvass immediately, as you say.

But is it possible that any one exists now, among educated men, to say:

"This is one of those periodical outbreaks against which there is no guarding."
when there is no disease

f197

of which the causes are
 so perfectly well known
 no disease, of which
 the means of prevention
 are so perfectly well
 known, & so entirely
 under our own control,
 as Yellow Fever -

Sir E. L. might
 just as well say:
 against having the
 Great Plague of London
 "every 10 years" (the
 "periodical outbreak"
 he allots to Bermuda.)
 there is no guarding.

ever yours

F.N.

[end 15:396]

initialled letter, ff198-201, pen

[15:396]

f198

*Anent Bermuda Yellow
 Fever*

{arch: 12/9/64}

My dear Capt. Galton

There is really *nothing*
 in these papers that
 gives the slightest clue
 either to the causes of
 the outbreak or to the
 proper precautions to
 be taken in camping
 at "the Ferry".

[We seem to have
 gone back to the times
 of the beginning of the
 Crimean War - When

f198v

I can remember just
such letters as these
by the million - about
our Typhus & Cholera.]

It is almost amusing
to read that they have
engaged one Med. Officer
as a "precaution"!!! against
Fever. Is he to act
as a charm?

and the apologies
for want of Returns,
(which appear to be
the ordinary Returns
nothing at all to do
with the out=break)

f199

because the P.M.O.'s Clerk
has been "for some time
under arrest".

Then Sir James Hope
(who is, by the way, my
brother in law's brother
in law - & a friend of
mine) appears to see
nothing but Medical
Officers & Quarantine
in connection with the
Fever -

Certainly the camping
out seems to have
been promptly done -

I have kept the papers,

f199v

because there is nothing
 in them, hoping that
 Dr. Sutherland, when
 he returns, will see
 something in them.
 You know the wretch is
 still abroad - ~~which~~/ where
 I told him he must
 go - or I should murder
 him - & the jury would
 in consideration of my provocations,
 bring me in Guilty - but
 sarved him right, the
 plaguy critter." But the
 plaguy critter wilfully
 keeps his movements
 & return uncertain.

f200

*Anent Victualling on board
 Ship*

Sir C. Wood's Minute
 virtually amounts to
 nothing but this:
 that the men had
 better die of scurvy
 "till the end of 1865",
 because they have
 died of scurvy "till
 1863."

I am glad to hear
 You are at Hadzor
 Sept 12/64 F.N.

f201

Are Medical Officers
 to be called in future
 "means of prevention"
 or "precautionary measures"

?

[end]

ff202-02v, D. Galton, British Association, Bath, September 14, 1864, asking for the return of the Bermuda papers

unsigned note, f203v, pencil

f203v

I tried to keep those
Bermuda papers

You'll forget
What book?

ff204-05v, D. Galton, printed, Wilton House, Salisbury, September 17, 1864, remembering Sidney Herbert & the laying of the first stone of the Herbert Convalescent Hospital. His place so full of recollections of Sidney Herbert [hard to read]...I was asked by Lady Herbert to attend the laying of the first stone of the Herbert Convalescent Home and in illeg of the absence of the marquis of Bath was suddenly asked to propose the toast of the army et. I was provoked at not having had time to have prepared something to fully recapitulate what SH did. The ...will enquire about the chaplaincy of the HH but I do not think that there is ...

initialled letter, ff206-06v, pen

f206

Hampstead N.W.

Sept 17/64

My dear Capt. Galton
32588/34

At the time the troops
are to be sent out again,
you must see to this -
& Inform the I.O. that
you agree to the *delay*
as inevitable - but
that Lord de Grey will
look upon it only as
a *delay* - & looks

f206v

forward to the change
being introduced at
the time stated,
according to Sir C.
Wood's letter.

F.N.

Sir C. Wood *is* Pilate,
you know - & would
let any body be
crucified - Sir John

Add Mss 45762

771

Lawrence he is leaving
to be crucified every
day.

[9:493]

initialled letter, f207, pen

f207

{arch: 17/11}
My dear Capt. Galton
I have been asked
by the Swansea people
to recommend an
Architect to build them
a new Hospital. Would
your Mr. Graham do?
And, if so, what is his
address?

[16:675]

Yours

F.N.

Hampstead N.W.

Sept. 17/64

[end]

initialled letter, ff208-09, pen

f208

Hampstead N.W.

Private Sept 19/64

My dear Capt. Galton
I have been asked to
reprint & publish my
pamphlet on "how people
may live & not die in
India." I shall put a
preface to it, shewing
how much has been
done. May I quote
from Sir Hugh Rose's
letter to the Horse Guards?
There is an account of
how the Rifles said
"we won't have Cholera

[9:374]

f208v

& gardened so hard
they did not have Cholera,
which I should like to
put in verbatim.

The letter *has* been
quoted in the "Times".
By the way, *I* did not
send it to the "Times".
I sent the "Abstract" &
"Suggestions" to Mr. Delane
thro' Count Strzelecki
& told them of the
existence of Sir Hugh
Rose's letter - & got
those Articles written.
But I did not give

f209

them Sir H. Rose -
Probably they came to
you for it.

ever yrs
F.N.

[end 9:274]

initialled letter, ff210-11, pen

f210

Hampstead N.W.
Sept 20/64

My dear Capt. Galton

I sent away
"Victualling" to you four
mornings ago in plenty
of time for the mail.
- with a note opining
that you must succumb
to 1865, because you
can't help yourself -
but reserving the power
of putting in your
foot again when
"the end of 1865" comes.

f210v

I remember the circumstance,
because I appended a
very strong note to the
effect that Sir C.
Wood is Pilate - which
I hope is not in Sir
E. Lugard's Secretary's
hands.

With regard to the
present papers -
32588/38
altho' every one of the
questions is an office
question, to be answered
by the Office

f211

by themselves - yet, as
I am particularly
anxious that they
should not, "when
fresh milk is to be
had," give "desiccated
milk", & throw the
"fresh milk" over
board, I wish to
answer the questions
ourselves. And for
this, we must have
a copy of the *scale*
agreed to, which
please send us from
W.O. ever yrs truly
F.N.

memorandum, ff212-13, pen

[9:495]

f212

Application of the Army Medical

Regulations to India

We have, as you know, been in communication with the A.M.D. on the subject - and an entire copy of the Regulations, altered according to their views, was sent us by you -

But, before returning it in order to be forwarded to the I.O., we have tried it ourselves as far as we could: & have obtained the most experienced *Indian* advice to be had.

The result is: that there are many administrative points in Indian practice which differ so materially from the ordinary course of Army Medical administration in England that we feel we could not venture to ask the W.O. to put forwards the amended Regulations in their present form.

f212v

We now wish to know what you would advise to be done - It has occurred to us that possibly a good course would be to send a copy of the New Medical Regulations with a copy of the recommendation of the R. Commission, to the India office, requesting them to adapt the Regulations to Indian Medical Service; & to send the result for Lord de Grey's consideration. They would have to send to India to have this done -

[They would not do it - in the present state of relations between Sir C. Wood & Sir J. Lawrence -

Editor's Note]

If you chose me to write to Sir John Lawrence & do the same thing with him direct, that would be

f213

the shortest way.

Or both might be done
F.N.

[end 9:495]

Capt. Galton Sept. 20/64

ff214-14v, D. Galton, Hadzor, Droitwich, September 21, 1864, agreeing to write about the Indian Medical Regulations & to FN's quoting Sir H. Rose.

45762

initialled letter, ff215-18v, pen

[16:433-35]

f215

My dear Capt. Galton

We have been trying all we can to make out about the Bermuda Epidemic. No one in the A.M.D. has been able to give any help; they know nothing but that the Y. Fever is there.

In 1853-4, the Col: Off: referred the Reports of the then epidemic to Dr. Sutherland, before they were presented to Parlt. There is also a report of a slight outbreak in 1856. And there are returns made to the B. and H.I. Commission from Bermuda Barracks & Hospitals.

Dr. S. will make an Abstract of the whole. But in the mean time

f215v

we want you to know generally how the question is.

In 1853 & 1856, the disease began like ordinary epidemic attacks - a case here and a case there. - sometimes Miles apart. In '53, nearly every Barrack had fatal cases among soldiers, women or children - 215 soldiers & officers died. The general information as to the sanitary state of the island (during these previous epidemics) is tolerably full. And it shews just such a state of things as *ought* to precede epidemics - in fact, Gibraltar over again: a porous red=earth sub=soil over coral limestone - no drainage "every house its own cesspit, emptied when required" - water supply apparently from wells in the vicinity -overcrowded houses -

f216

want of cleanliness - obstructions to ventilation - & worse than all, bank=rupt municipal authorities, who say "it is out of the question to call upon us to improve, because we have no means." Tant pis pour eux.

Your most important consideration regards the Barracks. The Engineers, in the course of ages, have managed to transport to the hot, close, moist climate of Bermuda all the worst errors of construction which you found existing in the worse class of casemates & Barracks at home - e.g. close position, double floored casemates, barrack rooms & casemate rooms with small windows at the end some 40 feet apart: the largest Barrack, for about 220 men, has all its rooms of this construction & communicating by window openings thro' the walls from end to end - the object being, as the Engineer naïvely

f216v

says, "to improve the ventilation". The windows are all casements, not admitting of opening at the top - commonly shut at night. No ventilation, except in the large Barrack referred to: in each (19 men) room of which the magnificent provision of 8 pipes, 2 inch. in diameter, carried thro' the roof, has been made. Overcrowding in all the Barracks excessive for the climate i.e. it was so in '53. But some troops have been removed since then. Even at the date of the returns however, the men *in such rooms* as described, had little more than 600 c. ft. each; or about half what the Barrack structure & climate require.

All the usual defects in latrine drainage - drains exist, but bad & unwholesome -

Officers' Quarters bad - small single rooms, *in fours*, without thorough draught

f217

And of this state ~~what~~ Sir E. Lugard says: "no means of guarding against Yellow Fever" he thinks it so perfect - And Medl Officers the only "means of prevention."

The question is: is the Assistant Under Secretary of State for the Colonies and Yellow Fever to have his way - or Lord de Grey & the soldiers to have theirs?

The improvements required must be carried out partly by the authorities & partly by the W.O. As regards the first, you must make this the occasion of getting a complete report on the sanitary condition of Bermuda & the works required to improve it; just as you did in regard to Gibraltar. And the W.O. must be prepared to support the improvements as

f217v

against the S. of S. for the Colonies & for Yellow Fever, if necessary.

Would not the best way be to refer the whole subject to the B. and H.I. Commission?

As regards Barracks, what you want is something very like rebuilding. Only the building material is perhaps the worst in existence viz. consolidated sea=sand, used for every thing, roofs included - thro' which rain *drips* The unkindest cut of all is that the bankrupt Municipal Corporators - who can't afford to improve their own house, have actually printed out that the Barracks are unfit places for human beings to live in.

F.N.

f218

By the way, I heard from the H. Guards that, ever *since the 9th*, there has been lying a reference to your B. & H. I. Commission of ~~yo~~ the *Delhi Boils*: at the W.O. unanswered.

I forget whether I wrote to you about this epidemic. I did to Sir J. Lawrence. I dare say he has used the "*charm*" against this already - which Sir E. Lugard says there is no using.

As regards Bermuda, the whole of the evidence points to one thing: viz. the evacuation of every Barrack as soon as disease appears in its neighbourhood - Or if there be no civil population, as soon as the men on parade shew the slightest "*yellow*" tendency - camping them on a dry surface not exposed to marsh air, of which there is enough in

f218v

Bermuda - spreading the tents over
a large area - a few men only per
tent - a rigid attention to cleanliness
& very careful attention to the quality
of the water=supply -

The wonder is; how could man contrive to
make such a narrow slip of an island unhealthy?

[end 14:435]

F.N.

Hampstead N.W.

Sept 24/64

ff219-19v, D. Galton, October 2, 1864, more difficulties with Mrs Shaw
Stewart, Mr. Graham's address

unsigned note, ff219v-20v, pencil

f219v

I can easily get Henderson
an introduction.

Is he in England?

I know Spring Rice Secretary very well. He has
always furnished me with Lunatic Reports

f220

I have been writing to Walker
again by this morning's mail
I was so shocked at his
:Minutes" I have told him
& the G.G. that we will
send out all the Reports useful.

The thing is now for me to
get from the Lunatics & from
the Gaolers all the Reports
And for you to make the
selection out of them - Or
I might write to Lunatics &
Gaolers stating what we want.
But *they* won't know

f220v

You said you meant to lay before
 your Commn the Lunatic Asylums
 & Jails. I think you had much
 better lay it before *me*. I got
 all the other papers -
 I can get (& have got) all Lunatic
 Asylums Reports - all Jail Reports
 Then would be the time to lay
 it before the Commn. & would
 save a great deal to have
 them all ready as we did
 about the B. of Health Reports -
 Certainly it's no use "laying
 it before Sir P. Cautley - We must
 lay it before ourselves -

initialled letter, ff221-23v, pen

f221

Private {arch: 3/8/64}

My dear Capt. Galton

Dr. Sutherland wants
 to go to Bermuda with
 Capt. Belfield about this
 Y. Fever.

I offer no opinion
 for or against. I only offer
 this consideration - Sir J.
 Lawrence is so willing
 to do everything - the Col:
 Off: so unwilling to do
 anything - soon we
 may expect from India
 their answers to the
 "Suggestions," asking for

[9:213]

f221v

fresh "Suggestions" - it
seems a pity that, when
we have a man who
will do anything for us,
& a man who may not
last long - & a field
like India to do for -
to waste ourselves upon
a petty place like
Bermuda, when perhaps
nothing will come of it,
& where perhaps a
man like Mr. Roberts
would do quite as well.
But all I write this for,

f222

is to say that, if Capt. Belfield
& Dr. Sutherland do go, it
had better be *as soon*
as possible - For, after
Sir John Lawrence's
return to Calcutta (in
November) I expect
his applications to us
will be incessant -
And six weeks would
be the very shortest time,
I suppose, for a Bermuda
trip. [Even now I
hear by most mails
from the Bengal Sanitary
Commission.]

[end 9:213]

f222v

2. I am sorry to hear
of your uncle's death.
It is sorrowful to see
the old swept off -
But how much more
sorrowful to see those
in the prime of life.

[16:435]

3. Dr. S. tells me that
he has written to you
"my (!) opinions" about the
Herbert Hospl grates.
I dare say he does not
know them. ~~But they are~~ For I have not got any
- put your grates in the
middle of the floor, if
you possibly can. If you

f223

can't (but I never would
give up striving to find
a way), it does not
much signify whether
you put them *under*
or ~~beside~~/*tween* the windows,
for economy of bed space.
Either way you *must*
leave room on each
side for the Patients
to sit by the fire -
consequently you can't
have the beds up to the
fire=side, (as in Dr. S's
plan of having the fires

f223v

under the windows to save
bed space.)

It will be some
compensation, if you
really can't have your
grates in the middle
of the floor, that it
will save those great
transverse beams.

[end 16:435]

ever yrs truly

F.N.

Hampstead

Oct. 3/64

initialled letter, ff224-25v, pen, black-edged paper

f224

Hampstead N.W.

Private Oct 3/64

My dear Capt. Galton

I don't know whether you know
of the correspondence between
Sir J. Lawrence & the
Bengal Sanitary Commission
& me about the state
of their Lunatic Asylums
& Jails which is worse
than that in any country
which has L. Asylums &
Jails at all. They send
me their printed Minutes
but on the express
condition that they are

[9:694-95]

f224v

not to go to the India Off:

Else I should just refer them to your B. & H. Commission.

Would you (since Sir J. Jebb's death, I have not the same means) get me a list of all the Reports published by the *Prison Board*, marking those which have reference to prison construction, & regulations as to cubic space &c & send it me as soon as possible -

Of course whatever we

f225

send out must be sent out tho' your B. & H. I Commn. And the India Off: must be brought in somehow, since it holds the purse=strings - & the expenditure required will be immense.

I think you will have to send out - Gordon, R.E. of Constantinople, who knows now all that can be done in Jails for a precisely similar people, to reform the Bengal Jails.

The "Times" has got hold of the subject - & given us great help in its Articles

f225v

But I did not furnish it with its information

However, it makes our path much easier.

ever yours

F.N.

[end 9:695]

initialled letter, ff226-27v, pen, black-edged paper

f226

Hampstead N.W.

Confidential Oct 3/64

My dear Capt. Galton

Col: Wilbraham has made the most outrageous charge (by his own account) at the W.O. against Mrs. Shaw Stewart - And he has written a full account of it to Lady Herbert, whom he never saw but once. And he talks about it to people in London who never heard of the Nursing Estab: It is the oddest idea of the duties of a Commandant

Were the Hospital Estab: not unfortunately, tho' I suppose unavoidably, under Sir E. Lugard, who has pledged himself to think, nay to "know" Mrs. S. Stewart always

f226v

"to be in the wrong", I should have no fears -

Col: W. charges Mrs. S.S. with having been rude to the Capt. of Orderlies: also with being rough to the sick men (you observe that never once has this *nursing* accusation come from the P.M.O., the only Officer who has a right to make it) And he accompanies his charge with one from Maj: Ravenhill, saying she has been rude to him. [Really Mrs. S.S. might just as well send up charges to Lord de Grey that Maj: Ravenhill has been rude to her. What has he to do with her or she with him?]

f227

With regard to the C. of Orderlies, one need scarcely say that it would be impossible to dismiss a devoted servant of Govt, like Mrs. S.S., upon such generalia. Only upon facts could such a charge be grounded. The first thing is to ascertain the facts. The next to ask Mrs. S.S. what ground she had against the Capt. of O. She successfully proved her case last time (about the Nurse)

Of course you will see the papers - Therefore I don't give you the story at any length. Col: W. admits that the Capt. of O. made her an "angry reply" - which she reported to him, Col: W. But, he says, she provoked

f227v

the "angry reply."

Well, we have not heard what the Capt. of O. did. (from Mrs. S.S.)

I confess that, since I have seen Col: W., I have lost all hope of him in this matter. They never can agree for any time. And to remove her to Woolwich, as soon as it is ready, is the only safe plan - But it is not ready.

He is so impulsive. Not a month ago, he wrote to me how good Mrs. S. Stewart had been - a letter I fortunately have kept. And not a fortnight ago he told Mrs. Herbert (who went to Netley) so viva voce -
ever yours truly

F.N.

initialled letter, ff228-28v, pen, blue paper

f228

Oak Hill
Hampstead N.W.
Oct 10/64

My dear Capt. Galton
Could you tell me the probabilities when the General Election will take place next year (there *must* be one, must there not?) & whether Ministers will go out & if so, when? if so, will the dissolution take place then?

I am deciding about my winter quarters

f228v

And even to little
people like me, it makes
a great difference in
the decision whether
the business part of
the season is broken
up. For I am glad
enough then to come
down here -

Please Answer this & oblige

Yours ever

F.N.

initialled letter, ff229-33, pen

f229

Hampstead N.W.

Oct 17/64

My dear Capt. Galton

There is some confusion
in the Admiralty letter,
about rationing on board
ship, which requires
to be cleared up -

1. the scale approved of
by Lord de Grey for troops,
women & children,
entirely supplants every
existing scale, & is
simply a substitution
of one set of scales for
another.

2. the proposed scales

[9:499]

f229v

were not intended for invalids but only for healthy people. The present scale for invalids is much better than the present scale for troops, but nevertheless we have positive information that invalids arrive from India with *scurvy*. It would be necessary therefore to amend the Invalid scale and this can be best done either by the former Committee or by some

f230

Committee specially appointed.

3. If you will compare the accompanying paper with the Admiralty letter, you will find the corresponding numbers in the paper give the replies to the questions of detail in the letter.

All the explanations required & which are given in the paper might very well be appended to the new scale for healthy troops.

f230v

And if this were done
the Admiralty difficulties
so far as our new scale
is concerned, would be
disposed of.

*Where we have been
wrong & behind the day
is in allowing Biscuit
3 days a week, instead
of disallowing it, in
favour of fresh bread,
altogether. I see that 4
men of the Commissariat
Corps undertook to supply
a transport from Hong Kong
home with fresh bread
every day AND DID IT. F.N.*

f231

Would you allow me
to recommend a Farmer's
wife or two as an
important addition to
the Board of Admiralty,
in the way of providing
fresh bread for sailors?

F.N.

f232

The numbers correspond to those of the Admiralty letter of September 5.

- 1.2. Scale for Invalids to be decided by
Committee
3. Either Preserved Beef or Mutton
4. Compressed Vegetables. Those usually
issued under the name.
5. The pickles in Scale II are the same
as in Scale I.
6. Answered in the affirmative
7. Rum to be issued as a Medical Comfort
in lieu of Beer, at such times & in
such cases as Medical Officer may
determine. The probable quantity
required to be shipped could be
settled by Committee.
8. Whatever number of troops be on
board, it is proposed to supply
them with fresh bread, in the
proportion stated.
9. The Porter Ration should be confined
solely to enlisted men & soldiers'
wives.
10. Prisoners should be allowed Porter or
Spirits only under Medical advice

f232v

11. The scale of substitutes referred to in this number has no reference to the proposed new scale. It relates to a scale proposed on January 23, 1862 .
12. Same remark
13. Same remark
14. Same remark
15. Fresh Meat 1 lb. & Fresh Vegetables, 1 lb. should always be issued in place of Preserved Mean & Preserved Vegetables when obtainable. Or fresh meat with preserved vegetables or potatoes if fresh vegetables are not procurable
16. Fresh Milk, 1 pint, should always be issued in lieu of desiccated milk for children, when obtainable.
17. The Discretionary power over the Diet by the Medical Officer should certainly be retained.

Post Script. We see no objection to changing the word "London Porter" to Porter.

f233

18. This question affords a good opportunity for settling the kind & proportion of Medical comforts for an Indian voyage. The Committee should consider this; also the proposal to reduce the proportion of Ale or Porter put on board for from 10 per cent. to 5 per cent. of the number embarked.

[end 9:499]

But if every man who goes on board has his pint a day put on board with him, you have cut the big hole for the big cat to come through - and is it not cutting the little hole for the little cat too?

f233v, D. Galton, undated, very faint pencil note

initialled letter, ff234-35, pen

f234

Hampstead N.W.

Oct 20/64

My dear Capt. Galton

I sent back today by hand the Pentonville Report sent you by Capt. Ducane.

[9:695]

This is one of the Reports I want.

Will you have the goodness to send me a copy (for Sir John Lawrence) as soon as you can - & also any

f234v

Reports which contain authorized prison rules, especially for the guidance of Governors & of Inspectors of Prisons?

The Commissioners in Lunacy (who were applied to by me at the same time) have sent me long ago all their Reports which I wanted - & marked too -

f235

and they are already
speeding away by
H.M.'s *Bookpost*
to Sir John Lawrence
[For we found it would
be too slow an affair
to wait for your B. &
H.I. Commission.]

[end 9:695]

Dr. Sutherland tells
me you want Genl. Storks'
address. It is
54 Conduit Street
ever yrs truly
F.N.

unsigned letter, ff236-36v, pen

f236

Hampstead N.W.
Private Oct 24/64
My dear Capt. Galton
Sir William Heathcote
tells me that you are
so kind as to go & look
over the Winchester Hospital
plans at Hursley.
Pray let us all stick
together in requiring: -
1. a separate floor
for kitchen floor -
2. removal of kitchen
from under small ward
3. removal of all W.C.s
from inside to *outside*
the building

f236v

4. improvements suggested
as to Nurses' accommodation

If you remember to ask for the *last* paper I wrote to Mr. Butterfield, you will find these requirements ~~things~~ stated. [I am afraid I gave great offence.]

The chief matter about cost will be - to what extent the style can be toned down to bring it into closer relationship {pencil} to the county purse.

initialled letter, ff237-38v, pen, black-edged paper

f237

Private 27. Norfolk Street.
 Park Lane. W.
 3/11/64

My dear Capt. Galton

I am here for the "season".

I have just had your letter about Mapleton's resignation.

Now is the time, it appears to me, to send for Muir. *Put him into Mapleton's place & make him D.G. next March.*

But, above all

f237v

don't let Gibson put
in an Irishman. The
Irishmen talk & ~~ask~~
advise & consult
very well - But never
act. That is the only
thing they never do.
They never administer.

I will think over
all the names of
possible successors
to Mapleton, &
send you them
tomorrow -

f238

But, I assure you,
the A.M. profession
is so deteriorated
that I have difficulty.
You know what
reason I had for
thinking ill of
Mapleton. Yet I don't
know any man so
good ~~as~~ to take his
place-

I hear from all
hands, the A.M.D.
is filling with Irishmen.
They can pass the

f238v

Examination. But
that is no test for
an Irishman.

No: I really have
difficulty in finding
a man as good
as Mapleton

F.N.

initialled letter, ff239-40, pen, black-edged paper

f239

Private 27. Norfolk Street.
 Park Lane. W.
 3/11/64

My dear Capt. Galton
 Ask Col: Wilbraham
to obtain from the
professors how many
candidates are
required *each Session*
to fill up vacancies
recurring in Medical
service of *native*
Indian Army and
at Civil Stations.
 Approximation will
do -
 All the candidates

f239v

for H.M.'s army
in India are yours.
And you should
charge for them on
your general Indian
Account.
 You cannot charge
quarters for them
against the India
Office.
 I will send you
back the papers
tomorrow - with

f240

anything else that
occurs to me -
 F.N.

initialled letter, ff241-42, pen, black-edged paper

f241

Mapleton's resignation

Private 27. Norfolk Street.
Park Lane. W.

4/11/64

My dear Capt. Galton

The worst of it is
that all your men are
too good for the place
except those that are
too bad.

Arthur Anderson is
a capital man. But
how could you replace
him at Netley? Besides,
he is much better NOT under Gibson.

Beatson is a good
man - but better where
he is.

f241v

Then there are

Paynter, whom
you know, (*he would do.*
but too combative)
F.W. Innes { too
impressible
Wm. Home { thoroughly
independent

Rutherford -
these in the order I
have put them, as
to who is the *least*
bad for the place.

But, as I told you
yesterday, the thing

f242

to do is to get Muir
home, put him in
the place, & make
him D.G. in March.

We could find you
a man to fill his
place in Canada -
under the present
circumstances - And
we could find you a
man to fill Mapleton's
place *under* Muir
as D.G.

F.N.

initialled letter, ff243-44v, pen, black-edged paper

f243**[9:390]**

*Dr. Leith's Report on the
Sanitary State= Bombay Army*

27. Norfolk Street. {printed address:}

Park Lane. W.

10/11/64

My dear Capt. Galton

I dare say you know
that Lord Stanley & I
have been in eager
correspondence about
this & that he &
Sir C. Wood, in conference,
agreed to refer it to
your Barrack Improvers.

I have a copy of
Dr. Leith's Report -
And Dr. Sutherland
and I have already

f243v

written the heads of an answer, in accordance with Ld Stanley's desire. - & have already solicited & received an answer from Dr. Farr to Dr. Leith's statistical objections.

Please, what you have to do is, to get (in a Meeting of the Barrack Improvers) the thing remitted to Dr. Sutherland to write

f244

a reply, as having been the person who knew all about it on the R. Commission - And the reply *must then be reprinted*, together with Dr. Farr's. For it must be distributed in India as Dr. Leith's (which is also printed) has been. And I shall myself send copies to Sir John Lawrence & to the Bengal Sanitary Commission.

The reply will of

f244v

course, be practical -
& may be made the
vehicle of information
as important to India
as that conveyed in
the "Suggestions."

ever yours sincerely

F. Nightingale

N.B. The reply will be
short occupying but
a few folio pages of
print.

Of course the proof
will be circulated amongst
the members, before
being adopted.

[end 9:390]

signed letter, ff245-49, pen, black-edged paper

f245

Mrs. Shaw Stewart

27. Norfolk Street.

[15:165-66]

Park Lane. W. {printed address:}

10/11/64

My dear Capt. Galton

To speak straight=
forwardly: -

the reply of Mrs. S.
Stewart to this would
be: "I know my
temper is a bad one,
but you have
administered to me
here a gentle snubbing,
without telling me
the grounds of complaint.

To this

f245v

I can make no other answer but the question, what are they?

It appears to me that Lord de Grey has but one of the following courses to take: -
to make it the subject of an official enquiry, which would be *most undesirable* -

to write her a kind private letter, stating

f246

the ground of the complaint made against her, & asking her, in terms such as he can use so well, to give him all the information in her power, on the subject; in order that he, from his earnest desire to make the important experiment of a model General Hospital succeed - (which earnest desire is what induces him to take all this personal

f246

trouble about it)
 may be able to form
 his own ~~decision~~/judgment on
 the matter -

Or, (which would be
 much the best,) if
 he were going down
 himself to Netley,
 for him to see her,
 enter into conversation
 with her, state frankly
 the complaints against
 her, hear what she
 has to say, & decide.

[I don't think she
 will make a favourable

f246v

-2-

impression on him (or
 on any one). And
 therefore, this last
 suggestion is rather
 a compliment to
him than to her.]

That the complaint
 made against her,
 & conveyed in Lord
 de Grey's letter, is,
 tho' an *ex parte* one,
 perfectly true, I have
 no doubt.

But you have no
 knowledge of what
 can be said on the

f247v

other side.

Tho' not one word
has reached me from
the other side, I can
see perfectly what this
may be, & probably is.

To sum up: -
I think that, to write
a reproof, however
gentle, without giving
the reproved either the
grounds of the charge,
or without asking
her if she has anything

f248

to say on her side,
would probably make
the reproved one
either immediately
resign (& for this there
would, I think, be just
cause) - or feel herself
so unjustly used that
she would carry on
the service from
motives, it is true, of
devotion, but in a kind
of defiant submission,
most prejudicial to the
service.

I may add, with regard

f248v

to a matter only indirectly
 touched upon in this, Lord
 de Grey's letter, that Mrs. S.
 Stewart's instructions
~~towards~~ her own Nurses
 must be left to herself -
 however much we
 may wish that she
 had the manners of
 an Archangel. And
 that, in every instance
 where I have been
 told the exact grounds
 of Col: Wilbraham's
 & Sir E. Lugard's
 complaints against her
 {printed address,
 upside down:}27. Norfolk Street.
 Park Lane. W.
 { in this respect } I have
 { of her Nurses }

f249

felt that she could
 not have acted
 otherwise than she
 did.

At the same time,
 there may be valid
 causes of complaint
 against her. But
 these should be stated
 to her. And she should
 be called on to answer
 them. (the whole privately)

[e n d
 15:166]

Believe me
 very sincerely yours
 Florence Nightingale

signed letter, ff250-55, pen, black-edged paper

f250

Mrs. Shaw Stewart

27. Norfolk Street. {printed address:}
Park Lane. W.

{arch: 10-11 Nov 1864}

My dear Capt. Galton

I agree entirely
with Lord de Grey's
first proposal ~~should~~ /that
the correspondence with Mrs. S. Stewart
be private & not
official. And there
is nothing inconsistent
in this course with
giving her *verbatim*
extracts from the
correspondence.

The course which
I would suggest is

[15:166-67]

f250v

as follows: -

tell her that, for
some time past,
communications, more
or less official in
character, have been
made to the W.O.
regarding the manner
with which the duties
of Supt. Genl of Nurses
at Netley have been
carried out - that
Lord de Grey fully
appreciates the great

f251

difficulty of her position
in fulfilling her onerous (& at the same
time, very honourable)
duties in creating
so to speak, a Dept.
of administration new
to British Military
Hospitals - that he
would have preferred
leaving these communications
unnoticed, were it
not for the deep
interest he takes in
the successful result
of her exertions -
that nothing but this

f251v

feeling of interest would
have induced him
to send her the
following Extracts from
the correspondence -
insert Extracts -
Lord de Grey abstains
altogether from
expressing any opinion
upon the subject - he
thinks it right that
Mrs. S. Stewart should
be made acquainted
with these statements
and he would feel
much obliged if she

f252

-2-

would communicate
directly with him in
regard to them.

Of course I cannot
say what the result
of this will be. No
one can say. She may
take offence & resign.

But, at all events,
the W.O. will have
the satisfaction of
feeling that it has
done what is in
accordance with the

f252v

principles of perfect
justice. Whereas, in
the other case, she
would have resigned
& (resigning) have
justly felt that she
had been condemned
unheard, on statements
which she had not
seen, & without the
least enquiry.

What I have said
can be put by Lord
de Grey, in a letter to

f253

her, far better than
 I have put it. The
 gist of it is this: - that
 Lord de Grey expressly
 suspends his opinion
 till he has heard
 what *she* has to say.

[It may be that his
 opinion will be just
 the same afterwards.]

Lord de Grey did
 express an opinion in
 his draft letter to her -
 And it was this that
 she would have felt:
 "He tells me that I

f253v

am hot=tempered,
 uncivil, & that I do
 mischief - & he
 ends with a quiet
 threat - and this
 without so much as
 asking for what I may
 have to say."

I would gladly write
 myself to her, if it
 would do any thing
 but harm - But, you
 see, you can't catch
 your hare, & then
 {printed address,}27. Norfolk Street.
 {upside down:} Park Lane. W.
 cook it on different

f254

-3-

terms from its quality of being a hare - (as a boiled leg of mutton, e.g.) Mrs. S. S. was never told, any more than Col: Wilbraham was, that I was in "an official position" towards them, Whatever that position is, it is exactly the same towards Col. W. & Mrs. S.S. And I may state that when, a fortnight ago, Col: Wilbraham

f254v

wrote to ask to call upon me to explain what he had done in regard to Mrs. S.S., I replied that, as I had had no communication with her on the subject, I did not think it would be fair to hear one side & not the other.

[end 15:167]

If Lord de Grey thinks well to follow the course suggested, & if he should think well to send me Mrs.

f255

S. Stewart's reply *and*
the complaints, I shall
then be very glad to
enter upon my
"official duties" in
giving him the best
advice I can upon
the whole case -

Believe me

dear Capt. Galton
ever yours sincerely
F. Nightingale

initialled letter, ff256-56v, pen, black-edged paper

f256

Private Mrs. Shaw Stewart

27. Norfolk Street. {printed address:}

Park Lane. W.

11/11/64

My dear Capt. Galton

The "difference" is
that, if Lord de Grey
writes such a letter
as I propose (to
Mrs. Shaw Stewart)
& she resigns, but with
a slur upon her -
If she resigns on
such a letter from
the War Office as

f256v

you sent me, she
resigns, but with a
slur on the W.O.
For the Briton's
sense of justice is
strong. And he can't
abide any one being
condemned unheard.

But, if she is asked
for an answer, & has
none, she will either
resign or cry "peccavi"
without blame to the W.O.

ever yours
F.N.

signed letter, ff257-62, pen, black-edged paper

f257

32588/38

27. Norfolk Street. {printed address:} [16:436-38]
Park Lane. W.
16/11/64}

My dear Capt. Galton

The chief point in
the new Diet scale
requiring explanation
is the scale of
substitutes to which
the Committee have
agreed.

Are the substitutes
in the scale to be
arbitrarily issued in
lieu of the Articles
in the Diet scale?

f257v

Perhaps you can ascertain this in the Office. If so, then have nothing to do with it. If on the other hand, it merely means that, e.g. when Salt Meat is issued under the scale, one lb. is to be considered equal to a lb. fresh Meat, there would be little harm in it - but

f258

then, why have it at all?

E.g. by no conceivable arrangement can flour, split peas, calavances, & dhol be considered as dietetic equivalents to preserved potato or compressed Vegetables.

Again, the note at the foot of the scale of substitutes states that fresh bread should be considered a "desirable substitute"

f258v

to be issued "whenever practicable". While the Diet scale lays down the precise number of days in the week when fresh bread is to be issued. In fact, with the new Diet scale, this list of substitutes is useless - & seems to have been adopted in the first instance to supplement the deficiencies of a radically bad scale which have now been swept away.

f259

-3-

As this scale of Substitutes at present stands, it would open the door to all sorts of irregularities in dieting.

But if it must be kept, take out the words "fresh bread," from the foot note; & continue the foot note as follows: -

'every transport ship for troops & invalids must be provided with the articles required for dieting troops & invalids in accordance

f259v

with the authorized scale -

And it is to be understood that the Articles in the scale of substitutes which are not included in the authorized Diet scale are to be over & above the quantities & articles required for the daily issues under the authorized Diet scale & that such substitutes are only to be issued when from

f260

unforeseen circumstances a departure from the authorized Diet scale becomes necessary or when the Medical Officers should recommend a change of diet."

Of course all this is on the supposition that it is proposed to use this scale of substitutes in the manner supposed above. But perhaps you would be good enough to enquire in the Office.

f260v

2. In the new list of Medical comforts the following Articles are omitted, while they are included in the list of Medl comforts contained in the "new Medical Regulations," p. 113. (green book)

Coffee
Salt
Pepper
Mustard

{printed address 27. Norfolk Street.
upside down:} Park Lane. W.

f261

-3-

3. The following is a list of substitutes taken from the Admiralty List which would comport with the new Diet scale

Flour $\frac{3}{4}$ lb. equivalent to { Biscuit
Rice $\frac{3}{4}$ lb. } { $\frac{3}{4}$ lb

Fresh Meat { 1 lb equivalent Preserved Meat
to } $\frac{3}{4}$ lb.
} Salt Meat
 $\frac{3}{4}$ lb

Spirits $\frac{1}{2}$ gill { equivalent Porter 1 pint
to }

Coffee 1 oz = Tea $\frac{1}{4}$ oz

Fresh Vegetables $\frac{1}{2}$ lb. = { Preserved Potato
2 oz
{ Chollets Compressed
Vegetables 1 oz

f261v

Flour ½ lb	} to be	
Split Peas 2/9 pint		
Calavances ½ pint		} substituted
Dholl ½ pint		} one for
Rice ¼ lb	} the other	
<hr/>		
Oatmeal 1/6 pint = Split Peas 2/9 pint		

Before everything is finally settled & the scale issued, please let us see a printed copy of the proceedings, that we may have an opportunity of

f262

considering the whole carefully over -
 very truly yrs
 F. Nightingale

[end 16:438]

f263, D. Galton, November 17, 1864, asking for a reply about results of examinations

unsigned note, f264, pencil

f264

I want particularly to hear what you were telling me about what Cooper & a

She sees the man!
 Well I don't suppose the man will hurt you -

If you like it
 I don't want to interrupt.

initialled letter, f265, pen, black-edged paper

f265

32588/38

27. Norfolk Street. {printed address:}
Park Lane. W.

These proposed diets
for troops on board ships
will do. At all
events, they are worthy
of a full & fair
trial. The next thing
is to get Admiralty
& India Off. to adopt
them.

F.N.

28/11/64

initialled letter, ff266-67, pen, black-edged paper

f266

27. Norfolk Street. {printed address:}
Park Lane. W.
28/11/64

My dear Capt. Galton
Of course you know the
magnificent measures
of Sir C. Wood ("Indian
Medical Service".)
Look sharp after
your own reform -
Or you will bid fare
well to all the ablest
men, *for the Queen's
service.*

The Queen's Service
is doomed, if you

f266v

don't take care.

You should make use of these facts with the Treasury, in coming to an arrangement.

If I were an I.G.H. in the Q.'s service, I would leave directly, & enter myself as an Ass. Surg. under Sir C. Wood.

f267

What about Mrs. S. Stewart?

ever yours
F.N.

initialled letter, ff268-71, pen, black-edged paper

f268

27. Norfolk Street. {printed address:}
Park Lane. W.
30/11/64

My dear Capt. Galton

We do not know whether it has occurred to you that your plan of "Intendants", "Deputy Intends", & acting Depy Intendants" at Stations, (besides the strong objection to the designation,) involves in it such an amount of interference with the details of Department as would lead to

f268v

division of responsibility
& to probable disaster
in time of war from
this cause.

The French act best
while obeying the orders
of a sole responsible
head. We act best,
on the contrary, in
thoroughly well organized
Departments, where
a man is up to the
system & has to
think as well as
act.

f269

What we have to do is
to perfect our Departments
individually, giving to
each of them a most
decided & distinctly
defined responsibility,
descending from the
S. of S. thro' the heads
at the W.O., to every
Officer; & *vice versa*

No one Department
should interfere in
the slightest with
others.

The scheme which follows
from your premises is: -
first, to complete the

f269v

Departments, as stated above. 2. to separate your finance from the Departments for supply. 3. let your finance Dept. supply the funds, - subject the accounts to preliminary audit - & account to the S. of S. - *but take care that the finance Dept. does not interfere with what the supply Depts consider necessary.*

As regards the Purveyor - he must be responsible

f270

for what he requires (in time of war) *only* to the S of S., or to the Governor of a General Hospital - And in like manner, the Governor must be responsible solely to the S. of S. for his expenditure.

Your finance officer should be a banker & *nothing more* than a banker - honouring drafts & auditing accounts. There his duty should begin & end. Otherwise you

f270v

will introduce elements
of discord, the logical
conclusion of which will
in all probability
be that which
every one will
deprecate viz. the
introduction of the
Intendance system.

PLEASE go very
carefully over it, & see
that these points are
all provided for -
Of course they are not
new. They are those

f271

which were raised by
the experience of the
Crimean War, as being
essential to the
improvement of the
Service -

I shall be truly
glad to go over it
again, if you will
send it.

ever yours

F.N.

initialled letter, ff272-75, pen, black-edged paper

f272

6804/2307

27. Norfolk Street. {printed address:}
Park Lane. W.

Dec 5/64

My dear Capt. Galton

This is a far more
serious matter than
at first sight it
seems.

[9:501]

H.R.H. and the
D.G. seem to have
some idea at last
that what we have
said all along - is true.
(for there is not
a bit of this

f272v

correspondence new
to us) viz. that
the way in which
the Army Med. Dep.
has been mismanaged
& treated - could
only end in such
a "mess" - that vulgar
word alone expresses
so vulgar a state -

Of course the Queen's
Regiments in India

f273

cannot do without
Queen's Surgeons.
And there is nothing
for it at present,
except with=drawing
them from home
or foreign service.
The result, of course,
will be that, until
the service becomes
popular, the D.G.
must have an
inferior class at
home.

[end 9:501]

What the D.G.

f273v

asks is necessary.

But the most
important feature
of the proposal is: -
that it shews the
imminent necessity
for your settling
the position of
the Army Med. Dep.
And you should
use the present
correspondence
for that purpose
with the Treasury,
& WITH H.R.H.

f274

27. Norfolk Street. {printed address:}
Park Lane. W.

Besides the immediate
question: - the papers
shew a hazardous
deficiency in the
strength of the
Indian Medical
service (British)
Some time ago, it
was proposed to
dispense with one
of the Regimental
Assistant Surgeons -
Such a proposal is

[9:501]

f274v

inconsistent with
the present state of
things.

Should you not
settle the whole
question, once & for
ever, both as regards
the Department
itself & the number
of Medical Officers
required for Queen's
Regiments in
India?

f275

The H.G. have raised
the very points that
we should have
raised ourselves.

Hitherto Sir C. Wood
has been a party
to the "mess" himself.
But his recent
warrant has
performed his
part. The W.O.
should now perform
theirs -

Your carriage stops
the way. F.N.

[end 9:501]

initialled letter, ff276-77, pen, black-edged paper

f276

27. Norfolk Street. {printed address:}
Park Lane. W.
Dec 2/64

My dear Capt. Galton

I have read these
papers, & suspend all
judgment upon them,
until I hear what
the other side has to
say.

The *prima facie* case
is one which can only
be treated in the way
Lord de Grey proposes,
viz. officially -

I am inclined to

f276v

think that the suggestion of the Principal Medical Officer to have an enquiry would be the best course, if you could find a Civilian to undertake it.

If you cannot send me the name of any Civilian which would satisfy the War Office, then I think the best plan is that which Lord de Grey proposes,

f277

viz. to send these papers officially to Mrs. Shaw Stewart, & ask (not for observations but) for a reply.

The other papers should then be sent, officially, ~~with~~/ after these, (I see no other course.) as Lord de Grey suggests.

Believe me

Yours very truly
Florence Nightingale

initialled letter, ff278-78v, pen, black-edged paper

f278

6998/86

27. Norfolk Street. {printed address:}
Park Lane. W.
Dec 3/64

It appears from this
that, not only has
the W.O. not obeyed
its own Regulation,
viz. that of transmitting
~~all~~"copies of all
reports, confidential
or otherwise, regarding
the Nursing Service,
"to the Supt. Genl" - but
that no reply whatever

f278v

to her letter of Oct 6/64
requesting this,
had been received
by her up to the
present time.

F.N.

signed letter, f279, pen, black-edged paper

f279

27. Norfolk Street. {printed address:}
Park Lane. W.
Dec 5/64

My dear Capt. Galton

We send you the Draft
of the Reply to Dr. Leith's
Report. It is absolutely
necessary, they tell me
to say, that it be set
up in type. Will you be
so good as to give the
necessary directions, &
desire 6 proofs to be
sent here as soon as
possible?

Yours very truly
F. Nightingale

[9:393]

[end 9:393]

f280, D. Galton, December 6, 1864, mentioning Dr. Gibson's appointment for seven years

unsigned note, f218, pencil

f281

That is just what I
want to tell them

I should go on
writing till they do

Certainly I think
it's perfect luck for
us that Leith has
put out that mess
of blunders

[9:393]

{written on the side} He is not fat
{written upside down at the bottom} When is the next Meeting?

[end 9:393]

initialled letter, ff282-82v, pen, black-edged paper

f282

27. Norfolk Street. {printed address:}
Park Lane. W.
Dec 7/64

My dear Capt. Galton

It is "an unfortunate
fact" - the 7 years'
appointment.

This however makes
no difference as to
the appointment of the
head of the Medical
branch.

You must get Muir
in (as Medl head) as soon
as possible. There

f282v

is all the necessity
for this, seeing that
the other appointment
has 2 years yet to
run.

There ought to be no
difficulty about a
successor for Canada,
as the necessity which
led to Muir's appoint=
ment there no longer exists.

F.N.

f283, D. Galton, December 7, 1864, sending Mrs. Shaw Stewart's reply
unsigned note, f284v, pencil

f284v

He's perfectly incapable
I have several important
letters -

Not now.

unsigned letter, ff285-86, pen

[15:167-68]

f285

Dec 8/64

My dear Capt. Galton

I have a good deal to say, as you
may suppose, about these extraordinary
letters of Col: Wilbraham's & others
from Netley. And I am going to
say it: besides what I sent you today at the W.O.

But there is one little matter
which I write to you about at
once - because I want your advice

f286

& because it is a matter which may be decided, before I can write to ~~you~~/stop it to morrow at the W.O.

I enclose a scrap containing the thing. I will send for it tomorrow at 9 A.M. to your house, in order to save you the trouble of sending yourself - & will ask you to advise me what to do

I want this scrap back, because I had no time to take a copy of that part of Col: Wilbraham's letter.

You will see at once that I shall not be able to let this matter drop -

That, in a formal official communication which will remain in the archives of the

f286v

W.O., (& which I myself have advised shall be sent to Mrs. S.S.,) Col: W. should quote a confidential talk of mine about her, when I was labouring to soothe his "sore" passions is so outrageous that I cannot bear to think of her hearing of it, (altho' she has quarrelled with me) when I have suffered as much for her as if I had been going to be tried

~~for manslaughter myself~~

{from the top of f285} for manslaughter myself [end 15:168]

initialled letter, ff287-91, pen, black-edged paper

f287

27. Norfolk Street. {printed address:}

Park Lane. W. Dec 8/64

In an *official* letter,
addressed by the
Commandant of Netley
Hospital to the
Under Secy of State
for War at the War
Office, dated Sept. 27,
1864, he quotes a
confidential conversation
which I had with
him, (& which he
does not even quote

f287v

correctly) concerning
Mrs. S.S.'s "violence
of temper". He quotes
me by name, & does
not even mark it
as "private".

Like Col: Wilbraham,
I will quote a letter
I had from a Genl.
Officer, a friend of
his, who, after
staying with him

f288

at Netley & hearing
his own story & *no
one's else*, writes
to me about "the
weakness & the
soreness," which "he
(Col: Wilbraham)
betrays" in this matter.
But, unlike Col:
W., I quote this
confidentially, & with
the special request
that *no* official use
may be made of it.

f288v

But, at the same time,
I remonstrate, (& if
need be, I shall
remonstrate officially)
~~that~~/against, if copies of all
these papers, "confidential
& otherwise,' are sent
to Mrs. S. Stewart, as
they ought to be,
a statement which
implies not only
not the truth but
THE VERY REVERSE of
the truth, as to the

f289

relations I have had
with Col: Wilbraham
(& with the W.O.)
regarding herself,
~~shall~~ being transmitted
to her, *as it stands now*.

And I make this
a matter of special
reference to Lord
de Grey personally.

F.N.

f290

N.B.

27. Norfolk Street. {printed address:}
Park Lane. W.

Pray remember that
neither the W.O., nor
I, *nor any one* has
ever heard one word
of complaint from
Mrs. Shaw Stewart -
nor one word of self=
defence.

Also, but this quite
en passant, I don't think
Col: Wilbraham requires
an admonition to be
"conciliatory" - there is

f290v

not a word to shew
that he has ever been
otherwise - but an
admonition to "know
his place," as servants
say - not to be inter=
fering.

And please remember
that I have *not* heard
one word from Mrs.
S. Stewart. It is
entirely upon his
own statement of
his own case that I

f291

form this opinion
 which is, that he might
 just ~~ha~~ as soon have
 urged his sister upon
 me to reform my
 household or to do
 my business & been
 offended because I
 declined, as have
 done what he has
 done about Mrs. S. S.,
 tho' I hope I should
 not have answered
 him as she did.

F.N.

initialled letter, ff292-97v, pen, black-edged paper

f292

Capt. Galton

27. Norfolk Street. {printed address:}

Park Lane. W.

Dec 8/64

I send what appears
 to me the result of
 these papers.

The Supt. has
 asked for an enquiry
 (in the last letter)
 And you must grant
 it - otherwise she
 places you on the
 wrong side.

If Lord de Grey,

f292v

after reading these
 papers, considers
 that an enquiry
 should be held,
 & you should go,
 I will send you
 the points requiring
 consideration, if you
 desire it.

F.N.

f293

6998/82, 85, 86 &c &c

1. *Gould's case*

Mrs. S.S. does not deny that she may have been angry. We must consider therefore that she gave way to temper.

The principle which the authorities appear to adopt, in the manner of allotting Orderlies' duties at Netley is subversive of efficiency & discipline - because

- a. by the Regulations the P.M.O. is the only person who can require the Capt. of Orderlies to provide additional assistance
- b. the Capt. of Orderlies has to appoint the additional assistance

The additional assistance, so appointed, can only be called upon by the Superintendent of Nurses, or by the Nurses, to execute such duties as the M.O. has directed.

f293v

Instead of this procedure, we have: -

- a. the Patient requesting a special Orderly to himself - not required by the P.M.O.
the Orderly not appointed by the Captain of Orderlies
- b. the Orderly taken away from the duties which had been allotted by the Supt. of Nurses
- c. as a consequence, the Orderly Staff for night= duty weakened
- d. The Supt. ordering the Orderly to lie down in the ward to save his strength
- e. The Patient dying in excitement in consequence
- f. The orderly sleeping in the ward against every sound principle of health & administration

The entire proceeding was a breach of regulation; & the Supt.. is chargeable with *nothing else* than resisting the proceeding with anger and her justification is that

f294

her own arrangements, which appear to have been excellent, were set aside by this proceeding: & the efficiency of the orderly service endangered.

The proceeding under the Regulation ought to have been as follows: -

1. the Patient's request should have been sent to the P.M.O.
2. the P.M.O. should have satisfied himself that a special attendant was required
3. if so satisfied, he should have applied to the Capt. of Orderlies
4. the Capt. of Orderlies should have provided the Orderly
5. the only question is, where he should have taken that Orderly from? The answer is clear - not from the ward-staff, because that is already as small as possible - & moreover the Supt. has already arranged the Orderly duties for the night.

The only way to meet such cases

f294v

is that a special Orderly should be told off for the duty. He should be fit for it by having had his rest before it; and he should sit up & never lie down to sleep in the ward.

The result is: -

- A. that the Regulation be declared & that every one be required to obey it.
- B. To state gently to Mrs. S. S. that, altho' she *cannot* be charged with the least neglect of duty, any request from a Patient for a special Orderly does not come within the scope of her duties to deal with, except to transmit the request, *if she sees fit*, to the P.M.O.

f295

6998/81, 82, 85, 86 &c

2. *Sullivan's case*

This was a case in which the Patient wished to have an Orderly instead of a Female Nurse.

The P.M.O. is the only person to decide this; and it certainly ought to have been decided *without reference* to the Patient's likes & dislikes - the latter of which appears to have been *the only guiding principle* in this instance.

f296

6998/82, 85 &c

3. *Mr. Hawtree's case*

This refers

1. to a dispute with the Capt. of Orderlies because he had not informed Mrs. S. S. of the numbers of Patients arriving
 2. because he had taken two Orderlies away from Ward=duties to help with the Invalids
1. The Capt. of Orderlies is not the person to inform the Supt. of the number of sick arriving

It is *absolutely necessary* that she should be informed

The Governor (Commandant) is the person to intimate to the whole Establishment, & to all the heads of Departments, the arrival of sick

f296v

& their numbers

Had this been done, the squabble with the Capt. of Orderlies would not have taken place.

2. The Capt. of Orderlies is the only person to move the Orderlies & allot their duties. In this case, Mrs. S. S. went out of her province, & had nothing to do but submit to the withdrawals of the men for a time. But *it would have been better* for the Capt. of O. to have provided other Orderlies for this special service.

f297

4. *Interference with persons not under her authority, work - people, work &c*

All this is quite beyond the sphere of her duties; and she must be informed so.

[But no specific case of her having done so is given in these papers; there is only a vague general assertion to that effect.]

5. *Want of Civility to Officers*

This is partly a point of personal taste & breeding. She says she has "addressed them", "to request them to do theirs" (duty.)

This may mean, only as she has "addressed" the Under S. of S. to send her "copies of all ~~communi-~~
~~cations~~/reports," &c (Oct 6/64) to which

f297v

she is, *without a doubt*, entitled by Regulation, - & he is to blame for not having sent them *without*

being asked, not she for asking;

but, if she means, that she has "addressed" Officers to inform them when they did not fulfil their duties, she has no right to do this, & must be informed that she has no right, when it is not her "duty to refer to them."

Generally, it might be well, in setting this outbreak to rights, to point out to all sides the necessity of each keeping within his or her proper sphere of duty & also of bearing with each other.

signed letter, ff298-303v, pen

f298

Mrs. Shaw Stewart

CONFIDENTIAL 6998/82-86

My dear Capt. Galton

I send you this *confidential* criticism (which however I could have no objection to being shewn to Lord de Grey)

I do not know that it will help you much. The gist of it lies in 5. I assure you that these papers reveal such a state of things (to a Civilian eye), such an amount of helpless mismanagement on the part of the Hospital authorities, by their own shewing - as to make

f298v

an enquiry imperatively necessary.

You could not let this state of things go on in that remote corner, where no public opinion constrains them, & where no Inspector knows anything at all about his business - even if there were no complaint whatever against Mrs. S. Stewart to be sifted.

For my part, I consider it a *fortunate* thing that this most painful case (Gould's) has occurred. For, believe me who have seen both peace & war, that if Netley which is

f299

instituted on purpose to train Officers in General Hospital administration for a state of war, were to be transferred *as it is* to Scutari, Scutari would out=Scutari itself, & the new Scutari would be worse than the old -

An enquiry is necessary - not only into the facts of these cases but - into the methods of procedure & rules of the Hospital authorities which led to these facts.

Yours very truly

F. Nightingale

Dec. 10/64

f300

in re

CONFIDENTIAL

Mrs. Shaw Stewart Col: Wilbraham, Doctors &c

1. What we deplored & expected, if Netley establishment were placed in that far out-of-the-way corner, has happened - viz. they are a clique, & they have all a clique's passions, aversions, sorenesses & weaknesses, just because they do not come in contact with the outer world & with public opinion & do not know the common usages of administration.

[15:168-70]

In a great London public Hospital it would be impossible for all this to have happened.

2. It is perfectly easy to see from these papers what *has* happened. Here is a

f301

passionate strong-headed woman, with an eager zeal to do her work which she is perfectly acquainted with (and she is the only person in the Hospital *who is*) Here are a number of Officers, Doctors & Professors, (they are all alike

all equally unbusiness-like!) - who can neither interpret a regulation nor devise methods of procedure, by which the Hospital work, which they do not understand, can be carried on - & with all the infinite *sillinesses & pettinesses* of a clique.

The women walks up and down the Hospital thinking of nothing but its work - And she falls foul, often unwisely, always too sharply, of those who don't so much as know what Hospital work is -

3. The idea entertained apparently by the Doctors in Gould's case, that it is the *Patient* who is to say who is to nurse him, is something so preposterous as to be inconceivable - There appear to have been several dangerous cases on that night. Suppose each of them had *laid hold* of an Orderly (for it was literally this) & said, "he is to nurse me & nobody else." Would the Doctors have censured the Supt. for not permitting it? But not only this - the Patient says, *this* Orderly is to nurse me *and no other* Orderly is to enter the ward.

Really it seems not worth while (and at no other place than Netley would it be necessary) to argue the case.

Better, if *Patients* are to decide on the Nursing, to close your Hospital at once.

In a civil Hospital, where there are large numbers of critical cases every night,

f301v

if all or any of these were to require this Nurse, and reject that, & desire such a Nurse not to enter the ward, it would be a bear-garden, not a Hospital. But then no Officer of any kind, who could contemplate such a state of things for a moment, would have his services retained for an hour in any Civil Hospital. Because there business has be done, & must be done - And no man who knows his business so little, could be tolerated.

Sullivan's case is of the same nature. The weakness of the Medical letters in this case is beyond ~~belief~~/ a joke. "Oh! - ah! - - - the man likes one attendant better than another - oh! there seems no particular reason why he should! - - - ah! - - there is no particular reason why he should not! ~~or~~

f302*Confidential*

why ~~we~~ should we not let Patients do as they like?" - - - - This is the real substance of the letters on that occasion.

Really, we say again, if a Hospital is to be conducted on such principles, better shut it up at once. -

[To exclude a Supt. or Nurse from her ward. without giving her a reason, is a thing so totally impossible in a Civil Hospital that it would not be discussed.]

4. The form of Netley wards is such, (as has been before said,) as to make Night Nursing ~~infinitely~~/much more difficult. In a Civil Hospital, with long wards, extra night nursing is always eschewed by a good staff as much as possible. The ordinary Night Nurse does the business - In

f303

a very critical case, the Head Nurse sits up all, or a greater part of the, night often herself. In the London Hospital, with its quadruple wards, they are always fluctuating between 4 and 2 Night Nurses for the ward - 4 being necessary, ~~one to each~~/on account of the compartments - 2 being quite enough for the *numbers*. As there are more accidents at the London than perhaps at the three other great Hospitals put together, extra Night Nurses are frequently necessitated (& which the authorities complained of) by these unfortunate quadruple compartments Netley Hospital & its small wards is an exactly parallel case to the London & its compartments (not however in its multitude of bad cases)

The inconvenience is painfully illustrated by this case of Gould's. What to do? Provision for extra night - nursing, when necessary, must be made - but *certainly not* by Patients deciding for themselves, *when* it is necessary - still less by their ordering out an Orderly for themselves, other Patients being left to fare as they can.

5. An enquiry must be made
 1. as to the fact
 2. as to the rules & methods of procedure, instituted by the Hospital authorities, out of which the facts arose which were the causes of *the fact*.

It is quite impossible to leave the matter as it is - even if the present squabble could be patched up.

It is quite impossible, where the

f303v

Hospital authorities, by their own shewing in these letters know their business so little, to leave a state of things, out of which fresh embarrassments may (& must) be continually arising - the only person who does know her business interfering, as it appears, & in too hasty a manner.

[end 15:170]

signed letter, ff304-05, pen, black-edged paper

f304

6998/85

27. Norfolk Street. {printed address:}

Park Lane. W.

Dec 12/64

[15:170-71

]

My dear Capt. Galton

I have taken the perhaps irregular course of writing a note on the margin of Col: Wilbraham's quotation of my opinion [However irregular, this certainly can be not so irregular as quoting a part of a confidential conversation

f304v

out of its connection in an official letter] In this manner, whoever sees the letter must see my remark upon it.

In order to avoid raising a fresh issue, I have omitted what I could have said, that Col: Wilbraham's (unprecedented) quotation of ~~this~~/a private talk implies the very reverse

f305

of the truth, as to the
relations I have had
with him (& with
the W.O.) regarding
Mrs. Shaw Stewart.

Even as it is, I
deprecate her seeing
this letter of Col: W.'s,
because no remark
of mine can explain
away such a
statement of his
in the form he has made it.

Yours very truly
F. Nightingale

ff306-07, D. Galton, December 12, 1864, to Col. Wilbraham, telling him that the paragraph FN objects to has been omitted.

ff308-08v Col. Wilbraham, Netley, December 13, 1864 to D. Galton, explaining the source of his quotation and agreeing to its omission; I quite agree with you about cancelling the paragraph to which Miss Nightingale objects, and I have accordingly done so in my copy. Will you kindly let her know how sorry I am that I made use of her name in my letter. It was not, however, owing to anything that passed in my conversation with her, but to a letter from her which was shown me at the War Office as far as a year and half or two years ago, in which she said, as far as I can remember the words, that no one had suffered so much as she had from Mrs Shaw Stewart's temper, and the letter went on to say that she had written a very violent letter to Lord Herbert during his last illness for having appointed her supt at Woolwich.

I am very glad that you are president of the com to assemble here. Were you coming to Netley in a judicial capacity it wd have been a great pleasure to have had you as our guest, but I will hope for that pleasure at some future time. You will see great improvements in the place since you were here.

signed letter, ff309-11v, pen, black-edged paper

f309

27. Norfolk Street. {printed address:}
Park Lane. W.
14/12/64

My dear Capt. Galton

Would you be so very
good as to return to
me the correspondence
which I addressed
to you, at your own

Add Mss 45762

851

house, about the
religious qualifications
of the Nurses?

It was my duty to
send you, for your
own private information

f309v

but to go no farther,
the facts relating
to this.

But, as I gave you
the private opinion
of another person
on the question, you
will see that I must
be very anxious till
I am assured it
has gone no farther
than yourself.

Otherwise I should

f310

be getting her into
the same scrape
that Col: Wilbraham
has brought upon
me.

ever yours

F. Nightingale

f311

Private {arch: [? Nov - Dec 1864]}

With regard to Muir:
it is customary before
supplying the place of
one official by another
to appoint the incoming
before hand, in order
that he may have
the opportunity of
arranging his work.

Genl Peel cannot be
in before the others
are out.

If you make the
appointment in

f311v

January or February,
everything will be
safe.

NB. Alexander died
in January. Was his
successor not appointed
till March?

One thing is certain
if you don't do something,
the A.M.D. is lost -